

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Form 990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2019

Department of the Treasury
Internal Revenue Service

Do not enter Social Security numbers on this form as it may be made public.
Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 04/01, 2019, and ending 03/31, 2020

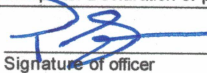
B Check if applicable: <input checked="" type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP			D Employer identification number 75-2462834
	Doing Business As SUSAN G. KOMEN - GROUP			E Telephone number (972) 855-1600
	Number and street (or P.O. box if mail is not delivered to street address) 13770 NOEL ROAD, SUITE 801889		Room/suite	G Gross receipts \$ 83,497,918.
	City or town, state or province, country, and ZIP or foreign postal code DALLAS, TX 75380			
F Name and address of principal officer: PAULA SUE SCHNEIDER 13770 NOEL ROAD, SUITE 801889, DALLAS, TX 75380			H(a) Is this a group return for subordinates? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No H(b) Are all subordinates included? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	J Website: WWW.KOMEN.ORG			H(c) Group exemption number 7164
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other	L Year of formation:	M State of legal domicile:		

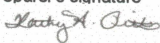
Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SUSAN G. KOMEN® FIGHTS BREAST CANCER ON ALL FRONTS BY DRIVING RESEARCH, PUBLIC POLICY, EDUCATION, AND SUPPORT SERVICES FOR PEOPLE FACING BREAST CANCER TODAY.		
	2 Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	718.
	4	Number of independent voting members of the governing body (Part VI, line 1b)	716.
	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	475.
	6	Total number of volunteers (estimate if necessary)	27,881.
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	0.
	b Net unrelated business taxable income from Form 990-T, line 34	0.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year: 67,588,212. Current Year: 61,471,065.
	9	Program service revenue (Part VIII, line 2g)	388,634. 406,068.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	390,451. 396,685.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	8,074,795. 5,454,259.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	76,442,092. 67,728,077.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	19,242,673. 8,149,531.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0. 0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	23,775,652. 24,403,276.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	100,070. 36,500.
	b	Total fundraising expenses (Part IX, column (D), line 25)	8,776,280.
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	33,602,574. 30,122,941.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	76,720,969. 62,712,248.
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12	-278,877. 5,015,829.
	20	Total assets (Part X, line 16)	Beginning of Current Year: 75,755,427. End of Year: 63,756,796.
	21	Total liabilities (Part X, line 26)	27,970,148. 14,344,761.
	22	Net assets or fund balances. Subtract line 21 from line 20.	47,785,279. 49,412,035.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	 Signature of officer	1/11/2021 Date
	PAULA SUE SCHNEIDER Type or print name and title	PRESIDENT AND CEO

Paid Preparer Use Only	Print/Type preparer's name KATHY PITTS	Preparer's signature 	Date 01/07/21	Check <input type="checkbox"/> if self-employed <input type="checkbox"/> if PTIN P00292940
	Firm's name ▶ ERNST & YOUNG U.S. LLP		Firm's EIN ▶ 34-6565596	
	Firm's address ▶ 1901 6TH AVE BIRMINGHAM, AL 35203		Phone no. 205-254-1608	

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2019)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission:

SUSAN G. KOMEN® FIGHTS BREAST CANCER ON ALL FRONTS BY DRIVING RESEARCH, PUBLIC POLICIES, EDUCATION, AND CRITICAL SERVICES TO PEOPLE FACING BREAST CANCER TODAY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: 32) (Expenses \$ 28,923,279. including grants of \$ 2,478,920.) (Revenue \$ 572,013.)

PROVISION OF BREAST HEALTH EDUCATION RESOURCES AND PROGRAMS BOTH THROUGH GRANTS TO OTHER NON-PROFIT ORGANIZATIONS AND DIRECTLY BY KOMEN TO INCREASE THE PUBLIC'S KNOWLEDGE OF BREAST CANCER, ITS RISK FACTORS, THE IMPORTANCE OF EARLY DETECTION AND SCREENING, KNOWING WHAT IS NORMAL FOR YOU, LIFESTYLE CHOICES, DIAGNOSIS AND TREATMENT, CLINICAL TRIALS, SOCIAL SUPPORT, COMMUNICATION, COMPLEMENTARY AND INTEGRATIVE THERAPIES, AND COMMUNITY RESOURCES. SEE SCHEDULE O FOR ADDITIONAL DETAILS.

4b (Code: 32) (Expenses \$ 3,282,507. including grants of \$ 2,481,743.) (Revenue \$ 0.)

PROVISION OF BREAST CANCER SCREENING, DIAGNOSIS, AND TREATMENT PROGRAMS THROUGH GRANTS TO OTHER NON-PROFIT ORGANIZATIONS, THIRD-PARTY CONTRACTS AND DIRECTLY BY KOMEN, WITH A SPECIAL EMPHASIS ON PATIENT NAVIGATION -- ESPECIALLY IN COMMUNITIES WHERE DISPARITIES IN OUTCOMES ARE SIGNIFICANT AND/OR ACCESS IS LIMITED. SEE SCHEDULE O FOR ADDITIONAL DETAILS.

4c (Code: 32) (Expenses \$ 11,229,901. including grants of \$ 0.) (Revenue \$ 0.)

RESEARCH PAYMENTS TO THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, PARENT (PARENT) TO FUND GRANTS TO RESEARCH INSTITUTIONS AND OTHER NONPROFIT ORGANIZATIONS TO SUPPORT BREAST CANCER RESEARCH FOCUSED ON THE BIOLOGY OF BREAST CANCER; NEW STRATEGIES TO TREAT, DETECT, AND PREDICT RISK OF BREAST CANCER, AND UNDERSTANDING AND ADDRESSING DISPARITIES IN OUTCOMES. FUNDING FROM ORGANIZATIONS LIKE KOMEN AND ITS SUPPORTERS HAS PROVEN CRITICAL FOR ALL THESE ACTIVITIES. SEE SCHEDULE O FOR ADDITIONAL DETAILS.

4d Other program services (Describe on Schedule O.) ATTACHMENT 1 (Expenses \$ 4,332,123. including grants of \$ 3,188,868.) (Revenue \$ 0.)

4e Total program service expenses 47,767,810.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and reporting.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question, Yes, No. Rows 22-38 covering various organizational requirements and schedules.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question, Yes, No. Rows 1a-1c regarding Form 1096, W-2G forms, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee reporting, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include 1a (718), 1b (716), 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed ATTACHMENT 2
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records RIA WILLIAMS, CFO 13770 NOEL ROAD, SUITE 801889 DALLAS, TX 75380 972-855-1600

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LINDA TANTAWI CEO - GREATER NEW YORK CITY	40.00 0.			X			179,151.	0.	16,078.	
(2) SHAINA GROSS-END 3/20 PRESIDENT & CEO - SAN DIEGO	50.00 0.				X		163,861.	0.	10,443.	
(3) CATHERINE STONE CEO - GREATER ATLANTA END 3/20	50.00 0.				X		173,596.	0.	0.	
(4) ELAINE GROBMAN CEO - PHILADELPHIA	65.00 0.				X		165,668.	0.	5,935.	
(5) GLEN PECK SR. DIR. DGTL COMM-GREATER NYC	40.00 0.					X	160,186.	0.	10,156.	
(6) LORI T. VAN DAM CEO - NEW ENGLAND	37.50 0.				X		165,585.	0.	0.	
(7) TIOSHA BAILEY EXEC DIR. - CHICAGOLAND	50.00 0.				X		138,633.	0.	14,577.	
(8) MEGAN KLINK CEO - ORANGE COUNTY	50.00 0.				X		144,053.	0.	6,663.	
(9) JULIE VOSS EXEC DIR. - HOUSTON	45.00 0.					X	136,571.	0.	10,099.	
(10) KATHRYN WATT EXEC DIR. - FLORIDA	40.00 0.					X	110,758.	0.	19,335.	
(11) MICHAEL JESSUP JR. EXEC. DIR. - MARYLAND	40.00 0.					X	126,139.	0.	0.	
(12) DAVID RICHART - END 10/19 EXEC. DIR. - PUGET SOUND	40.00 0.					X	112,330.	0.	10,878.	
(13) SEE ATTACHMENT 2A FOR PART VII	0. 0.	X		X			0.	0.	0.	
(14)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Table with 6 main columns: (A) Name and title, (B) Average hours per week, (C) Position, (D) Reportable compensation from the organization, (E) Reportable compensation from related organizations, (F) Estimated amount of other compensation. Includes sub-totals for 1b, 1c, and 1d.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 26

Table with 3 columns: Question number, Yes, No. Contains questions 3, 4, and 5 regarding compensation reporting.

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

Table with 3 columns: (A) Name and business address, (B) Description of services, (C) Compensation. Row 1 contains 'ATTACHMENT 3'.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 7

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	2,060,943.					
	b Membership dues	1b						
	c Fundraising events	1c	38,263,663.					
	d Related organizations	1d						
	e Government grants (contributions) . .	1e						
	f All other contributions, gifts, grants, and similar amounts not included above .	1f	21,146,459.					
	g Noncash contributions included in lines 1a-1f.	1g	\$ 2,877,391.					
	h Total. Add lines 1a-1f			61,471,065.				
	Program Service Revenue				Business Code			
2a MISSION RELATED REVENUE				900099	406,068.	406,068.		
b _____								
c _____								
d _____								
e _____								
f All other program service revenue								
g Total. Add lines 2a-2f					406,068.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts).			384,622.			384,622.	
	4 Income from investment of tax-exempt bond proceeds .			0.				
	5 Royalties			355,115.			355,115.	
	6a Gross rents	6a	(i) Real	(ii) Personal				
	b Less: rental expenses	6b						
	c Rental income or (loss)	6c						
	d Net rental income or (loss)				0.			
	7a Gross amount from sales of assets other than inventory	7a	(i) Securities	(ii) Other				
					8,920,341.			
	b Less: cost or other basis and sales expenses . .	7b			8,908,278.			
	c Gain or (loss)	7c			12,063.			
	d Net gain or (loss)				12,063.		12,063.	
8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a			10,432,152.				
				6,624,256.				
b Less: direct expenses	8b							
c Net income or (loss) from fundraising events.				3,807,896.		3,807,896.		
9a Gross income from gaming activities. See Part IV, line 19	9a			150,775.				
				127,858.				
b Less: direct expenses	9b							
c Net income or (loss) from gaming activities.				22,917.		22,917.		
10a Gross sales of inventory, less returns and allowances	10a			275,394.				
				109,449.				
b Less: cost of goods sold	10b							
c Net income or (loss) from sales of inventory.				165,945.	165,945.			
Miscellaneous Revenue				Business Code				
	11a INTERCOMPANY REVENUE			900099	1,102,386.		1,102,386.	
	b _____							
	c _____							
	d All other revenue							
e Total. Add lines 11a-11d				1,102,386.				
12 Total revenue. See instructions				67,728,077.	572,013.		5,684,999.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	8,149,531.	8,149,531.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0.			
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	1,130,548.	772,578.	155,796.	202,174.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.			
7 Other salaries and wages	20,103,025.	13,765,927.	2,680,829.	3,656,269.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	227,402.	152,717.	37,422.	37,263.
9 Other employee benefits	1,355,481.	897,916.	276,380.	181,185.
10 Payroll taxes	1,586,820.	1,087,234.	212,475.	287,111.
11 Fees for services (nonemployees):				
a Management	0.			
b Legal	10,770.	1,744.	8,967.	59.
c Accounting	158,278.	13,602.	125,457.	19,219.
d Lobbying	101,638.	101,638.		
e Professional fundraising services. See Part IV, line 17.	36,500.			36,500.
f Investment management fees	0.			
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	1,260,749.	813,214.	324,831.	122,704.
12 Advertising and promotion	1,803,182.	1,342,368.	206,871.	253,943.
13 Office expenses	5,501,284.	2,476,733.	668,333.	2,356,218.
14 Information technology	0.			
15 Royalties	0.			
16 Occupancy	2,707,403.	1,721,975.	760,569.	224,859.
17 Travel	729,372.	557,186.	75,777.	96,409.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	242,802.	190,549.	21,608.	30,645.
20 Interest	568.	56.	475.	37.
21 Payments to affiliates	11,229,901.	11,229,901.		
22 Depreciation, depletion, and amortization	96,954.	12,054.	79,425.	5,475.
23 Insurance	7,485.	5,732.	994.	759.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a EVENT PRODUCTION	3,571,405.	2,820,689.	31,737.	718,979.
b CONSULTING & PROF. SVCS.	973,882.	668,598.	126,770.	178,514.
c FOOD AND BEVERAGE	395,053.	346,774.	30,999.	17,280.
d GIFTS AND RECOGNITION	253,759.	200,670.	30,029.	23,060.
e All other expenses _____	1,078,456.	438,424.	312,414.	327,618.
25 Total functional expenses. Add lines 1 through 24e	62,712,248.	47,767,810.	6,168,158.	8,776,280.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input checked="" type="checkbox"/> X if following SOP 98-2 (ASC 958-720)	9,858,492.	6,298,360.		3,560,132.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

Table with columns for Assets, Liabilities, and Net Assets or Fund Balances. Rows include items like Cash, Savings, Accounts receivable, Investments, and Total assets/liabilities. Includes sub-rows 10a and 10b for land and depreciation.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	67,728,077.
2	Total expenses (must equal Part IX, column (A), line 25)	2	62,712,248.
3	Revenue less expenses. Subtract line 2 from line 1	3	5,015,829.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	47,785,279.
5	Net unrealized gains (losses) on investments	5	-143,257.
6	Donated services and use of facilities	6	-4,226,373.
7	Investment expenses	7	0.
8	Prior period adjustments	8	0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	980,557.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	49,412,035.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII.

- 1 Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2019)

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**.
Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2019

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total. Add lines 1 through 3; 5 The portion of total contributions by each person; 6 Public support. Subtract line 5 from line 4.

Section B. Total Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 9 Net income from unrelated business activities; 10 Other income; 11 Total support. Add lines 7 through 10; 12 Gross receipts from related activities; 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 2 columns: Line number, Percentage. Rows include: 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)); 15 Public support percentage from 2018 Schedule A, Part II, line 14; 16a 33 1/3% support test - 2019; 16b 33 1/3% support test - 2018; 17a 10%-facts-and-circumstances test - 2019; 17b 10%-facts-and-circumstances test - 2018; 18 Private foundation.

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions, merchandise sold or services performed; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total. Add lines 1 through 5; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 7c Add lines 7a and 7b; 8 Public support. (Subtract line 7c from line 6.)

Section B. Total Support

Table with 7 columns: (a) 2015, (b) 2016, (c) 2017, (d) 2018, (e) 2019, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975; 10c Add lines 10a and 10b; 11 Net income from unrelated business activities not included in line 10b; 12 Other income. Do not include gain or loss from the sale of capital assets; 13 Total support. (Add lines 9, 10c, 11, and 12.)

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 3 columns: Description, 2019, 2018. Row 15: Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f)). Row 16: Public support percentage from 2018 Schedule A, Part III, line 15.

Section D. Computation of Investment Income Percentage

Table with 3 columns: Description, 2019, 2018. Row 17: Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)). Row 18: Investment income percentage from 2018 Schedule A, Part III, line 17.

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.

19b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions.

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

Table with 3 columns: Question, Yes, No. Row 11: Has the organization accepted a gift or contribution from any of the following persons? 11a, 11b, 11c.

Section B. Type I Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? Row 2: Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?

Section C. Type II Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?

Section D. All Type III Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Row 2: Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? Row 3: By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?

Section E. Type III Functionally Integrated Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). a, b, c. Row 2: Activities Test. Answer (a) and (b) below. 2a, 2b. Row 3: Parent of Supported Organizations. Answer (a) and (b) below. 3a, 3b.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required - explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B
(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

OMB No. 1545-0047

2019

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number
75-2462834

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 19,784,903.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ 1,219,592.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	VARIOUS ITEMS - SEE ATTACHMENT	\$ 1,219,592.	VAR
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____
_____	_____	\$ _____	_____

Name of organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number 75-2462834

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) \$ Use duplicate copies of Part III if additional space is needed.

Table with 4 columns: (a) No. from Part I, (b) Purpose of gift, (c) Use of gift, (d) Description of how gift is held. Includes horizontal lines for data entry.

(e) Transfer of gift. Sub-table with 2 columns: Transferee's name, address, and ZIP + 4; Relationship of transferor to transferee. Includes horizontal lines for data entry.

Table with 4 columns: (a) No. from Part I, (b) Purpose of gift, (c) Use of gift, (d) Description of how gift is held. Includes horizontal lines for data entry.

(e) Transfer of gift. Sub-table with 2 columns: Transferee's name, address, and ZIP + 4; Relationship of transferor to transferee. Includes horizontal lines for data entry.

Table with 4 columns: (a) No. from Part I, (b) Purpose of gift, (c) Use of gift, (d) Description of how gift is held. Includes horizontal lines for data entry.

(e) Transfer of gift. Sub-table with 2 columns: Transferee's name, address, and ZIP + 4; Relationship of transferor to transferee. Includes horizontal lines for data entry.

Table with 4 columns: (a) No. from Part I, (b) Purpose of gift, (c) Use of gift, (d) Description of how gift is held. Includes horizontal lines for data entry.

(e) Transfer of gift. Sub-table with 2 columns: Transferee's name, address, and ZIP + 4; Relationship of transferor to transferee. Includes horizontal lines for data entry.

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2019

Open to Public Inspection

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Table with 2 columns: Name of organization (THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP) and Employer identification number (75-2462834)

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (see instructions) \$
3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955. \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955. \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
4a Was a correction made? Yes No
b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities. \$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities. \$
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b. \$
4 Did the filing organization file Form 1120-POL for this year? Yes No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. Rows 1-6 are empty.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)		58,170.	86,368.
b Total lobbying expenditures to influence a legislative body (direct lobbying)		43,468.	257,094.
c Total lobbying expenditures (add lines 1a and 1b)		101,638.	343,462.
d Other exempt purpose expenditures		56,442,452.	113,727,651.
e Total exempt purpose expenditures (add lines 1c and 1d)		56,544,090.	114,071,113.
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.		1,000,000.	1,000,000.
If the amount on line 1e, column (a) or (b) is:			
The lobbying nontaxable amount is:			
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
g Grassroots nontaxable amount (enter 25% of line 1f)		250,000.	250,000.
h Subtract line 1g from line 1a. If zero or less, enter -0-		0.	0.
i Subtract line 1f from line 1c. If zero or less, enter -0-		0.	0.
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			<input type="checkbox"/> Yes <input type="checkbox"/> No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.
c Total lobbying expenditures	274,215.	253,525.	279,269.	343,462.	1,150,471.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures	19,341.	19,478.	64,115.	86,368.	189,302.

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

Table with 3 main columns: (a) Yes/No, (b) Amount. Rows include: 1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation...; 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?; b If "Yes," enter the amount of any tax incurred under section 4912; c If "Yes," enter the amount of any tax incurred by organization managers under section 4912; d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

Table with 3 columns: Question, Yes, No. Rows include: 1 Were substantially all (90% or more) dues received nondeductible by members?; 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?; 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

Table with 2 main columns: Question, Amount. Rows include: 1 Dues, assessments and similar amounts from members; 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid); 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues; 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?; 5 Taxable amount of lobbying and political expenditures (see instructions)

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

Part IV Supplemental Information (continued)

PART II-A - LOBBYING EXPENSES

PUBLIC POLICY AND ADVOCACY INITIATIVES HAVE THE POTENTIAL TO IMPACT ALL PEOPLE TOUCHED BY BREAST CANCER. RECOGNIZING THE IMPORTANCE OF THIS WORK TO ACCOMPLISH ITS MISSION, KOMEN SUPPORTS LIMITED ADVOCACY/LOBBYING ACTIVITIES TO ACHIEVE LEGISLATIVE AND REGULATORY SOLUTIONS DESIGNED TO SUPPORT KEY PATIENT PROTECTIONS, EXPAND ACCESS TO HIGH-QUALITY CARE, AND FUND CRITICAL BREAST CANCER RESEARCH.

The Susan G Komen Breast Cancer Foundation, Inc.
Year Ended March 31, 2020

Form 990, Schedule C, Part II-A - Lobbying Expenditure by Electing Public Charities

Susan G. Komen Breast Cancer Foundation Address for parent and all affiliates is:
P.O. Box 801889 Dallas, Texas 75380

	<u>Grassroots Expenditures</u>	<u>Direct Lobbying Expenditures</u>	<u>Total Lobbying Expenditures</u>	<u>Other Exempt Expenditures</u>	<u>Total Exempt Purpose Expenditures</u>	
1 Arkansas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 71-0724439	-	-	-	886,629	886,629	AR101
2 Austin Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854966	150	600	750	1,251,756	1,252,506	TX101
3 Baton Rouge Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854972	169	1890	2059	654,800	656,858	LA101
4 Boise, Idaho Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854965	-	450	450	381,756	382,206	ID100
5 Central and South Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 43-2052349	60	300	360	712,642	713,002	NJ100
6 Central Indiana Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2941627	150	300	450	847,747	848,197	IN101
7 Central Tennessee Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 62-1671774	-	-	-	706,314	706,314	TN105
8 Central Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844659	-	-	-	640,534	640,534	VA100
9 Charlotte Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854959	222	390	612	1,155,671	1,156,283	NC100
10 Chicagoland Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 36-4111723	120	3610	3730	1,257,365	1,261,095	IL101
11 Coastal Georgia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 56-2583644	-	-	-	469,400	469,400	GA102
12 Columbus Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844651	120	1603	1723	2,340,597	2,342,321	OH102
13 Dallas County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2444724	90	600	690	1,733,220	1,733,910	TX102
14 Denver Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 84-1199858	60	600	660	1,087,706	1,088,366	CO102
15 Evansville Tri-State Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844632	-	300	300	293,601	293,901	IN100
16 Greater Detroit Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 72-1562627	-	300	300	676,800	677,100	MI103
17 Greater Atlanta Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 58-1959763	-	480	480	1,387,085	1,387,565	GA100

The Susan G Komen Breast Cancer Foundation, Inc.
Year Ended March 31, 2020

Form 990, Schedule C, Part II-A - Lobbying Expenditure by Electing Public Charities		Grassroots Expenditures	Direct Lobbying Expenditures	Total Lobbying Expenditures	Other Exempt Expenditures	Total Exempt Purpose Expenditures	
18	Greater Fort Worth Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2445070	-	150	150	1,048,116	1,048,266	TX104
19	Greater Kansas City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844634	101	1080	1181	583,020	584,201	MO101
20	Greater New York City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 91-2049420	-	390	390	2,678,591	2,678,981	NY104
21	Hawaii Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844635	-	-	-	407,654	407,654	HI100
22	Houston Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 76-0360372	150	1350	1500	1,588,921	1,590,421	TX105
23	Inland Empire Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 33-0802964	60	1317	1377	478,609	479,985	CA103
24	Iowa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 42-1438018	60	840	900	542,289	543,189	IA103
25	Kentucky Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2855046	-	-	-	285,150	285,150	KY101
26	Knoxville Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854955	517	1829	2346	426,922	429,268	TN103
27	Los Angeles County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 95-4582064	60	1727	1787	1,087,191	1,088,978	CA104
28	Lowcountry Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844655	-	-	-	508,406	508,406	SC100
29	Maryland Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 52-2053491	-	757	757	1,115,737	1,116,494	MD100
30	Memorial Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 37-1286285	-	750	750	1,329,372	1,330,122	IL102
31	Memphis-Midsouth Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2942859	60	600	660	959,736	960,396	TN104
32	Miami-Ft Lauderdale Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844638	-	-	-	885,913	885,913	FL103
33	Michigan Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844631	23	450	473	447,601	448,074	MI101
34	Minnesota Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 41-1924790	-	-	-	1,003,379	1,003,379	MN101
35	Missouri Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844650	60	300	360	479,055	479,415	MO102

The Susan G Komen Breast Cancer Foundation, Inc.
Year Ended March 31, 2020

Form 990, Schedule C, Part II-A - Lobbying Expenditure by Electing Public Charities		Grassroots Expenditures	Direct Lobbying Expenditures	Total Lobbying Expenditures	Other Exempt Expenditures	Total Exempt Purpose Expenditures	
36	NC Triangle Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2845066	-	90	90	901,501	901,591	NC101
37	Nebraska Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 26-0056671	-	720	720	702,982	703,702	NE100
38	Nevada Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 88-0372386	-	-	-	359,446	359,446	NV100
39	New Orleans Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 72-1222127	-	-	-	374,975	374,975	LA102
40	North Central Alabama Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844656	-	300	300	449,446	449,746	AL100
41	North Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 22-3528454	35	600	635	757,579	758,214	NJ101
42	North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2356437	150	687	837	898,444	899,280	TX107
43	Northeast Ohio Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 34-1793460	-	468	468	825,876	826,344	OH101
44	Northwest Ohio Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2845063	-	300	300	856,543	856,843	OH103
45	Orange County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 33-0487943	60	4217	4277	2,371,625	2,375,902	CA100
46	Oregon & Southwest Washington Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 93-1068897	90	750	840	1,256,790	1,257,630	OR100
47	Ozark Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2845062	60	750	810	1,118,651	1,119,461	AR100
48	Philadelphia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2949264	55150	300	55450	1,640,978	1,696,428	PA100
49	Pittsburgh Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 81-0665396	-	-	-	1,314,503	1,314,503	PA101
50	Puget Sound Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 91-1624040	60	477	537	1,740,793	1,741,330	WA100
51	Sacramento Valley Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 94-3169358	-	4129	4129	433,358	437,486	CA101
52	San Antonio Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 74-2856696	-	150	150	423,311	423,461	TX108
53	San Diego Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 33-0638911	93	200	293	1,603,997	1,604,290	CA105

The Susan G Komen Breast Cancer Foundation, Inc.
Year Ended March 31, 2020

Form 990, Schedule C, Part II-A - Lobbying Expenditure by Electing Public Charities

	Grassroots Expenditures	Direct Lobbying Expenditures	Total Lobbying Expenditures	Other Exempt Expenditures	Total Exempt Purpose Expenditures	
54 San Francisco Bay Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 94-3047626	60	2259	2319	382,314	384,633	CA106
55 South Florida Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 65-0254225	120	1800	1920	809,402	811,322	FL105
56 Southeast Wisconsin Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844639	-	300	300	1,554,147	1,554,447	WI101
57 Southern New England Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2844629	-	300	300	905,220	905,520	CT100
58 Southwest Ohio Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2855038	-	300	300	291,829	292,129	OH100
59 Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2854974	-	300	300	747,954	748,254	OK101
60 Virginia Blue Ridge Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 56-2619425	-	-	-	412,144	412,144	VA101
61 Western New York Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2875179	60	510	570	969,959	970,529	NY100
62 Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. EIN # 75-2875178	-	600	600	(600)	-	VA102
Totals - Affiliates	<u>58,170</u>	<u>43,469</u>	<u>101,638</u>	<u>56,442,452</u>	<u>56,544,090</u>	
Susan G. Komen Breast Cancer Foundation, Inc. (Parent) EIN# 75-1835298	28,198	213,625	241,823	57,285,200	57,527,023	
Totals for Parent and Affiliates	<u><u>86,368</u></u>	<u><u>257,094</u></u>	<u><u>343,462</u></u>	<u><u>113,727,651</u></u>	<u><u>114,071,113</u></u>	

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer identification number

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

75-2462834

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate values, and yes/no questions about donor advisement.

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, number of easements, and monitoring details.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include reporting requirements for art and historical treasures.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
a Public exhibition
b Scholarly research
c Preservation for future generations
d Loan or exchange program
e Other
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
Table with columns: Amount, 1c Beginning balance, 1d Additions during the year, 1e Distributions during the year, 1f Ending balance
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

Table with 6 columns: (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back. Rows include: 1a Beginning of year balance, b Contributions, c Net investment earnings, gains, and losses, d Grants or scholarships, e Other expenditures for facilities and programs, f Administrative expenses, g End of year balance.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment %
b Permanent endowment %
c Term endowment %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) Unrelated organizations
(ii) Related organizations

Table with 2 columns: Yes, No. Rows: 3a(i), 3a(ii), 3b

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Table with 5 columns: (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows include: 1a Land, b Buildings, c Leasehold improvements, d Equipment, e Other, Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Table with 3 columns: (a) Description of security or category, (b) Book value, (c) Method of valuation. Rows include (1) Financial derivatives, (2) Closely held equity interests, (3) Other (A-H), and Total.

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

Table with 3 columns: (a) Description of investment, (b) Book value, (c) Method of valuation. Rows (1) through (9) and Total.

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

Table with 2 columns: (a) Description, (b) Book value. Rows (1) through (9) and Total.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

Table with 2 columns: (a) Description of liability, (b) Book value. Rows 1. (1) Federal income taxes, (2) DUE TO KOMEN PARENT, (3) ACCRUED EXPENSES, (4) through (9), and Total.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a final column for totals. Row 1: Total revenue... Row 2: Amounts included on line 1 but not on Form 990... Row 3: Subtract line 2e from line 1... Row 4: Amounts included on Form 990... Row 5: Total revenue. Add lines 3 and 4c.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a final column for totals. Row 1: Total expenses and losses per audited financial statements... Row 2: Amounts included on line 1 but not on Form 990... Row 3: Subtract line 2e from line 1... Row 4: Amounts included on Form 990... Row 5: Total expenses. Add lines 3 and 4c.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Multiple horizontal lines provided for entering supplemental information.

Part XIII Supplemental Information *(continued)*

FIN 48 (ASC 740) FINANCIAL STATEMENT DISCLOSURE

SCHEDULE D, PART X, LINE 2

THE ORGANIZATION IS SUBJECT TO A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THERE WERE NO UNCERTAIN TAX POSITIONS RECORDED IN THE FINANCIAL STATEMENTS AT MARCH 31, 2020.

SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2019

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization: **THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP**
Employer identification number: **75-2462834**

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a Mail solicitations
 - b Internet and email solicitations
 - c Phone solicitations
 - d In-person solicitations
 - e Solicitation of non-government grants
 - f Solicitation of government grants
 - g Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 W. STEWART MCKEOUGH	SOLICIT SPONSORS		X	213,822.	25,250.	188,572.
2 LAURIE DIMAKOS	SOLICIT SPONSORS		X	90,000.	11,250.	78,750.
3						
4						
5						
6						
7						
8						
9						
10						
Total				303,822.	36,500.	267,322.

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN,
IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH,
OK, OR, PA, RI, SC, SD, TN, TX, VT, VA, WA, WV, WI, WY,

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events	
		RACE/WALKS	GALAS	119.	(add col. (a) through col. (c))	
		(event type)	(event type)	(total number)		
Revenue	1	Gross receipts	40,218,005.	2,810,709.	5,667,101.	48,695,815.
	2	Less: Contributions	31,746,841.	2,024,180.	4,492,642.	38,263,663.
	3	Gross income (line 1 minus line 2)	8,471,164.	786,529.	1,174,459.	10,432,152.
Direct Expenses	4	Cash prizes				
	5	Noncash prizes	1,631,832.	37,923.	102,412.	1,772,167.
	6	Rent/facility costs	364,945.	161,139.	244,413.	770,497.
	7	Food and beverages	1,750,747.	222,747.	442,236.	2,415,730.
	8	Entertainment	13,961.	43,226.	18,580.	75,767.
	9	Other direct expenses	1,286,866.	85,807.	217,422.	1,590,095.
	10	Direct expense summary. Add lines 4 through 9 in column (d)				6,624,256.
	11	Net income summary. Subtract line 10 from line 3, column (d)				3,807,896.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))	
		1	Gross revenue			150,775.
Direct Expenses	2	Cash prizes				
	3	Noncash prizes			127,858.	127,858.
	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes 80.0000% <input type="checkbox"/> No	
7	Direct expense summary. Add lines 2 through 5 in column (d)				127,858.	
8	Net gaming income summary. Subtract line 7 from line 1, column (d)				22,917.	

9 Enter the state(s) in which the organization conducts gaming activities: SEE SUPPLEMENTAL PAGE

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain:
 THE AFFILIATES ARE REGISTERED IN EACH STATE WHERE A LICENSE IS KNOWN TO BE REQUIRED. SEE SUPPLEMENTAL INFORMATION.

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain:

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ THE TREASURER OF EACH INDIVIDUAL KOMEN AFFILIATE

Address ▶ SAME ADDRESS AS KOMEN AFFILIATE NA, NA NA

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶ NONE

Gaming manager compensation ▶ \$ _____

Description of services provided ▶

- Director/officer
- Employee
- Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

SCHEDULE G, PART II - NET INCOME SUMMARY

GROSS RECEIPTS ARE REDUCED BY THE AMOUNT OF CONTRIBUTIONS PER IRS

INSTRUCTIONS. THE CONTRIBUTIONS FOR FYE 3/31/20 WERE \$38,263,663.

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

Director/officer Employee Independent contractor

- 17 Mandatory distributions:
 - a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
 - b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

SCHEDULE G, PART III, LINE 11

TTHE AFFILIATES DO NOT HAVE ANY MEMBERS WHICH COULD CONDUCT GAMING ACTIVITIES. RATHER, THE MAJORITY OF GAMING ACTIVITIES WERE CONDUCTED BY VOLUNTEERS.

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

- Director/officer
- Employee
- Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

SCHEDULE G, PART III, LINE 17

ALL FUNDS FROM GAMING ACTIVITIES SUCH AS CHARITABLE RAFFLES ARE EITHER
 DISTRIBUTED TO OTHER EXEMPT ORGANIZATIONS OR SPENT ON THE AFFILIATE'S OWN
 EXEMPT ACTIVITIES DURING THE TAX YEAR.

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

Director/officer Employee Independent contractor

- 17 Mandatory distributions:
 - a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
 - b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

SCHEDULE G, PART III-STATES IN WHICH ORG. OPERATES GAMING ACTIVITIES

AR, CA, CO, CT, GA, IL, IN,

IA, KY, LA, MD, MS, MO, MT, NV, NJ, NM, NY, NC, OH,

OK, OR, PA, SC, SD, TX, VT, VA, WV, WI,

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance... [X] Yes [] No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation, (g) Description of non-cash assistance, (h) Purpose of grant or assistance. Row 1 contains data: SEE ATTACHED STATEMENT, 17,226,822.

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 420.
3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS

SCHEDULE I, PART I, LINE 2

SUSAN G. KOMEN'S (KOMEN) POLICIES FOR MANAGING EDUCATION, SCREENING, AND TREATMENT GRANTS FROM THE TIME OF PRE-AWARD THROUGH CLOSEOUT ARE DESIGNED TO MAXIMIZE FLEXIBILITY WHILE MAINTAINING A HIGH STANDARD OF ACCOUNTABILITY AND PRESERVING THE INTEGRITY OF THE REVIEW AND AWARD PROCESS.

AFFILIATES REQUIRE ALL GRANTEES TO SIGN A GRANT AGREEMENT SETTING FORTH THE TERMS OF THE GRANT INCLUDING: PURPOSE, AMOUNT, BUDGETARY

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

RESTRICTIONS, DURATION, PAYMENT SCHEDULE, REPORTING REQUIREMENTS, AND
 AUDIT AND EARLY TERMINATION RIGHTS.

AFFILIATES REQUIRE GRANTEES TO SUBMIT PROGRESS AND FINAL REPORTS THAT
 PROVIDE INFORMATION ABOUT PROGRESS MADE TOWARD THE FUNDED PROGRAM'S GOALS
 AND OBJECTIVES AND A FINANCIAL REPORT ON THE EXPENDITURE OF FUNDS
 AWARDED. FUTURE PAYMENTS UNDER THE GRANT ARE CONTINGENT UPON THE
 AFFILIATE'S RECEIPT OF SATISFACTORY REPORTS. IF THE REPORTS DO NOT
 REFLECT SATISFACTORY PROGRESS OR THERE IS A CONCERN ABOUT THE EXPENDITURE
 OF FUNDS, AFFILIATES MAY EITHER TERMINATE THE GRANT OR REFUSE TO ISSUE

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

ADDITIONAL PAYMENTS UNTIL CORRECTIVE ACTION IS TAKEN. AFFILIATES ALSO MAY CONDUCT SITE VISITS TO BUILD STRONGER RELATIONSHIPS WITH GRANTEES, GAIN A BETTER UNDERSTANDING OF THEIR WORK, AND ADDRESS ANY CHALLENGES OR PROBLEMS THE GRANTEES MAY BE FACING.

SEE SCHEDULE O, PART IX, LINE 1 NARRATIVE FOR ADDITIONAL DETAILS.

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
North Central Alabama Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Alabama Dept. of Public Health	201 Monroe St., Suite 1400	Montgomery	AL	36130	631106545	501(c)(3)	\$ 47,450.00			Screening
Cooper Green Hospital Foundation	1515 6th Avenue South	Birmingham	AL	35233	636001579	501(c)(3)	\$ 50,050.00			Treatment
Ozark Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cox Medical Center Branson	3525 S National Ave Suite 204	Springfield	MO	65807	440584290	501(c)(3)	\$ 43,692.00			Screening, Treatment
Madison County Health Coalition	PO Box 336	Huntsville	AR	72740	710842427	501(c)(3)	\$ 65,433.00			Education, Treatment
Mercy Health Foundation Fort Smith	PO Box 17000	Fort Smith	AR	72917	237330425	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
North Arkansas Partnership for Health Ed	1515 Pioneer Drive	Harrison	AR	72601	621682626	501(c)(3)	\$ 90,000.00			Education, Screening & Treatment
St. Francis House NWA, Inc., dba	614 E. Emma Avenue, Suite 300	Springdale	AR	72464	311553455	501(c)(3)	\$ 90,000.00			Education, Screening & Treatment
Washington Regional	1101 North Woolsey Avenue	Fayetteville	AR	72703	710664687	501(c)(3)	\$ 90,438.00			Education, Screening & Treatment
The Arkansas Affiliate of the Susan G. Komen Breast Cancer Foundation										
Arkansas Rural Health Partnership	1969 Lakehall Drive	Lake Village	AR	71653-2729	263424681	501(c)(3)	\$ 56,818.00			Education, Screening & Treatment
Baptist Health Medical Center	9601 Baptist Health Drive	Little Rock	AR	72205	237169407	501(c)(3)	\$ 34,823.00			Education, Screening & Treatment
Baxter Regional Medical Center	624 Hospital Drive	Mountain Home	AR	72653	581805265	501(c)(3)	\$ 16,250.00			Education, Screening & Treatment
CARTI	P.O. Box 55011	Little Rock	AR	72215	710589907	501(c)(3)	\$ 11,483.00			Treatment
Christus St. Michael Health System	2600 St. Michael Dr.	Tex	TX	75503	752796815	501(c)(3)	\$ 74,876.00			Education, Screening & Treatment
Mississippi County Arkansas Economic	1400 North Division St.	Blytheville	AR	72316	710386409	501(c)(3)	\$ 35,000.00			Education, Treatment
NEA Baptist Hospital	4800 East Johnson Ave	Jonesboro	AR	72401-8413	261214372	501(c)(3)	\$ 23,920.00			Screening, Treatment
St. Bernards Medical Center	400 East Street	Jonesboro	AR	72401	710563245	501(c)(3)	\$ 65,770.00			Education, Screening
St. Vincent Health System	500 South University Suite 114	Little Rock	AR	72205-5302	510169537	501(c)(3)	\$ 20,766.00			Education, Screening & Treatment
TOPPS, Inc.	Attn: Annette Dove	Pine Bluff	AR	71613	743041819	501(c)(3)	\$ 58,000.00			Education, Screening & Treatment
Unity Health Foundation	1200 South Main	Searcy	AR	72143	621697734	501(c)(3)	\$ 8,802.00			Screening, Treatment
Univ of Arkansas for Medical Sci	4301 West Markham, Slot #812	Little Rock	AR	72205	716003252	501(c)(3)	\$ 38,750.00			Screening
Wadley Regional Medical Center Auxiliary	1000 Pine	Texarkana	TX	75501-1878	752357786	501(c)(3)	\$ 39,942.00			Screening, Treatment
White River Health System	1710 Harrison St.	Batesville	AR	72501	710411459	501(c)(3)	\$ 14,855.00			Education, Screening & Treatment
The Orange County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
AltaMed Health Services Corporation	Attn: Nena Davis	Los Angeles	CA	90040	952810095	501(c)(3)	\$ 31,257.50			Education, Screening & Treatment
Korean Community Services, Inc.	451 West Lincoln Avenue Suite #100	Anaheim	CA	92805	953245254	501(c)(3)	\$ 25,000.00			Education, Screening & Treatment
Nhan Hoa Comprehensive Health Care	7761 Garden Grove Blvd.	Garden Grove	CA	92841	330477323	501(c)(3)	\$ 31,900.00			Education, Screening & Treatment
Orange County Herald Center	715 E Mission Rd.	San Gabriel	CA	91776	133156738	501(c)(3)	\$ 28,395.50			Education, Treatment
Planned Parenthood Orange and	700 S. Tustin St.	Orange	CA	92866	956152773	501(c)(3)	\$ 31,006.00			Treatment
Share Our Selves Corporation	1550 Superior Avenue	Costa Mesa	CA	92627	953222316	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
The Cambodian Family	1626 E. 4th Street	Santa Ana	CA	92701	953854831	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
Vietnamese American Cancer Foundation	17150 Newhope St. Suite #203	Fountain Valley	CA	92708	912170415	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
YWCA of North Orange County	215 East Commonwealth Ave., Suite F	Fullerton	CA	92832	951687482	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
Inland Empire Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Borrego Community Health Foundation	P.O. Box 2369	Borrego Springs	CA	92004-2369	330044021	501(c)(3)	\$ 18,800.00			Education, Screening & Treatment
Breast Cancer Solutions	25422 Trabuco Road #105-167	Lake Forest	CA	92630	330765783	501(c)(3)	\$ 20,000.00			Treatment
Desert Cancer Foundation	74091 Larrea Street	Palm Desert	CA	92260-4466	330648823	501(c)(3)	\$ 15,000.00			Screening, Treatment
San Antonio Regional Hospital	999 San Bernardino Road	Upland	CA	91786-4992	951183919	501(c)(3)	\$ 20,000.00			Treatment
The Los Angeles County Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cancer Support Community-Los Angeles	1990 South Bundy Drive Ste. 100, Attn: Anne Johnson	Los Angeles	CA	90025	330287070	501(c)(3)	\$ 18,500.00			Education
City of Hope	1500 East Duarte Rd	Duarte	CA	91010	953432210	501(c)(3)	\$ 14,554.00			Education
Glendale Memorial Health Hospital	1420 S. Central Ave	Glendale	CA	91204	951648194	501(c)(3)	\$ 20,000.00			Treatment
Herald Cancer Association	715 E. Mission Road	San Gabriel	CA	91776	133156738	501(c)(3)	\$ 34,682.00			Treatment
Project Angel Food	922 Vine Street	Los Angeles	CA	90038-2702	954115863	501(c)(3)	\$ 15,000.00			Treatment
Special Services for Groups	905 E. 8th Street	Los Angeles	CA	90015	951716914	501(c)(3)	\$ 15,000.00			Screening, Treatment
The San Diego Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.										
Jewish Family Service	8804 Balboa Ave	San Diego	CA	92123-1506	222119902	501(c)(3)	\$ 205,000.00			Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Scripps Mercy Hospital Chula Vista	237 Church Ave.	Chula Vista	CA	91910	951684089	501(c)(3)	\$ 50,000.00			Screening, Treatment
Vista Community Clinic	1000 Vale Terrace	Vista	CA	92084	952815615	501(c)(3)	\$ 40,000.00			Treatment
The Denver Metropolitan Affiliate of Susan G. Komen Breast Cancer Foundation										
Aspen Valley Hospital	0401 Castle Creek Road	Aspen	CO	81611	840643721	501(c)(3)	\$ 8,870.00			Screening, Treatment
Peak Vista Community Health Ctrs	3205 N. Academy Blvd., Ste 130	Colorado Springs	CO	80917-5101	840617567	501(c)(3)	\$ 18,697.00			Screening, Treatment
St Mary-Corwin Health Foundation	1008 Minnequa Avenue	Pueblo	CO	81004	840902211	501(c)(3)	\$ 35,348.00			Screening, Treatment
St. Thomas More Health Foundation	1338 Phay Avenue	Canon City	CO	81212-2302	840902211	501(c)(3)	\$ 18,641.00			Education, Treatment
Teller County Public Health	P. O. Box 928	Divide	CO	80814	846000809	501(c)(3)	\$ 11,314.00			Education, Screening & Treatment
Connecticut Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cancer Patient Support Program	5339 Williston Rd., Suite #206	Williston	VT	05495	030365270	501(c)(3)	\$ 19,998.00			Treatment
Family Health Center of Worcester	26 Queen Street	Worcester	MA	01610-0000	042485308	501(c)(3)	\$ 44,979.00			Education, Screening & Treatment
Hartford Hospital	80 Seymour Street, P. O. Box 5037	Hartford	CT	06102-5037	060646668	501(c)(3)	\$ 44,575.00			Screening, Treatment
Hispanic Health Council	175 Main Street	Hartford	CT	06106-0000	061018979	501(c)(3)	\$ 22,500.00			Education, Screening & Treatment
Maine Medical Center	22 Bramhall Street	Portland	ME	04102-3175	10238552	501(c)(3)	\$ 15,000.00			Screening
Neighborhood Connections	5700 Route 100, Suite C4	Londonderry	VT	05148	264547219	501(c)(3)	\$ 18,230.00			Education, Screening & Treatment
North Country Health System	189 Prouty Drive	Newport	VT	05855	222566964	501(c)(3)	\$ 15,480.00			Screening, Treatment
Northwestern Medical Center	133 Fairfield St.	St. Albans	VT	05478-1726	030266986	501(c)(3)	\$ 7,300.00			Education, Screening & Treatment
Planned Parenthood of Southern	345 Whitney Avenue	New Haven	CT	06511	060263565	501(c)(3)	\$ 45,000.00			Treatment
The Massachusetts General Hospital	55 Fruit St. YAW 9A	Boston	MA	02114	042697983	501(c)(3)	\$ 44,778.00			Treatment
Miami Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Community Life Support	490 Fisherman Street	Opalocka	FL	33054	651128302	501(c)(3)	\$ 15,050.00			Education, Screening & Treatment
Florida Keys Area Health Education Ctr.	5800 Overseas Hwy #38	Marathon	FL	33050	650183810	501(c)(3)	\$ 23,055.00			Education, Screening
Gilda's Club - South Florida	119 Rose Drive	Fort Lauderdale	FL	33316	650528626	501(c)(3)	\$ 22,011.00			Education
Health Education Prevention	2103 Coral Way, 2nd Floor	Miami	FL	33145	461240368	501(c)(3)	\$ 14,310.00			Education, Screening & Treatment
Holy Cross Health	4725 North Federal Hwy	Fort Lauderdale	FL	33308	520738041	501(c)(3)	\$ 64,970.00			Screening, Treatment
La Liga Contra el Cancer	2180 SW 12th Avenue	Miami	FL	33129	591629554	501(c)(3)	\$ 45,000.00			Treatment
Lymphedema Foundation of South Florida	7600 SW 57th Ave., Ste 300	Miami	FL	33143	113828375	501(c)(3)	\$ 11,000.00			Treatment
Memorial Foundation For Cancer Institute	3329 Johnson Street	Hollywood	FL	33021	592082218	501(c)(3)	\$ 30,005.00			Treatment
North Broward Hospital District	1608 SE 3rd Ave, Suite 507	Fort Lauderdale	FL	33316	596012065	501(c)(3)	\$ 29,937.00			Screening, Treatment
Open Door Health Center	P. O. Box 901642	Homestead	FL	33030	830375996	501(c)(3)	\$ 20,000.00			Screening
Saint John Bosco Clinic	3661 S. Miami Ave #103	Miami	FL	33133	650435764	501(c)(3)	\$ 29,980.00			Screening, Treatment
Womankind, Inc.	1511 Truman Avenue	Key West	FL	33040	651003208	501(c)(3)	\$ 30,000.00			Screening, Treatment
YWCA of Greater Miami-Dade	351 NW 5th Street	Miami	FL	33128	590624450	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
The South Florida Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.										
Baker County Health Department	480 W Lowder St.	MacClenny	FL	32063-2664	593502843	501(c)(3)	\$ 16,960.00			Education, Screening & Treatment
Bethesda Women's Health Center	10301 Hagen Ranch Rd, Ste 920A	Boynton Beach	FL	33437	592771779	501(c)(3)	\$ 80,000.00			Screening, Treatment
Broward County Health Department	780 SW 24th Street	Ft. Lauderdale	FL	33315	590502843	501(c)(3)	\$ 29,999.00			Treatment
Caridad Center, Inc.	8645 W Boynton Beach Blvd.	Boynton Beach	FL	33472	650149423	501(c)(3)	\$ 12,500.00			Education, Screening & Treatment
Family Health Centers of SW Florida	Po Box 1357 (2232 Grand Ave)	Fort Myers	FL	33902	591741273	501(c)(3)	\$ 16,999.00			Screening, Treatment
Florida Community Health Centers (RIA)	5827 Corporate Way	West Palm Beach	FL	33407	591671640	501(c)(3)	\$ 20,000.00			Screening, Treatment
Genesis Community Health, Inc.	2623 South Seacrest Blvd., Suite 65	Boynton Beach	FL	33435	800374741	501(c)(3)	\$ 12,500.00			Education, Screening & Treatment
Lakeside Medical Center	39200 Hooker Hwy	Belle Glade	FL	33430	352226306	501(c)(3)	\$ 17,500.00			Screening, Treatment
Martin Memorial Cancer Center	P.O. Box 9010	Stuart	FL	34995	590637874	501(c)(3)	\$ 79,994.00			Education, Screening & Treatment
Partners For Breast Care	9470 HealthPark Circle	Fort Myers	FL	33908	650290568	501(c)(3)	\$ 16,965.00			Screening, Treatment
The Greater Atlanta Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Atlanta Legal Aid Society, Inc.	54 Ellis St. NE	Atlanta	GA	30303	580568691	501(c)(3)	\$ 28,000.00			Treatment
Boat People, SOS	6107 Oakbrook Parkway	Norcross	GA	30093	541563619	501(c)(3)	\$ 42,721.00			Education, Screening & Treatment
Breast Care Center Navicent Health	800 First Street Suite 300	Macon	GA	31201	237363555	501(c)(3)	\$ 35,748.00			Screening, Treatment
Center for Black Womens Wellness, Inc.	477 Windsor St, SW, Suite 309	Atlanta	GA	30312	582212203	501(c)(3)	\$ 31,406.00			Education, Screening & Treatment
Center for Pan Asian Community Service	3510 Shallowford Rd NE	Atlanta	GA	30341	581437980	501(c)(3)	\$ 61,794.00			Screening, Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Cobb and Douglas County Boards of Health	1650 County Services Parkway	Marietta	GA	30008	581517015	501(c)(3)	\$ 86,975.00			Screening, Treatment
DeKalb Medical Foundation	2701 N. Decatur Rd	Decatur	GA	30033	531924605	501(c)(3)	\$ 87,430.00			Screening, Treatment
First Choice Primary	P.O. Box 4363	Macon	GA	31208	204391090	501(c)(3)	\$ 35,812.50			Education, Screening & Treatment
Good Samaritan Health Center	1015 Don Lee Hollowell Pkwy NW	Atlanta	GA	30318	582373395	501(c)(3)	\$ 43,393.00			Screening, Treatment
Grady Health Foundation	191 Peachtree Street, Suite 820	Atlanta	GA	30303	582130437	501(c)(3)	\$ 87,493.00			Screening, Treatment
Gwinnett, Newton, and Rockdale County	P.O. Box 897	Lawrenceville	GA	30046	580964522	501(c)(3)	\$ 87,500.00			Screening, Treatment
Houston Healthcare	Pavilion 233 North Houston Road	Warner Robins	GA	31093	076991628	501(c)(3)	\$ 35,892.00			Screening, Treatment
Northside Hospital Foundation	1000 Johnson Ferry Road NE	Atlanta	GA	30342-1611	581653541	501(c)(3)	\$ 87,463.00			Treatment
Saint Joseph's Mercy Foundation	5134 Peachtree Road	Chamblee	GA	30341	581448522	501(c)(3)	\$ 68,888.00			Screening, Treatment
SRMC - Women's Center at Spivey	7823 Spivey Station Blvd Suite 250	Jonesboro	GA	30236	581955423	501(c)(3)	\$ 99,999.00			Screening, Treatment
TurningPoint Women's Healthcare	8010 Roswell Rd., Suite 120	Atlanta	GA	30350	562318721	501(c)(3)	\$ 19,450.00			Education, Treatment
WellStar Foundation	805 Sandy Plains Road	Marietta	GA	30066	581627413	501(c)(3)	\$ 87,037.00			Screening, Treatment
YWCA of Greater Atlanta	957 N. Highland Ave NE	Atlanta	GA	30306	580593442	501(c)(3)	\$ 28,442.00			Education, Screening
Southeast Georgia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Coastal Health District 9-1	400 Mall Blvd Suite G	Savannah	GA	31406	586003763	501(c)(3)	\$ 32,040.00			Treatment
Curtis V. Cooper Primary Health Care	106 E. Broad Street	Savannah	GA	31401	581136296	501(c)(3)	\$ 50,000.00			Screening, Treatment
Diversity Health Center Inc.	301 Fraser Drive	Hinesville	GA	31313	205746618	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Hearts and Hands Clinic	127 North College Street	Statesboro	GA	30459	264597700	501(c)(3)	\$ 34,366.00			Screening, Treatment
Southeast Georgia Health System-Brunswick	2415 Parkwood Drive	Brunswick	GA	31520	586000498	501(c)(3)	\$ 49,990.00			Screening, Treatment
St. Joseph's / Candler Hospital	5353 Reynolds Street	Savannah	GA	31405	581553254	501(c)(3)	\$ 43,320.00			Education, Screening & Treatment
Hawaii Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Maui Memorial Medical Center Foundation	285 Mahalani St. #4	Wailuku	HI	96793	990330698	501(c)(3)	\$ 17,500.00			Screening, Treatment
University of Hawaii	1951 East-West Road, #102	Honolulu	HI	96822	996000354	501(c)(3)	\$ 10,000.00			Education
The Des Moines Chapter of the Susan G. Komen Breast Cancer Foundation										
Genesis Medical Center	1227 East Rusholme St	Davenport	IA	52803	421418847	501(c)(3)	\$ 100,000.00			Education, Screening & Treatment
Jennie Edmundson Hospital	933 East Pierce Street	Council Bluffs	IA	51503-4652	420680355	501(c)(3)	\$ 71,632.00			Screening, Treatment
Polk County Health Department	1907 Carpenter Ave.	Des Moines	IA	50314-1310	421063074	501(c)(3)	\$ 58,190.00			Education, Screening & Treatment
Visiting Nurse Association	822 Main Street	Council Bluffs	IA	51503-0901	746087587	501(c)(3)	\$ 30,176.00			Treatment
Boise, Idaho Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Family Health Services	794 Eastland Dr.	Twin Falls	ID	83301-0685	820371093	501(c)(3)	\$ 7,920.00			Screening, Treatment
North Canyon Medical Center	267 North Canyon Drive	Gooding	ID	83330	261938641	501(c)(3)	\$ 5,049.00			Screening, Treatment
Panhandle Health District #1	8500 N. Atlas Road	Hayden	ID	83835	820537262	501(c)(3)	\$ 10,680.00			Screening
St. Luke Community Healthcare Foundation	107 6th Ave. SW	Ronan	MT	59864	810539096	501(c)(3)	\$ 6,000.00			Treatment
St. Luke's MSTI - Breast Care Services	3525 E. Louise Dr., Ste 320	Meridian	ID	83642	562570681	501(c)(3)	\$ 20,104.00			Screening, Treatment
The Chicagoland Area Chapter of the Susan G. Komen Breast Cancer Foundation										
A Silver Lining Foundation	134 N LaSalle Street, Suite 1218	Chicago	IL	60602	900097495	501(c)(3)	\$ 49,990.00			Screening, Treatment
Centro de Salud y Esperanza	2001 S. California Ave Suite 100	Chicago	IL	60608	320115907	501(c)(3)	\$ 49,999.00			Screening
Erie Family Health Center	1701 W Superior Street, 3rd Floor	Chicago	IL	60622	363088628	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Metropolitan Chicago Breast Cancer	300 S Ashland Ave. Suite 202	Chicago	IL	60607	262264895	501(c)(3)	\$ 49,999.00			Screening, Treatment
Michael Reese Education & Research Found	1339 S. Wood Street, Ste. G	Chicago	IL	60608	363731674	501(c)(3)	\$ 49,883.00			Screening, Treatment
Presence Saints Mary and Elizabeth Medic	2233 West Division Street	Chicago	IL	60622	362171079	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Rush-Copley Foundation	2000 Ogden Ave	Aurora	IL	60504	363093877	501(c)(3)	\$ 47,815.00			Education, Treatment
Sisters Working It Out	P.O. Box 21008	Chicago	IL	60621	262862273	501(c)(3)	\$ 49,998.00			Education, Screening & Treatment
Swedish Covenant Hospital	5145 N. California Ave	Chicago	IL	60625	362179813	501(c)(3)	\$ 50,000.00			Treatment
The Cancer Support Center	2028 Elm Road	Homewood	IL	60430-1707	363880404	501(c)(3)	\$ 41,567.00			Education, Treatment
Xilin Association	1163 E. Ogden Ave. Suite #301	Naperville	IL	60563	363890616	501(c)(3)	\$ 49,916.00			Education, Screening & Treatment
The Peoria Memorial Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cass County Health Department	331 S Main	Virginia	IL	62691-1571	371102843	501(c)(3)	\$ 10,000.00			Screening
Community Cancer Center	407 E. Vernon Avenue	Normal	IL	61761	364425147	501(c)(3)	\$ 38,236.00			Education, Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Fulton County Health Department	700 East Oak Street	Canton	IL	61520	376000896	501(c)(3)	\$ 10,173.50			Education, Screening
Illinois Public Health Association	500 West Monroe Suite 1E	Springfield	IL	62704	366108790	501(c)(3)	\$ 49,343.99			Education, Screening & Treatment
Lake County Health Department	3010 Grand Avenue	Waukegan	IL	60085	593502843	501(c)(3)	\$ 7,300.00			Screening
Livingston County Health Department	P.O. Box 650, 310 E. Torrance	Pontiac	IL	61764	376001248	501(c)(3)	\$ 7,000.00			Education, Screening
McDonough County Health Department	505 E Jackson Street	Macomb	IL	61455	376001537	501(c)(3)	\$ 9,549.00			Education, Screening
Montgomery County Health Department	11191 Illinois Route 185	Hillsboro	IL	62049	376001661	501(c)(3)	\$ 24,103.50			Treatment
OSF-St Francis Medical Center	530 NE Glen Oak Avenue	Peoria	IL	61637-0002	371259284	501(c)(3)	\$ 46,240.00			Education, Treatment
Sangamon County Medical Society	1337 Wabash	Springfield	IL	62704	376027693	501(c)(3)	\$ 10,000.00			Screening
Southern Illinois University	PO Box 19616	Springfield	IL	62794-9616	376005961	501(c)(3)	\$ 36,341.76			Education, Screening & Treatment
Tazewell County Health Department	21306 Illinois Rt 9	Tremont	IL	61568-9252	376002170	501(c)(3)	\$ 69,646.00			Education, Screening & Treatment
UnityPoint Health-Methodist/Proctor	120 NE Glen Oak Ave., Ste. 101	Peoria	IL	61636-0002	510186460	501(c)(3)	\$ 58,488.00			Screening, Treatment
VNA of Fox Valley	400 North Highland Ave.	Aurora	IL	60506	362182095	501(c)(3)	\$ 12,483.00			Screening
Greater Evansville Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Deaconess Foundation	600 Mary Street	Evansville	IN	47747	350593390	501(c)(3)	\$ 37,391.00			Screening, Treatment
Dubois-Pike-Warrick Economic Opportunity	607 Third Ave., P.O. Box 729	Jasper	IN	47547	351121163	501(c)(3)	\$ 37,491.00			Education, Screening & Treatment
Good Samaritan Hospital	520 South Seventh Street	Vincennes	IN	47591-1038	356001532	501(c)(3)	\$ 5,108.00			Screening, Treatment
Owensboro Health Foundation, Inc.	P.O.Box 22505, 2211 Mayfair Drive, Ste 403	Owensboro	KY	42304	611251763	501(c)(3)	\$ 12,119.50			Screening, Treatment
St. Mary's Foundation	3700 Washington Avenue	Evansville	IN	47750	237045370	501(c)(3)	\$ 36,970.00			Screening, Treatment
Indianapolis Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Eskenazi Health	720 Eskenazi Avenue, 5th Floor	Indianapolis	IN	46202	356005697	501(c)(3)	\$ 96,213.00			Treatment
Gennesaret Free Clinic Inc.	615 N. Alabama St. Ground Fl., Ste B	Indianapolis	IN	46204	351776518	501(c)(3)	\$ 33,031.00			Education, Screening & Treatment
Hancock Regional Hospital	801 N. State Street	Greenfield	IN	46140	351543491	501(c)(3)	\$ 39,108.00			Education, Screening & Treatment
Little Red Door Cancer Agency	1801 N Meridian Street	Indianapolis	IN	46202	350914096	501(c)(3)	\$ 125,549.25			Education, Treatment
YWCA Greater Lafayette	605 N. 6th Street	Lafayette	IN	47901	350868224	501(c)(3)	\$ 75,816.00			Education, Screening & Treatment
The Louisville, Kentucky Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
James Graham Brown Cancer Center	529 S. Jackson Street	Louisville	KY	40202	611029626	501(c)(3)	\$ 13,120.00			Treatment
Saint Joseph Berea Foundation	1451 Harrodsburg Road Suite D-308	Lexington	KY	40504	260152877	501(c)(3)	\$ 12,707.50			Screening, Treatment
University Medical Center.	530 S. Jackson Street	Louisville	KY	40202	611293786	501(c)(3)	\$ 5,731.50			Screening, Treatment
Baton Rouge Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Feist Weiller Cancer Center	1501 Kings Highway, BRI, Suite F1-53	Shreveport	LA	71103	720702002	501(c)(3)	\$ 74,318.00			Education, Screening & Treatment
Foundation for Woman's Hospital	100 Woman's Way	Baton Rouge	LA	70817-9934	471970335	501(c)(3)	\$ 41,300.00			Screening
Martin Luther King Health Center	865 Olive Street	Shreveport	LA	71104	721079721	501(c)(3)	\$ 50,013.00			Education, Screening & Treatment
Mary Bird Perkins Cancer Center	4950 Essen Lane	Baton Rouge	LA	70809	237010520	501(c)(3)	\$ 23,700.00			Screening, Treatment
Richland Parish Hospital	407 Cincinnati Street	Delhi	LA	71232-3007	721179027	501(c)(3)	\$ 46,320.00			Education, Screening & Treatment
Union General Hospital	901 James Avenue	Farmerville	LA	71241-2234	720995809	501(c)(3)	\$ 7,349.00			Education, Screening & Treatment
The Susan G. Komen Breast Cancer Foundation, New Orleans Chapter										
Access Health Louisiana	2900 Indiana Ave.	Kenner	LA	70065	470852944	501(c)(3)	\$ 22,500.00			Screening, Treatment
Cancer Assoc of Greater New Orleans	824 Elmwood Pkwy. Blvd., Suite 154	New Orleans	LA	70123	720517802	501(c)(3)	\$ 20,000.00			Treatment
Daughters of Charity Health Centers	P.O. Box 13038	New Orleans	LA	70118-3038	273046997	501(c)(3)	\$ 20,000.00			Screening
Mary Bird Perkins Cancer Center	1203 S. Tyler St.	Covington	LA	70433-2353	237010520	501(c)(3)	\$ 15,900.00			Screening
St. Thomas Community Health Center	1020 St. Andrew Street	New Orleans	LA	70130	141958494	501(c)(3)	\$ 103,780.00			Screening
West Jefferson Hospital Foundation	1111 Medical Center Blvd., Suite N-201	Marrero	LA	70072	726014898	501(c)(3)	\$ 17,820.00			Screening
Maryland Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Atlantic General Hospital Corporation	9733 Healthway Drive	Berlin	MD	21811-1155	521656507	501(c)(3)	\$ 50,000.00			Treatment
Breast Care Center at Northwest Hospital	5401 Old Court Road	Randallstown	MD	21133	521372665	501(c)(3)	\$ 50,000.00			Screening, Treatment
Franklin Square Hospital	MFS Medical Center - 9000 Franklin Square Dr.	Baltimore	MD	21237	520608007	501(c)(3)	\$ 49,985.00			Treatment
Frederick County Health Department	350 Montevue Lane	Frederick	MD	21702	861131979	501(c)(3)	\$ 49,993.00			Screening, Treatment
Maintaining Active Citizens	909 Progress Circle, Suite 100	Salisbury	MD	21804	520992005	501(c)(3)	\$ 23,891.00			Treatment
Meritus Healthcare Foundation	11110 Medical Campus Road Suite 129	Hagerstown	MD	21742	010639265	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Moveable Feast, Inc.	PO Box 2298	Baltimore	MD	21203	521663825	501(c)(3)	\$ 50,000.00			Treatment
Nueva Vida, Inc.	206 N. Washington St., Suite 300	Alexandria	VA	22314	541943145	501(c)(3)	\$ 47,746.00			Education, Screening & Treatment
Saint Agnes Hospital Foundation, Inc.	900 Caton Avenue	Baltimore	MD	21229	521415083	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
University of Maryland'	110 S. Paca St. 9th Fl.	Baltimore	MD	21201	522238893	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
University of Maryland Charles Regional	5 Garrett Ave	LA PLATA	MD	20646-4305	520445374	501(c)(3)	\$ 49,993.00			Screening, Treatment
Wicomico County Health Department	108 East Main Street	Salisbury	MD	21801	522046019	501(c)(3)	\$ 47,500.00			Education, Screening & Treatment
Grand Rapids Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Catherine's Care Center	1211 Lafayette Ave. NE	Grand Rapids	MI	49505	203572418	501(c)(3)	\$ 22,777.00			Education, Screening & Treatment
Cherry Street Health Services	100 Cherry Street SE	Grand Rapids	MI	49503-4526	382853534	501(c)(3)	\$ 9,593.34			Education
Grass Lake Sanctuary	P.O. Box 130842	Ann Arbor	MI	48113	421714363	501(c)(3)	\$ 14,930.00			Education, Treatment
Hackley Community Care Center	2700 Baker Street 3rd Floor	Muskegon Heights	MI	49444	383014011	501(c)(3)	\$ 34,998.00			Screening, Treatment
Holland Hospital	602 Michigan Ave	Holland	MI	49423	382800065	501(c)(3)	\$ 15,060.00			Education, Screening & Treatment
Michigan Migrant Legal Assista	1104 Fuller N.E.	Grand Rapids	MI	49503	382010346	501(c)(3)	\$ 10,880.00			Education
Michigan State University	426 Auditorium Road, Room 2	East Lansing	MI	48824	386005984	501(c)(3)	\$ 49,977.00			Education, Screening & Treatment
Saint Mary's Health Care.	250 Cherry Street SE	Grand Rapids	MI	49503	382113393	501(c)(3)	\$ 47,075.00			Education, Screening & Treatment
Spectrum Health Services	100 Michigan NE MC 004	Grand Rapids	MI	49503	382752328	501(c)(3)	\$ 49,974.00			Treatment
West Michigan Cancer Center	200 North Park Street	Kalamazoo	MI	49007	383061574	501(c)(3)	\$ 15,000.00			Education, Treatment
YMCA of Metro Lansing	119 N. Washington Square	Lansing	MI	48933	381359576	501(c)(3)	\$ 49,550.00			Education, Treatment
Greater Detroit Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Arab Community Center for Economic and	6450 Maple Street	Dearborn	MI	48126	237444497	501(c)(3)	\$ 50,500.00			Education, Screening & Treatment
McLaren Foundation	50 North Perry	Pontiac	MI	48342-2217	200442207	501(c)(3)	\$ 33,466.00			Education, Screening & Treatment
Sisters Network Greater Metro. Detroit	P.O. Box 35094	Detroit	MI	48235-0094	815091933	501(c)(3)	\$ 16,500.00			Education
Minnesota Affiliate of the Susan G. Komen Breast Cancer Foundation										
Allina Associated Foundation	PO BOX 43	Minneapolis	MN	55440-0043	274116873	501(c)(3)	\$ 40,000.00			Treatment
Cancer Legal Care	3503 High Point Drive Suite 270	Oakdale	MN	55128	020736402	501(c)(3)	\$ 60,000.00			Treatment
Care Partners, Inc.	P.O. Box 217	Eveleth	MN	55734-0217	412011488	501(c)(3)	\$ 14,400.00			Treatment
Comunidades Latinas Unidas En Servicio	797 East 7th Street	St. Paul	MN	55106	411386986	501(c)(3)	\$ 46,616.00			Education, Screening
Hennepin Health Foundation	701 Park Ave. LSB-3	Minneapolis	MN	55415	410845733	501(c)(3)	\$ 35,022.00			Treatment
Minnesota Department of Health	1200 Energy Park Drive	St. Paul	MN	55108	416007162	501(c)(3)	\$ 105,000.00			Education, Screening & Treatment
Open Arms of Minnesota	2500 Bloomington Avenue South	Minneapolis	MN	55404-2134	411681317	501(c)(3)	\$ 60,000.00			Treatment
Ridgeview Foundation	490 S Maple Street Suite 110	Waconia	MN	55387-1752	411328097	501(c)(3)	\$ 40,000.00			Treatment
West Side Community Health Service	380 E. Lafayette Frontage Road Suite 200	St. Paul	MN	55107	237156236	501(c)(3)	\$ 40,000.00			Education, Screening & Treatment
Greater Kansas City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cancer Action Inc.	10520 Barkley, Suite 100	Overland Park	KS	66212-1811	480650257	501(c)(3)	\$ 6,680.00			Education, Treatment
El Centro, Inc	650 Minnesota Ave	Kansas City	KS	66101-2806	362904073	501(c)(3)	\$ 10,967.00			Education, Screening & Treatment
Hays Medical Center/Breast Care Center	2200 Canterbury Drive	Hays	KS	67601	480559008	501(c)(3)	\$ 10,460.00			Education, Screening & Treatment
Kansas Dept of Health & Environment	1000 SW Jackson, Suite 230	Topeka	KS	66612-1274	480299250	501(c)(3)	\$ 13,137.50			Screening, Treatment
KU Medical Center	3901 Rainbow Blvd, Mail Stop 1056	Kansas City	MO	66160	480547734	501(c)(3)	\$ 5,984.00			Education
Liberty Hospital Foundation, Inc.	2525 Glenn Hendren Drive.	Liberty	MO	64069-1002	431356176	501(c)(3)	\$ 15,859.00			Education, Screening & Treatment
Samuel U.Rodgers Health Center	825 Euclid Ave.	Kansas City	MO	64124-2323	430899356	501(c)(3)	\$ 15,887.00			Education, Screening & Treatment
Truman Medical Center Charitable Fund	2310 Holmes, Ste 735	Kansas City	MO	64108	431194064	501(c)(3)	\$ 13,827.00			Treatment
St. Louis Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Barnes-Jewish Hospital	One Barnes-Jewish Hospital Plaza	St. Louis	MO	63110	237309937	501(c)(3)	\$ 112,411.00			Education, Screening
Mercy Health Foundation St. Louis	615 S. New Ballas Road	St. Louis	MO	63141	522440020	501(c)(3)	\$ 32,370.00			Screening, Treatment
Missouri Baptist Medical Center	3015 N. Ballas Road Bldg. D Suite 630	St. Louis	MO	63131	430652656	501(c)(3)	\$ 95,482.00			Education, Screening & Treatment
Southern Illinois Healthcare Foundation	2041 Goose Lake Rd.	Sauget	IL	62206	371158318	501(c)(3)	\$ 56,250.00			Education, Screening & Treatment
SSM St. Joseph Foundation	12312 Olive Blvd, Suite 100	St. Louis	MO	63141	431591556	501(c)(3)	\$ 70,743.00			Screening, Treatment
Charlotte Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Cabarrus Health Alliance	300 Mooresville Rd	Kannapolis	NC	28081	562016594	501(c)(3)	\$ 81,328.00			Education, Screening & Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Care Ring	601 E. 5th St., Suite 140	Charlotte	NC	28202	560621073	501(c)(3)	\$ 61,178.00			Education, Screening & Treatment
Carolinas Medical Center - NorthEast	920 Church Street North	Concord	NC	28025	208776473	501(c)(3)	\$ 119,972.00			Screening, Treatment
Carolina's Rehab	208 East Blvd.	Charlotte	NC	28203	561398930	501(c)(3)	\$ 21,732.00			Treatment
Charlotte Community Health Clinic	8401 Medical Plaza Drive, Suite 300	Charlotte	NC	28262	562274174	501(c)(3)	\$ 41,984.00			Education, Screening
Mecklenburg County Health Department	2845 Beatties Ford Road	Charlotte	NC	28216	566000319	501(c)(3)	\$ 119,836.00			Screening, Treatment
Novant Health Huntersville Med Center	200 Hawthorne Lane	Charlotte	NC	28233-3549	581413074	501(c)(3)	\$ 239,921.00			Education, Screening & Treatment
NC Triangle Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
East Carolina University	Dept of Health Ed, 3202 Belk Building	Greenville	NC	27858-4353	566000403	501(c)(3)	\$ 50,000.00			Screening, Treatment
First Health of the Carolinas Inc.	PO Box 3000	Pinehurst	NC	28374	561936354	501(c)(3)	\$ 24,375.00			Screening, Treatment
Gregory B. Davis Foundation	103 Hill Street	Garysburg	NC	27831	522257352	501(c)(3)	\$ 32,052.00			Education, Screening & Treatment
Lincoln Community Health Center	1301 Fayetteville Street	Durham	NC	27707	561031244	501(c)(3)	\$ 49,860.00			Screening, Treatment
Novant Health Foundation Brunswick	240 Hospital Drive NE	Bolivia	NC	28422-8346	274616751	501(c)(3)	\$ 29,900.00			Education, Screening & Treatment
Piedmont Health Services, Inc.	127 Kingston Drive	Chapel Hill	NC	27514	560952737	501(c)(3)	\$ 42,950.00			Screening
Pretty In Pink Foundation	5171 Glenwood Avenue, Suite 360	Raleigh	NC	27612	201162702	501(c)(3)	\$ 49,988.00			Treatment
REX Healthcare Foundation	2500 Blue Ridge Road, Suite 325	Raleigh	NC	27607	566052117	501(c)(3)	\$ 50,000.00			Screening
Vidant Edgecombe Hospital	111 Hospital Drive	Tarboro	NC	27886-2011	562003393	501(c)(3)	\$ 19,000.00			Education, Treatment
Nebraska Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
All Women Count	615 E 4th St.	Pierre	SD	57501	466000364	501(c)(3)	\$ 65,000.00			Screening, Treatment
Blue Valley Community Action Partnership	620 5th Street	Fairbury	NE	68352	470492640	501(c)(3)	\$ 51,507.00			Education, Screening & Treatment
Charles Drew Health Center	2915 Grant Street	Omaha	NE	68110	470666715	501(c)(3)	\$ 27,517.00			Education, Screening
John T Vucurevich Reg. Cancer Care Insti	353 Fairmont Blvd	Rapid City	SD	57701	460359829	501(c)(3)	\$ 29,947.00			Education, Treatment
Lexington Community Foundation	PO Box 422	Lexington	NE	68850	470794760	501(c)(3)	\$ 79,627.00			Education, Screening & Treatment
One World Community Health Center, Inc	4920 South 30th Street, Ste. 103	Omaha	NE	68107	470548990	501(c)(3)	\$ 85,000.00			Screening
Visiting Nurse Association	12565 West Center Road, Ste. 100	Omaha	NE	68144	746087587	501(c)(3)	\$ 85,000.00			Treatment
Central and South Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
AMI Foundation	72 W. Jimmie Leeds Rd., Ste 1100	Galloway	NJ	08205-9426	113676863	501(c)(3)	\$ 75,000.00			Education, Screening
AtlantiCare Regional Medical Center	65 W Jimmie Leeds Rd	Pomona	NJ	08240	210634549	501(c)(3)	\$ 58,678.00			Screening & Treatment
Clark Family Breast Cancer Fdn.	660 N. Princeton Avenue	Cherry Hill	NJ	08002	203735151	501(c)(3)	\$ 60,324.00			Education, Screening & Treatment
Cooper University Hospital	1 Cooper Plaza	Camden	NJ	08103	226409235	501(c)(3)	\$ 74,903.00			Education, Screening & Treatment
Jersey Shore University Medical Center	1340 Campus Parkway Suite C4	Neptune	NJ	07753	222342452	501(c)(3)	\$ 47,275.00			Screening & Treatment
Jewish Family Service	607 N. Jerome Avenue	Margate City	NJ	08402	222119902	501(c)(3)	\$ 75,000.00			Education, Screening
Kennedy Health Care Foundation	1099 White Horse Road	Voorhees	NJ	08043-4405	221773439	501(c)(3)	\$ 13,831.00			Education
Monmouth Medical Center Foundation	300 Second Avenue	Long Branch	NJ	07740	222456079	501(c)(3)	\$ 22,500.00			Screening
Puerto Rican Action Committee	114 East Main Street	Penns Grove	NJ	08069	221970239	501(c)(3)	\$ 74,973.00			Education, Screening
VietLEAD-Urban Affairs Coalition	2770 Federal Street	Camden	NJ	08105	237046393	501(c)(3)	\$ 74,910.00			Education, Screening & Treatment
North Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Bergen Volunteer Medical Initiative	75 Essex Street, Suite 100	Hackensack	NJ	07601	202633437	501(c)(3)	\$ 36,675.00			Screening
Breast Cancer Emergency Aid Foundation	2099 Wingate Bend	Wellington	FL	33414	030600624	501(c)(3)	\$ 40,500.00			Treatment
Foundation for Morristown Medical Center	475 South Street	Morristown	NJ	07960	223392808	501(c)(3)	\$ 24,828.00			Education
Hoboken Family Planning Inc	124 Grand Street	Hoboken	NJ	07030	222051458	501(c)(3)	\$ 44,664.00			Treatment
Newark Beth Israel Medical Center Fdtn	201 Lyons Avenue	Newark	NJ	07112	223452311	501(c)(3)	\$ 57,025.91			Education
NORWESCAP, Inc	350 Marshall Street	Phillipsburg	NJ	08865-3273	221777156	501(c)(3)	\$ 10,272.00			Education
Overlook Foundation	46-48 Beauvoir Avenue	Summit	NJ	07901	510194054	501(c)(3)	\$ 44,949.00			Screening & Treatment
Trinitas Hospital	PO Box 259	Elizabeth	NJ	07207-0259	222353773	501(c)(3)	\$ 56,857.00			Education
The Las Vegas Chapter of the Susan G. Komen Breast Cancer Foundation										
Access to HealthCare Network	4001 S. Virginia St.	Reno	NV	89502-6029	721619489	501(c)(3)	\$ 52,806.00			Treatment
Community Health Alliance Foundation	680 South Rock Blvd.	Reno	NV	89502-4113	880293149	501(c)(3)	\$ 31,905.00			Education, Screening & Treatment
Nevada Childhood Cancer Foundation	3711 E. Sunset Rd.	Las Vegas	NV	89120	880302673	501(c)(3)	\$ 25,350.00			Screening & Treatment
Nevada Health Foundation	3325 Research Way	Carson City	NV	89706-7913	812013851	501(c)(3)	\$ 54,925.00			Education, Screening
Northern Nevada HIV Outpatient Program	580 West 5th street	Reno	NV	89503-4432	860865357	501(c)(3)	\$ 25,336.00			Screening & Treatment

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Renown Health Foundation	245 E. Liberty St., Suite 400	Reno	NV	89501-2210	942972749	501(c)(3)	\$ 33,715.00			Screening & Treatment
St. Rose Dominican Health Foundation	3001 St. Rose Parkway	Henderson	NV	89052	880349432	501(c)(3)	\$ 119,888.00			Screening & Treatment
Western New York Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Adirondack Medical Center	2233 State Rt. 86	Saranac Lake	NY	12983	141731786	501(c)(3)	\$ 31,906.00			Education, Screening & Treatment
ECMC Lifeline Foundation	462 Grider Street, Suite G-1	Buffalo	NY	14215	223283946	501(c)(3)	\$ 67,143.00			Education, Screening & Treatment
Erie County Dept of Health	95 Franklin St. Room 950	Buffalo	NY	14202	166002558	501(c)(3)	\$ 44,562.00			Education, Screening & Treatment
Fund for Women	PO Box 777	Corning	NY	14830	300752244	501(c)(3)	\$ 15,000.00			Treatment
International Institute of Buffalo	864 Delaware Ave	Buffalo	NY	14209	160743052	501(c)(3)	\$ 35,856.00			Education, Screening & Treatment
Onondaga County Health Department	421 Montgomery Street, 15th Floor	Syracuse	NY	13202-2923	156000461	501(c)(3)	\$ 12,040.00			Education, Screening & Treatment
Research Found of SUNY-Univ at Buffalo	PO Box 9	Albany	NY	12201-0009	160865182	501(c)(3)	\$ 44,910.00			Education, Screening & Treatment
Saratoga Hospital	211 Church Street	Saratoga Springs	NY	12866	141775218	501(c)(3)	\$ 20,935.00			Screening
The Guthrie Clinic	1 Guthrie Square	Sayre	PA	18840-1625	233055017	501(c)(3)	\$ 7,500.00			Screening & Treatment
The Upstate Foundation, Inc.	750 East Adams Street	Syracuse	NY	13210	161068101	501(c)(3)	\$ 31,135.00			Education, Screening & Treatment
To Life!	410 Kenwood Avenue	Delmar	NY	12054	141808431	501(c)(3)	\$ 26,117.00			Education, Screening & Treatment
UR Medicine Breast Imaging	500 Red Creek Dr. Suite 130	Rochester	NY	14623-4284	160743037	501(c)(3)	\$ 15,000.00			Education, Screening & Treatment
YWCA of Binghamton/Broome	80 Hawley Street	Binghamton	NY	13901	150564074	501(c)(3)	\$ 20,000.00			Education, Screening
YWCA of Elmira	211 Lake Street	Elmira	NY	14901	160767225	501(c)(3)	\$ 20,000.00			Treatment
Greater New York City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Albert Einstein College of Medicine, Inc	1300 Morris Park Avenue	Bronx	NY	10461	472209056	501(c)(3)	\$ 30,000.00			Education, Screening
Charles B Wang Community Health Ctr Inc	268 Canal Street	New York	NY	10013	132739694	501(c)(3)	\$ 40,000.00			Education, Screening & Treatment
Gilda's Club New York City Inc.	195 West Houston Street	New York	NY	10014-4803	134046652	501(c)(3)	\$ 7,500.00			Education
Gilda's Club Westchester	80 Maple Avenue	White Plains	NY	10601-5105	133939823	501(c)(3)	\$ 15,000.00			Education, Treatment
God's Love We Deliver	166 Avenue of the Americas	New York	NY	10013	133366846	501(c)(3)	\$ 30,000.00			Education
Independence Care System	257 Park Ave. South, 2nd Floor	New York	NY	10010	133964284	501(c)(3)	\$ 30,000.00			Education, Screening
Long Island Jewish Medical Center	2000 Marcus Avenue	New Hyde Park	NY	11042	112241326	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Memorial Sloan-Kettering Cancer Center	485 Lexington Avenue, 2nd Floor	New York	NY	10017	131924236	501(c)(3)	\$ 40,000.00			Education, Screening & Treatment
Michael Callen-Audre Lorde	356 West 18th Street	New York	NY	10011	133409680	501(c)(3)	\$ 35,000.00			Screening
Montefiore Nyack Hospital	160 North Midland Avenue	Nyack	NY	10960	131740119	501(c)(3)	\$ 25,000.00			Education, Screening & Treatment
Moving For Life	55 Avenue C South Storefront	New York	NY	10009	465251831	501(c)(3)	\$ 5,125.00			Education
New York Legal Assistance Group	7 Hanover Square, 18th Floor	New York	NY	10004	133505428	501(c)(3)	\$ 10,000.00			Education, Screening & Treatment
Open Door Family Medical Centers	165 Main Street	Ossining	NY	10562	132813103	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Peconic Bay Medical Center	1300 Roanoke Avenue	Riverhead	NY	11901	111661359	501(c)(3)	\$ 50,000.00			Treatment
Planned Parenthood of Nassau County	540 Fulton Avenue	Hempstead	NY	11550	111776035	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
Project Renewal	200 Varick Street, 9th Floor	New York	NY	10014	132602882	501(c)(3)	\$ 40,000.00			Screening
Sharsheret	1086 Teaneck Road, Suite 2G	Teaneck	NJ	07666	134198529	501(c)(3)	\$ 15,000.00			Education
South Asian Council for Social Services	143-06 45th Ave	Flushing	NY	11355	113632920	501(c)(3)	\$ 15,000.00			Education
St. John's Riverside Hospital	967 N. Broadway	Yonkers	NY	10701	131760126	501(c)(3)	\$ 30,000.00			Education, Screening & Treatment
St. Luke's - Roosevelt Hospital	1090 Amsterdam Ave. Suite 10A	New York	NY	10027	133131914	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment
Staten Island University Hospital	475 Seaview Ave.	Staten Island	NY	10305	112868878	501(c)(3)	\$ 40,000.00			Education, Screening & Treatment
The Family Center	493 Nostrand Ave., 3rd Floor	Brooklyn	NY	11216	133910716	501(c)(3)	\$ 35,000.00			Treatment
The Massachusetts General Hospital	125 Nashua Street, Suite 540	Boston	MA	02114	042697983	501(c)(3)	\$ 15,000.00			Education
Woodhull Medical & Mental Health Center	760 Broadway	New York	NY	11206	132655001	501(c)(3)	\$ 15,000.00			Education, Screening & Treatment
Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Good Samaritan Health Services, Inc.	PO Box 1191	Tulsa	OK	74101	731559561	501(c)(3)	\$ 51,086.00			Education, Screening & Treatment
Mercy Health Center	4300 W. Memorial Rd.	Oklahoma City	OK	73120	731593024	501(c)(3)	\$ 74,930.00			Education, Screening & Treatment
Morton Comprehensive Health Services	1334 N. Lansing Ave.	Tulsa	OK	74106	731177858	501(c)(3)	\$ 42,500.00			Screening
Oklahoma Project Woman	PO Box 14026	Tulsa	OK	74159-1026	731616817	501(c)(3)	\$ 99,900.00			Screening, Treatment
Stephenson Cancer Center	800 NE 10	Oklahoma City	OK	73104-7015	731563627	501(c)(3)	\$ 25,068.00			Screening, Treatment
University of Oklahoma Health Sciences C	920 Stanton L. Young	Oklahoma City	OK	73104	736017987	501(c)(3)	\$ 28,111.00			Screening, Treatment
The Oregon & SW Washington Affiliate of the Susan G. Komen Breast Cancer Foundation										

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Northwest Family Services	6200 SE King Road	Portland	OR	97222	930841022	501(c)(3)	\$ 10,000.00			Screening
PeaceHealth Southwest Medical Center	PO Box 1600	Vancouver	WA	98663-2227	916068143	501(c)(3)	\$ 30,998.00			Screening
State of Oregon Dept of Public Health	800 NE Oregon Street, Suite 370	Portland	OR	97232	936001752	501(c)(3)	\$ 25,000.00			Screening, Treatment
Urban League of Portland	10 N. Russell St.	Portland	OR	97227	930395590	501(c)(3)	\$ 10,000.00			Screening, Treatment
Philadelphia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Abington Memorial Hosp	1200 Old York Road	Abington	PA	19001	231352152	501(c)(3)	\$ 24,410.00			Screening, Treatment
Christiana Care Health Services	4701 Ogletown-Stanton Rd, Suite 2360	Newark	DE	19713	510103684	501(c)(3)	\$ 18,750.00			Education, Screening & Treatment
Cooper Health System	3 Cooper Plaza Suite 310	Camden	NJ	08103	210634462	501(c)(3)	\$ 18,750.00			Education, Screening & Treatment
Drexel University College Of Medicine	245 N. 15th Street, Suite 7150	Philadelphia	PA	19102	232979433	501(c)(3)	\$ 12,622.24			Screening, Treatment
Fox Chase Cancer Center'	333 Cottman Avenue, Bldg. 604	Philadelphia	PA	19111	232003072	501(c)(3)	\$ 25,000.00			Screening, Treatment
Health Promotion Council of	Center Square East, 1500 Market Street	Philadelphia	PA	19102	232182113	501(c)(3)	\$ 25,000.00			Education, Screening & Treatment
Pennsylvania Health Access Network	1501 Cherry Street	Philadelphia	PA	19102	474876589	501(c)(3)	\$ 18,750.00			Education, Screening & Treatment
Philadelphia Dept. of Public Health	500 South Broad St, 2nd Fl Radiology	Philadelphia	PA	19146-1613	231905649	501(c)(3)	\$ 25,012.00			Screening
Southeast Asian Mutual Assistance Assoc.	1711 S. Broad Street	Philadelphia	PA	19148	232567468	501(c)(3)	\$ 12,500.00			Education, Screening & Treatment
Thomas Jefferson University.	125 S. 9th St., Sheridan Bldg, 2nd FL	Philadelphia	PA	19107	232829095	501(c)(3)	\$ 18,750.00			Education, Screening & Treatment
University of Pennsylvania	4 Maloney, 3400 Spruce Street	Philadelphia	PA	19104	231352685	501(c)(3)	\$ 25,000.00			Screening, Treatment
Pittsburgh Affiliate Of The Susan G. Komen Breast Cancer Foundation, Inc.										
Center for Appalachian Research	8385 State Route 821	Whipple	OH	45788	450678814	501(c)(3)	\$ 6,652.00			Education, Treatment
Magee Womens Hospital (Ward St.)	3339 Ward St.	Pittsburgh	PA	15213	251462312	501(c)(3)	\$ 10,025.00			Treatment
Primary Health Network	P.O. Box 716	Sharon	PA	16146	251381800	501(c)(3)	\$ 12,000.00			Education, Screening & Treatment
Lowcountry Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Allendale County Hospital	1787 Allendale Fairfax Highway	Fairfax	SC	29827-9133	576001334	501(c)(3)	\$ 45,000.00			Screening, Treatment
McLeod Health	555 East Cheves Street	Florence	SC	29502-0551	510473500	501(c)(3)	\$ 24,875.00			Education, Screening & Treatment
Knoxville Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Celebrate Life Cancer Support Group	P.O. Box 263	Newport	TN	37822	621854671	501(c)(3)	\$ 12,000.00			Screening, Treatment
TN Department of Health	710 James Robertson Pkwy Andrew Johnson Twr, 8th Fl	Nashville	TN	32743	626001445	501(c)(3)	\$ 70,000.00			Screening, Treatment
University of Tennessee	1926 Alcoa Hwy Suite 342	Knoxville	TN	37920	311626179	501(c)(3)	\$ 52,500.00			Screening, Treatment
Memphis-Midsouth Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Alliance Charitable Foundation	617A Highway 7 South	Holly Springs	MS	38635	562532545	501(c)(3)	\$ 16,044.00			Screening, Treatment
Baptist Health Foundation	1225 North State Street	Jackson	MS	39202-2064	592487135	501(c)(3)	\$ 10,000.00			Screening
Baptist Medical Group	350 N. Humphreys Blvd.	Memphis	TN	38120	621545731	501(c)(3)	\$ 20,152.00			Treatment
Baptist Memorial Hospital For Women	50 N. Humphreys Blvd Ste 23	Memphis	TN	38120-2369	621854358	501(c)(3)	\$ 90,500.00			Screening, Treatment
Baptist Memorial Hospital-Booneville	100 Hospital Street	Booneville	MS	38829-3354	640663760	501(c)(3)	\$ 48,000.00			Screening, Treatment
Baptist Memorial Hospital-DeSoto	7601 Southcrest Pkwy	Southaven	MS	38671	640682111	501(c)(3)	\$ 41,500.00			Screening, Treatment
Church Health Center	1350 Concourse Ave., Ste 142	Memphis	TN	38104	581716113	501(c)(3)	\$ 20,400.00			Education, Screening
Delta State University CCED	POB 3134, 1417 College Street	Cleveland	MS	38733	646026565	501(c)(3)	\$ 20,000.00			Education, Screening
Jennie & Isiah Davis Foundation	P. O. Box 753524	Memphis	TN	38175	463485459	501(c)(3)	\$ 6,000.00			Education, Treatment
King's Daughter Medical Center	427 Hwy 51 North	Brookhaven	MS	39601	621373067	501(c)(3)	\$ 6,855.00			Education, Screening & Treatment
Memorial Hospital Foundation at Gulfport	P.O. Box 940	Gulfport	MS	39502-0940	204535203	501(c)(3)	\$ 10,005.00			Screening, Treatment
Methodist Healthcare Foundation	1211 Union Avenue, Suite 450	Memphis	TN	38174-2048	237320638	501(c)(3)	\$ 51,005.00			Education, Screening & Treatment
Mississippi State Department of Health	570 E. Woodrow Wilson, PO Box 1700	Jackson	MS	39215-1700	646000775	501(c)(3)	\$ 30,593.00			Screening
Southeast MS Rural Health Initiative	5488 US Hwy 49	Hattiesburg	MS	39401	640625076	501(c)(3)	\$ 8,125.00			Screening, Treatment
The Regional Medical Center at Memphis	877 Jefferson Avenue	Memphis	TN	38103	581737037	501(c)(3)	\$ 48,000.00			Screening, Treatment
TN Department of Health	710 James Robertson Pkwy. 6th Floor	Nashville	TN	37243	626001445	501(c)(3)	\$ 14,000.00			Screening, Treatment
University of Tennessee	7945 Wolf River Blvd	Germantown	TN	38138	311626179	501(c)(3)	\$ 36,300.00			Education, Screening & Treatment
Urban Health Education & Support Service	1471 Semmes St.	Memphis	TN	38114	300145801	501(c)(3)	\$ 6,000.00			Education, Treatment
The Greater Nashville Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.										
Erlanger Medical Center	975 E. 3rd Street	Chattanooga	TN	37403	616000101	501(c)(3)	\$ 20,000.00			Screening, Treatment
Faith Family Medical Center	326 21st Avenue North	Nashville	TN	37203	621816811	501(c)(3)	\$ 39,999.00			Screening

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment
Memorial Health Care System	2525 de Sales Avenue	Chattanooga	TN	37404-1102	621839548	501(c)(3)	\$ 20,000.00			Screening
Northwest Georgia Healthcare Partnership	530 N. Elm St. Ste. 200	Dalton	GA	30722-0182	582043430	501(c)(3)	\$ 19,999.50			Education, Screening & Treatment
Putnam County Family YMCA	235 Raider Dr.	Cookeville	TN	38501	465501752	501(c)(3)	\$ 15,000.00			Education, Treatment
Saint Thomas Health Services	460 Metroplex Drive, Suite 115	Nashville	TN	37211	581663055	501(c)(3)	\$ 69,972.00			Screening
Siloam Family Health Center	820 Gale Lane	Nashville	TN	37204	581867940	501(c)(3)	\$ 10,965.00			Education, Treatment
Tennessee Department of Health	710 James Robertson Pkwy Andrew Johnson Twr, 8th Fl	Nashville	TN	37243-1219	626001445	501(c)(3)	\$ 75,000.00			Screening, Treatment
Austin Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Alliance for African American Health in	P.O. Box 300117	Austin	TX	78703-0000	203820579	501(c)(3)	\$ 103,296.50			Screening, Treatment
Breast Cancer Resource Center of Austin	4807 Spicewood Springs Rd. Bldg 1, Ste 1100	Austin	TX	78759	742743333	501(c)(3)	\$ 50,001.00			Education, Treatment
Bridge Breast Network	4000 Junius Street	Dallas	TX	75246-1622	752436606	501(c)(3)	\$ 9,987.50			Screening
CareBOX Program	5555 N. Lamar Blvd E-111	Austin	TX	78751-1038	452670870	501(c)(3)	\$ 47,614.00			Treatment
CommUnityCare	2115 Kramer, Suite 100	Austin	TX	78758	550853118	501(c)(3)	\$ 90,000.00			Screening, Treatment
County of Cherokee Dept of Public Health	803 College Avenue	Jacksonville	TX	75766-2936	756000854	501(c)(3)	\$ 5,640.00			Screening
Meals on Wheels Central Texas In-Home Ca	3227 East 5th Street	Austin	TX	78702	741888198	501(c)(3)	\$ 10,187.00			Treatment
Moncrief Cancer Institute / UTSW	400 W Magnolia Ave	Fort Worth	TX	76104	756002868	501(c)(3)	\$ 12,062.00			Screening
Northeast Texas Public Health District	815 North Broadway	Tyler	TX	75702	752254544	501(c)(3)	\$ 35,310.00			Screening
Planned Parenthood of Greater Texas	7424 Greenville Ave. Suite 206	Dallas	TX	75231	521243221	501(c)(3)	\$ 55,976.00			Screening, Treatment
Dallas County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
American Cancer Society	1199 S. Beltline Rd. Suite 160	Coppell	TX	75019	741185665	501(c)(3)	\$ 50,000.00			Treatment
Bridge Breast Network	4000 Junius Street	Dallas	TX	75246	752436606	501(c)(3)	\$ 175,000.00			Education, Treatment
Methodist Health System Foundation	1441 N. Beckley Avenue	Dallas	TX	75203	751548343	501(c)(3)	\$ 174,890.00			Screening, Treatment
Methodist Richardson Medical Center/CFWH	401 W. Campbell Road	Richardson	TX	75080	751788520	501(c)(3)	\$ 166,783.00			Education, Screening & Treatment
Parkland Foundation	1341 W. Mockingbird Ln. Suite 1100E	Dallas	TX	75247	752089180	501(c)(3)	\$ 100,000.00			Treatment
Texas Health Resources Foundation	PO Box 200038	Arlington	TX	76006-9946	752022128	501(c)(3)	\$ 112,290.00			Education, Screening & Treatment
The Susan G. Komen Breast Cancer Foundation, Tarrant County Affiliate										
JPS Foundation	1223 South Main St	Fort Worth	TX	76104	752717782	501(c)(3)	\$ 73,592.00			Treatment
Moncrief Cancer Institute / UTSW	400 W Magnolia Avenue	Ft. Worth	TX	76104	756002868	501(c)(3)	\$ 211,317.00			Screening, Treatment
Texas Health Harris Methodist Foundation	612 E. Lamar, Suite 300	Arlington	TX	76011	756001743	501(c)(3)	\$ 115,055.00			Screening, Treatment
The Houston Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.										
Baylor College of Medicine	One Baylor Plaza, BCM 600	Houston	TX	77030	741613878	501(c)(3)	\$ 40,000.00			Education, Treatment
Bayside Healthcare Foundation	PO BOX 398	Anahuac	TX	77514	205853573	501(c)(3)	\$ 20,000.00			Screening, Treatment
Harris County Hospital District Fdn.	2525 Holly Hall, Ste 224	Houston	TX	77054	760408224	501(c)(3)	\$ 84,606.00			Screening
Health Center of Southeast Texas	307 N. William Barnett Ave	Cleveland	TX	77327-4061	562508501	501(c)(3)	\$ 29,988.00			Screening, Treatment
Light and Salt Association	9800 Town Park Drive, Suite 255	Houston	TX	77036	760604950	501(c)(3)	\$ 10,000.00			Education, Screening & Treatment
Methodist Hospital Foundation dba	1707 Sunset Boulevard	Houston	TX	77005-1713	470639839	501(c)(3)	\$ 34,869.00			Screening
Reconstruction of a Survivor	2617C W. Holcombe Blvd. #224	Houston	TX	77025	260455144	501(c)(3)	\$ 10,000.00			Education, Treatment
Texas Southern University	3100 Cleburne St, GH CPHS	Houston	TX	77004-4501	746001391	501(c)(3)	\$ 59,992.00			Education, Screening & Treatment
The Rose, Inc.	12700 N. Featherwood, Suite 260	Houston	TX	77034	760193812	501(c)(3)	\$ 59,996.00			Screening, Treatment
University of Texas Medical Branch	301 University Boulevard	Galveston	TX	77555-0587	746000949	501(c)(3)	\$ 60,000.00			Screening, Treatment
UTMD Anderson Cancer Ctr.	1515 Holcombe Boulevard, Unit 1677 Attn: Ted Gilbert	Houston	TX	77030	746001118	501(c)(3)	\$ 20,000.00			Education, Screening & Treatment
West Texas										
Covenant Health System	3623 22nd Place	Lubbock	TX	79410	752765566	501(c)(3)	\$ 5,377.50			Education
Harrington Cancer Center	500 S. Taylor St., Unit 223	Amarillo	TX	79101-2442	751578415	501(c)(3)	\$ 22,467.50			Screening, Treatment
UMC Foundation	601 Indiana Ave.	Lubbock	TX	79415	742540513	501(c)(3)	\$ 11,950.00			Treatment
YWCA of Lubbock	3101 35th St.	Lubbock	TX	79413	750939427	501(c)(3)	\$ 22,496.50			Education, Screening & Treatment
North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.										
Bridge Breast Network	4000 Junius Street	Dallas	TX	75246	752436606	501(c)(3)	\$ 75,000.00			Education, Screening & Treatment
Covenant Health System	3623 22nd Place	Lubbock	TX	79410	752765566	501(c)(3)	\$ 5,377.50			Education

SUSAN G. KOMEN BREAST CANCER FOUNDATION - GROUP
 YEAR ENDED MARCH 31, 2020
 SCHEDULE I

EIN # 75-2462834
 2019 Form 990

Recipient Name	Street Address	City	State	Zip	EIN #	IRS Section	Total Amount of Cash Grants	Method of Valuation	Description of Non-Cash assistance	Purpose of Grant - Education, Screening or Treatment	
Harrington Cancer Center	500 S. Taylor St., Unit 223	Amarillo	TX	79101-2442	751578415	501(c)(3)	\$ 22,467.50			Education	
Methodist Richardson Medical Center/CFWH	401 W. Campbell Road	Richardson	TX	75080	751788520	501(c)(3)	\$ 50,000.00			Education, Screening & Treatment	
Moncrief Cancer Institute / UTSW	400 W. Magnolia Ave.	Fort Worth	TX	76104	756002868	501(c)(3)	\$ 75,000.00			Screening, Treatment	
North Central Texas Community Health Car	P.O. Box 720	Wichita Falls	TX	76307-0720	752429644	501(c)(3)	\$ 49,959.00			Screening, Treatment	
Texas Health Resources Foundation	612 E. Lamar Blvd. Suite 300	Arlington	TX	76011	752022128	501(c)(3)	\$ 47,629.00			Education, Screening & Treatment	
UMC Foundation	601 Indiana Ave.	Lubbock	TX	79415	742540513	501(c)(3)	\$ 11,950.00			Education	
YWCA of Lubbock	3101 35th Street	Lubbock	TX	79413	750939427	501(c)(3)	\$ 22,496.50			Treatment	
The San Antonio Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.											
Alamo Breast Cancer Foundation	8115 Datapoint Drive	San Antonio	TX	78229	742692725	501(c)(3)	\$ 12,500.00			Treatment	
Friends of Santa Rosa Foundation	100 NE Loop 410, Suite 706	San Antonio	TX	78216	742723391	501(c)(3)	\$ 21,750.00			Screening	
Martinez Street Womens Center	PO Box 10386	San Antonio	TX	78210	742934053	501(c)(3)	\$ 14,000.00			Education	
Support Lending for Emotional Well-being	12525 Nacogdoches Rd, Ste 104	San Antonio	TX	78217	421580967	501(c)(3)	\$ 24,000.00			Education, Treatment	
ThriveWell Cancer Foundation	P. O. Box 29331	San Antonio	TX	78229	260371270	501(c)(3)	\$ 36,000.00			Treatment	
University Health System	4502 Medical Dr., MS# 45-2	San Antonio	TX	78229	742335396	501(c)(3)	\$ 36,250.00			Screening, Treatment	
W.I.N.G.S.	PO Box 5007	San Antonio	TX	78201	742920912	501(c)(3)	\$ 17,000.00			Screening, Treatment	
YWCA of San Antonio	6756 Montgomery Dr.	San Antonio	TX	78239	741143135	501(c)(3)	\$ 26,000.00			Education	
Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.											
Augusta Regional Free Clinic	342 Mule Academy Rd., PO Box 153	Fishersville	VA	22939-2256	541651896	501(c)(3)	\$ 12,499.00			Education, Screening & Treatment	
Bon Secours Richmond Health Care	5008 Monument Avenue, 2nd Floor/Carrie Leone	Richmond	VA	23230	541201346	501(c)(3)	\$ 24,993.00			Screening, Treatment	
CrossOver Ministry	8600 Quioccasin Road, Suite 101	Richmond	VA	23229	541371067	501(c)(3)	\$ 25,000.00			Education, Screening & Treatment	
Eastern Shore Health District	PO Box 177	Accomac	VA	23301-0177	546001775	501(c)(3)	\$ 30,388.00			Education, Screening & Treatment	
Fan Free Clinic, Inc.	1010 N. Thompson St.	Richmond	VA	23230	540927792	501(c)(3)	\$ 25,000.00			Education, Screening & Treatment	
Hampton Health Department	3130 Victoria Blvd	Hampton	VA	23661	546001775	501(c)(3)	\$ 13,400.00			Education, Screening & Treatment	
Lackey Free Clinic	1620 Old Williamsburg Road	Yorktown	VA	23690-3910	541850915	501(c)(3)	\$ 31,817.00			Screening, Treatment	
Riverside Health System	12100 Warwick Blvd Ste 101	Newport News	VA	23601	521245746	501(c)(3)	\$ 17,180.00			Screening, Treatment	
Sentara Norfolk General Hospital	600 Gresham Drive, Cancer Admin	Norfolk	VA	23507	541547408	501(c)(3)	\$ 13,244.00			Education, Screening & Treatment	
VCU Community Memorial Healthcenter	P.O. Box 90, 416 Durant Street	South Hill	VA	23970	540551711	501(c)(3)	\$ 24,838.00			Education, Screening & Treatment	
Western Tidewater Free Clinic	2019 Meade Pkwy	Suffolk	VA	23434-4259	263302837	501(c)(3)	\$ 40,000.00			Education, Screening & Treatment	
Greater Roanoke Valley Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.											
Carilion Clinic Breast Care Center	PO Box 12385	Roanoke	VA	24025-2385	540506332	501(c)(3)	\$ 49,804.00			Education, Screening & Treatment	
Community Access Network, Inc.	800 5th Street Suite A	Lynchburg	VA	24504	475194456	501(c)(3)	\$ 37,911.00			Education, Treatment	
Martinsville Henry County Coalition	22 East Church St. Suite 311	Martinsville	VA	24112-6208	202448149	501(c)(3)	\$ 28,600.00			Education, Screening & Treatment	
Mountain States Health Alliance.	303 MedTech Parkway, Suite 370	Johnson City	TN	37604	540544705	501(c)(3)	\$ 18,600.00			Screening, Treatment	
Piedmont Access To Health Services, Inc.	705 Main Street	Danville	VA	24541-1803	542026502	501(c)(3)	\$ 40,000.00			Screening, Treatment	
Virginia Department of Health, Mt. Roger	201 Francis Marion Lane	Marion	VA	24354	546001775	501(c)(3)	\$ 45,950.00			Screening, Treatment	
The Puget Sound Chapter of the Susan G. Komen Foundation											
International Community Health Services	PO Box 3007	Seattle	WA	98114-3007	260493856	501(c)(3)	\$ 104,999.00			Education	
Korean Women's Association	123 E. 96th Street	Tacoma	WA	98445-2001	911066806	501(c)(3)	\$ 85,400.00			Education	
Latino Community Fund of WA State	68 South Washington Street	Seattle	WA	98104-2222	205987399	501(c)(3)	\$ 35,000.00			Education	
South Puget Intertribal Planning Agency	3104 SE Old Olympic Highway	Shelton	WA	98584-7731	911065249	501(c)(3)	\$ 55,000.00			Education	
Washington State Dept of Health	310 Israel Rd. SE PO Box 47855	Olympia	WA	98504-7855	911444603	501(c)(3)	\$ 185,000.00			Screening	
Total							\$ 17,226,822.00				

SCHEDULE J (Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- First-class or charter travel, Travel for companions, Tax indemnification and gross-up payments, Discretionary spending account, Housing allowance or residence for personal use, Payments for business use of personal residence, Health or social club dues or initiation fees, Personal services (such as maid, chauffeur, chef)

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- Compensation committee, Independent compensation consultant, Form 990 of other organizations, Written employment contract, Compensation survey or study, Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement?
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a The organization?
b Any related organization?
If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a The organization?
b Any related organization?
If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Table with 3 columns: Question ID, Yes, No. Rows 1a-9.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 LINDA TANTAWI CEO - GREATER NEW YORK CITY	(i)	179,151.	0.	0.	0.	16,078.	195,229.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 CATHERINE STONE CEO - GREATER ATLANTA END 3/20	(i)	173,596.	0.	0.	0.	0.	173,596.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
3 LORI T. VAN DAM CEO - NEW ENGLAND	(i)	165,585.	0.	0.	0.	0.	165,585.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
4 SHAINA GROSS-END 3/20 PRESIDENT & CEO - SAN DIEGO	(i)	163,861.	0.	0.	0.	10,443.	174,304.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
5 ELAINE GROBMAN CEO - PHILADELPHIA	(i)	165,668.	0.	0.	0.	5,935.	171,603.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
6 GLEN PECK SR. DIR. DGTL COMM-GREATER NYC	(i)	160,186.	0.	0.	0.	10,156.	170,342.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
7 TIOSHA BAILEY EXEC DIR. - CHICAGOLAND	(i)	138,633.	0.	0.	0.	14,577.	153,210.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
8 MEGAN KLINK CEO - ORANGE COUNTY	(i)	144,053.	0.	0.	0.	6,663.	150,716.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

SEE THE SCHEDULE O DETAIL FOR PART VI, QUESTIONS 15A AND 15B FOR MORE INFORMATION.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
--	---

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles.				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (<u>ATCH 1</u>)		1,186.	2,877,391.	
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b If "Yes," describe the arrangement in Part II.			
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a	X	
b If "Yes," describe in Part II.			
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART II, LINE 32A

IN CONJUNCTION WITH MAJOR EVENTS, AFFILIATES EMPLOY SERVICES OF THIRD PARTIES TO HELP PRODUCE THE EVENT. THE SERVICES MAY INCLUDE OBTAINING IN-KIND GOODS AND SERVICES RELATED DIRECTLY TO THESE EVENTS.

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

<u>DESCRIPTION</u>	<u>(A) CHECK</u>	<u>(B) NUMBER OF CONTRIBUTIONS</u>	<u>(C) REVENUES REPORTED</u>	<u>(D) METHOD OF DETERMINING</u>
EVENT-RELATED ITEMS	X	1186.	2,877,391.	FMV OF DONATED PROP
TOTALS		<u>1,186.</u>	<u>2,877,391.</u>	

SCHEDULE N
(Form 990 or 990-EZ)

Liquidation, Termination, Dissolution, or Significant Disposition of Assets

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 31 or 32; or Form 990-EZ, line 36.
- ▶ Attach certified copies of any articles of dissolution, resolutions, or plans.
- ▶ Attach to Form 990 or 990-EZ.
- ▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

Part I Liquidation, Termination, or Dissolution. Complete this part if the organization answered "Yes" on Form 990, Part IV, line 31, or Form 990-EZ, line 36. Part I can be duplicated if additional space is needed.

1	(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and address of recipient	(g) IRC section of recipient(s) (if tax-exempt) or type of entity
	THE COLORADO SPRINGS AFFILIATE	04/01/2019	93,482.	ACTUAL COST	84-1199858	DENVER METROPOLITAN AFFILIATE SGK BC FDN 50 SOUTH STEELE ST #100, DENVER CO 80209	501(C)(3)
	THE TIDEWATER AFFILIATE	04/08/2019	171,889.	ACTUAL COST	75-2844659	GREATER RICHMOND VA AFFILIATE SGK BC FDN 1403 JOHNSON WILLIS DR RICHMOND VA 23235	501(C)(3)
	THE CENTRAL & WESTERN OKLAHOMA AFFILIATE	05/24/2019	130,623.	ACTUAL COST	75-2854974	TULSA AFFILIATE SGK BC FDN 10153 EAST 79TH ST #236, TULSA, OK 74114	501(C)(3)
	THE LUBBOCK AREA CHAPTER AFFILIATE	07/18/2019	137,050.	ACTUAL COST	75-2356437	NORTH TEXAS AFFILIATE SGK BC FDN 6130 W. PARKER RD #312, PLANO, TX 75093	501(C)(3)

2 Did or will any officer, director, trustee, or key employee of the organization:

- a Become a director or trustee of a successor or transferee organization?
- b Become an employee of, or independent contractor for, a successor or transferee organization?
- c Become a direct or indirect owner of a successor or transferee organization?
- d Receive, or become entitled to, compensation or other similar payments as a result of the organization's liquidation, termination, or dissolution?
- e If the organization answered "Yes" to any of the questions on lines 2a through 2d, provide the name of the person involved and explain in Part III. ▶

	Yes	No
2a		X
2b		X
2c		X
2d		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule N (Form 990 or 990-EZ) 2019

Part I Liquidation, Termination, or Dissolution (continued)

Note: If the organization distributed all of its assets during the tax year, then Form 990, Part X, column (B), line 16 (Total assets), and line 26 (Total liabilities), should equal -0-

Table with 3 columns: Question, Yes, No. Rows include questions 3, 4a, 4b, 5, 6a, 6b regarding asset distribution and liabilities.

Part II Sale, Exchange, Disposition, or Other Transfer of More Than 25% of the Organization's Assets. Complete this part if the organization answered "Yes" on Form 990, Part IV, line 32, or Form 990-EZ, line 36. Part II can be duplicated if additional space is needed.

Table with 7 columns: (a) Description of asset(s) distributed or transaction expenses paid, (b) Date of distribution, (c) Fair market value of asset(s) distributed or amount of transaction expenses, (d) Method of determining FMV for asset(s) distributed or transaction expenses, (e) EIN of recipient, (f) Name and address of recipient, (g) IRC section of recipient(s) (if tax-exempt) or type of entity.

Table with 3 columns: Question, Yes, No. Rows include questions 2a, 2b, 2c, 2d regarding officer/director changes and compensation.

Part III **Supplemental Information.** Provide the information required by Part I, lines 2e and 6c, and Part II, line 2e. Also complete this part to provide any additional information.

SCHEDULE N, PART I

THE COLORADO SPRINGS AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. MERGED INTO THE DENVER METROPOLITAN AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (SURVIVING CORPORATION) ON APRIL 1, 2019, PURSUANT TO ITS GOVERNING DOCUMENTS AND STATE LAW.

THE TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. MERGED INTO THE GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (SURVIVING CORPORATION) ON APRIL 8, 2019, PURSUANT TO ITS GOVERNING DOCUMENTS AND STATE LAW.

THE CENTRAL & WESTERN OKLAHOMA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. MERGED INTO THE TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (SURVIVING CORPORATION) ON MAY 24, 2019, PURSUANT TO ITS GOVERNING DOCUMENTS AND STATE LAW.

THE LUBBOCK AREA CHAPTER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. MERGED INTO THE NORTH TEXAS AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (SURVIVING CORPORATION) ON JULY 18, 2019, PURSUANT TO ITS GOVERNING DOCUMENTS AND STATE LAW.

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2019**Open to Public
Inspection**

Name of the organization

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

Employer identification number

75-2462834

FORM 990, PART III - PROGRAM SERVICE ACCOMPLISHMENTS

SUSAN G. KOMEN IS A LEADING GLOBAL BREAST CANCER ORGANIZATION, HAVING FUNDED MORE BREAST CANCER RESEARCH THAN ANY OTHER NONPROFIT OUTSIDE THE U.S. GOVERNMENT WHILE PROVIDING REAL TIME HELP TO THOSE FACING THE DISEASE. SINCE ITS FOUNDING IN 1982, KOMEN HAS FUNDED MORE THAN \$1 BILLION IN BREAST CANCER RESEARCH AND PROVIDED \$2.3 BILLION IN FUNDING FOR PATIENT NAVIGATION, SCREENING, DIAGNOSIS, TREATMENT, EDUCATION, AND PSYCHOSOCIAL SUPPORT PROGRAMS SERVING MILLIONS OF PEOPLE IN MORE THAN 60 COUNTRIES WORLDWIDE. KOMEN WAS FOUNDED BY NANCY G. BRINKER, WHO PROMISED HER SISTER, SUSAN G. KOMEN, THAT SHE WOULD END THE DISEASE THAT CLAIMED SUZY'S LIFE.

EDUCATION AND PATIENT SUPPORT

KOMEN IS A TRUSTED SOURCE OF BREAST CANCER INFORMATION FOR PEOPLE ALL OVER THE WORLD AND IS INSTRUMENTAL IN CONNECTING PEOPLE WITH THE RESOURCES THEY NEED IN THEIR FIGHT AGAINST BREAST CANCER.

OUR WEBSITE, KOMEN.ORG, PROVIDES CURRENT, SAFE, ACCURATE, COMPREHENSIVE, AND UNBIASED INFORMATION ABOUT BREAST CANCER, BASED ON SCIENTIFIC EVIDENCE. CONTENT IS OFFERED IN A VARIETY OF FORMATS INCLUDING INTERACTIVE VIDEO USING ANIMATION AND VOICEOVER IN ENGLISH AND SPANISH, ILLUSTRATIONS, CHARTS, GRAPHS, AND SHORT VIDEOS TO MEET THE LEARNING PREFERENCES AND NEEDS OF OUR WEB VISITORS. THE "ABOUT BREAST CANCER"

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

SECTION OF KOMEN'S WEBSITE, CO-DEVELOPED WITH HARVARD MEDICAL SCHOOL FACULTY AND DANA-FARBER CANCER INSTITUTE STAFF, RECEIVED MORE THAN 5 MILLION PAGE VIEWS DURING FY20.

KOMEN AND ITS AFFILIATES DISTRIBUTE KOMEN'S EVIDENCED-BASED, EASY-TO-READ EDUCATIONAL MATERIALS IN DOWNLOADABLE FORMATS ON KOMEN.ORG. EXAMPLES OF KOMEN EDUCATIONAL MATERIALS INCLUDE:

- (A) BREAST SELF-AWARENESS MESSAGE CARDS IN MORE THAN 40 LANGUAGES;
 - (B) BREAST CANCER SPECIFIC BROCHURES AND FACTSHEETS;
 - (C) BOOKLETS WITH SUPPORT INFORMATION FOR SURVIVORS AND CO-SURVIVORS;
- AND
- (D) TOOLKITS FOR BREAST CANCER OUTREACH AND EDUCATION FOR HISPANIC/LATINO IN ENGLISH AND SPANISH AND FOR BLACK AND AFRICAN-AMERICAN COMMUNITIES.

THE SUSAN G. KOMEN "1-877-GO KOMEN" (877-465-6636) BREAST CARE HELPLINE OFFERS BREAST CANCER EDUCATION, PSYCHOSOCIAL SUPPORT AND INFORMATION ABOUT COMMUNITY RESOURCES FOR PATIENTS, FAMILIES, AND THE GENERAL PUBLIC. THE CLINICAL TRIAL INFORMATION HELPLINE PROVIDES INFORMATION, RESOURCES, COACHING AND SUPPORT RELATED TO BREAST CANCER CLINICAL TRIALS. THE HELPLINE OPERATES FROM 9 A.M. - 10 P.M. E.T. THE SERVICES ARE PROVIDED IN ENGLISH, SPANISH, AND TAGALOG. DURING FY20, THE KOMEN HELPLINES RESPONDED TO MORE THAN 15,000 CALLS AND EMAILS.

KOMEN'S TREATMENT ASSISTANCE PROGRAM, ADMINISTERED BY CANCERCARE, AIMS TO

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

HELP WOMEN AND MEN IN BREAST CANCER TREATMENT WHO ARE FACING FINANCIAL CHALLENGES STAY IN TREATMENT BY PROVIDING LIMITED FINANCIAL ASSISTANCE, EDUCATION, AND SUPPORT SERVICES. FINANCIAL ASSISTANCE IS GRANTED TO UNDERSERVED, UNDERINSURED OR UNINSURED WOMEN AND MEN ACROSS THE COUNTRY UNDERGOING BREAST CANCER TREATMENT WHO MEET PRE-DETERMINED ELIGIBILITY CRITERIA. THIS PROGRAM PROVIDES FINANCIAL ASSISTANCE FOR TREATMENT-RELATED COSTS, INCLUDING TRANSPORTATION TO AND FROM TREATMENT, CHILD/ELDER CARE, HOME CARE, ORAL PAIN/ANTI-NAUSEA MEDICATIONS, ORAL CHEMOTHERAPY/HORMONE THERAPY, LYMPHEDEMA CARE/SUPPLIES, PALLIATIVE CARE, AND DURABLE MEDICAL EQUIPMENT. WE SERVED MORE THAN 4400 PEOPLE THROUGH THIS PROGRAM IN FY20.

IN COMMUNITIES AROUND THE UNITED STATES, KOMEN AFFILIATES SUPPORT PROGRAMS THAT SEEK TO EDUCATE THE PUBLIC ABOUT BREAST CANCER, ITS RISK FACTORS, AND WHERE TO GO FOR HELP. EXAMPLES ARE LISTED BELOW:

THE NORTH & WEST TEXAS AFFILIATE AWARDED GRANTS FUNDS TO THE BRIDGE BREAST NETWORK (BBN) TO REDUCE LATE STAGE DIAGNOSIS AND BREAST CANCER DEATHS BY PROVIDING EDUCATION, NAVIGATION AND ACCESS TO BREAST HEALTH SERVICES TO UNDERSERVED POPULATIONS. BBN WILL CONDUCT ONE-ON-ONE BREAST HEALTH EDUCATION FOCUSING ON IMPORTANCE OF EARLY DETECTION AND RISK REDUCTION STRATEGIES TO 400 WOMEN. FUNDS WILL ALSO BE USED TO REDUCE BARRIERS TO ACCESS BY NAVIGATING 200 UNDERSERVED WOMEN TO FREE OR REDUCED COST SCREENING AND DIAGNOSTIC MAMMOGRAMS.

THE DALLAS COUNTY AFFILIATE AWARDED GRANT FUNDS TO THE ALLIANCE FOR

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

PROGRESS TO UTILIZE COMMUNITY HEALTH WORKERS TO PROVIDE BREAST CANCER EDUCATION TO 100 HISPANIC AND 100 AFRICAN AMERICAN WOMEN LIVING IN CEDAR HILL, DESOTO, LANCASTER AND SOUTH DALLAS. THE PROGRAM WILL ADDRESS BARRIERS IN RELATION TO FEAR, LACK OF TRUST, LACK OF HEALTH LITERACY AND LIMITED ENGLISH PROFICIENCY. EDUCATION MATERIALS WILL BE PROVIDED BOTH IN ENGLISH AND SPANISH. PARTICIPANTS WILL BE REFERRED TO SCREENING MAMMOGRAPHY AND WILL BE TRACKED TO DETERMINE ACTIONS TAKEN AFTER THE EDUCATION.

THE MEMORIAL AFFILIATE AWARDED GRANT FUNDS TO COMMUNITY CANCER CENTER FOUNDATION TO PROVIDE EDUCATION TO BREAST CANCER PATIENTS LIVING IN THE RURAL AREA WITH NO TO INADEQUATE HEALTH INSURANCE. COMMUNITY CANCER CENTER FOUNDATION WILL USE BREAST HEALTH NAVIGATOR, WHO WILL PROVIDE EDUCATIONAL RESOURCES TO 125 NEWLY DIAGNOSED PATIENTS AND ADDRESS ANY CONCERNS OR QUESTIONS.

I AM KOMEN® IS THE MISSION ENGAGEMENT PROGRAM OF THE SUSAN G. KOMEN RACE FOR THE CURE® SERIES THAT MOTIVATES PEOPLE TO TAKE ACTION THAT MAY REDUCE THEIR RISK OF BREAST CANCER. THIS PROGRAM SPEAKS TO THE IMPORTANCE OF EARLY DETECTION AND HEALTHY LIVING WHILE ENCOURAGING PARTICIPANTS IN OUR KOMEN RACE EVENTS TO MAKE A PERSONAL COMMITMENT TO THEIR BREAST HEALTH. I AM KOMEN® IS A DECLARATION TO JOIN THE KOMEN COMMUNITY AS AN AMBASSADOR IN THE FIGHT AGAINST BREAST CANCER. OUR GOAL IS TO EDUCATE, ENGAGE, AND EMPOWER OUR RACE PARTICIPANTS AND CONNECT THEM TO OUR MISSION AND TO END BREAST CANCER FOREVER.

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

PUBLIC POLICY AND ADVOCACY

SUSAN G. KOMEN IS THE NONPARTISAN VOICE OF MORE THAN 3.8 MILLION BREAST CANCER SURVIVORS, THOSE LIVING WITH THE DISEASE AND THE PEOPLE WHO LOVE THEM. KOMEN WORKS TO EDUCATE PEOPLE ABOUT PUBLIC POLICY ISSUES, SO THEY ARE EMPOWERED TO BECOME FORCEFUL ADVOCATES FOR THEMSELVES AND THEIR NEIGHBORS, AND THEN UNITES THEIR COLLECTIVE VOICES FOR MAXIMUM IMPACT. THROUGH OUR CENTER FOR PUBLIC POLICY, KOMEN ENSURES THAT OUR POLICYMAKERS ARE EDUCATED ABOUT THE NEEDS OF BREAST CANCER PATIENTS AND PRIORITIZE THE ISSUES IMPACTING THEM. ONLY THROUGH INFORMED GOVERNMENT ACTION CAN WE MAKE THE BROAD, SYSTEMIC AND LASTING CHANGE REQUIRED.

KOMEN'S 2019-2020 PUBLIC POLICY AND ADVOCACY PRIORITIES INCLUDED:
EXPANDING ACCESS TO AFFORDABLE, HIGH-QUALITY HEALTH CARE FOR ALL PATIENT POPULATIONS; SUPPORTING INCREASED STATE AND FEDERAL FUNDING FOR BREAST CANCER RESEARCH; SUPPORTING STATE AND FEDERAL FUNDING FOR THE CENTERS FOR DISEASE CONTROL AND PREVENTION'S (CDC) NATIONAL BREAST AND CERVICAL CANCER EARLY DETECTION PROGRAM (NBCCEDP); ADVOCATING FOR STATE AND FEDERAL POLICIES TO IMPROVE INSURANCE COVERAGE OF BREAST CANCER TREATMENTS, INCLUDING THOSE THAT WOULD REQUIRE ORAL PARITY, PRECLUDE SPECIALTY TIERS AND PREVENT STEP THERAPY PROTOCOLS; ADVOCATING FOR STATE AND FEDERAL POLICIES TO REDUCE OR ELIMINATE OUT-OF-POCKET COSTS FOR MEDICALLY NECESSARY DIAGNOSTIC IMAGING; AND EVALUATING STATE AND FEDERAL POLICIES TO INCREASE PUBLIC ACCESS TO INFORMATION ABOUT AND PARTICIPATION

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

IN CLINICAL TRIALS FOR ALL PATIENT POPULATIONS. KOMEN ENGAGED ON THESE PRIORITIES ACROSS THE COUNTRY, SOME EXAMPLES ARE INCLUDED BELOW:

IN COLORADO, ILLINOIS, LOUISIANA, AND TEXAS KOMEN WORKED TO INTRODUCE AND PASS LEGISLATION THAT ELIMINATED PATIENT'S OUT-OF-POCKET COSTS FOR MEDICALLY NECESSARY DIAGNOSTIC IMAGING FOR STATE REGULATED HEALTH PLANS. COVERED IMAGING INCLUDES DIAGNOSTIC MAMMOGRAPHY, BREAST ULTRASOUND AND/OR BREAST MRI.

KOMEN WORKED WITHIN NUMEROUS COALITIONS TO ADDRESS INSURANCE BARRIERS TO CARE THROUGH LEGISLATION IN STATES ACROSS THE COUNTRY. THIS INCLUDES AN EFFORT IN NEW YORK TO LIMIT THE ABILITY OF HEALTH PLANS TO CHANGE PRESCRIPTION COVERAGE, FORCING PATIENTS TO SWITCH TO A DIFFERENT TREATMENTS WITHOUT ANY MEDICAL REASON.

FUNDING AND ELIGIBILITY OF STATE BREAST AND CERVICAL CANCER SCREENING PROGRAMS CONTINUED TO BE A FOCUS FOR KOMEN. IN OHIO, OUR ADVOCATES WORKED WITH LEGISLATORS TO EXPAND ELIGIBILITY TO 300 PERCENT OF THE FEDERAL POVERTY LEVEL FOR THE OHIO BREAST AND CERVICAL CANCER PROJECT.

IN COLORADO, WE ADVOCATED FOR THE REAUTHORIZATION OF THE STATE-FUNDED BREAST AND CERVICAL CANCER TREATMENT PROGRAM (BCCTP), ENSURING THE PROGRAM REMAINS AVAILABLE FOR QUALIFIED INDIVIDUALS REQUIRING TREATMENT FOR BREAST CANCER.

KOMEN SUBMITTED COMMENT LETTERS ON PROPOSED STATE WAIVERS THAT WOULD PLACE BURDENSOME RESTRICTIONS ON MEDICAID ELIGIBILITY. THE PROPOSED

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

WAIVERS CALLED FOR MINIMUM WORK OR COMMUNITY ENGAGEMENT REQUIREMENTS FOR MEDICAID RECIPIENTS. IN ADDITION, MANY OF THE STATES INCLUDED COVERAGE LOCK-OUTS FOR FAILURE TO COMPLY. THE PROPOSED PROVISIONS WOULD HAVE PLACED UNNECESSARY BURDENS ON WOMEN UNDERGOING TREATMENT, ULTIMATELY LEADING TO THE STATE'S MOST FRAGILE CITIZENS BECOMING INELIGIBLE FOR COVERAGE AND FACING THE REALITY OF FOREGOING CANCER TREATMENT OR EXPERIENCING UNTOLD MEDICAL DEBT. ADDITIONALLY, KOMEN SUPPORTED COALITION EFFORTS IN TENNESSEE TO OPPOSE THE CREATION OF A MEDICAID BLOCK GRANT PROGRAM.

SCREENING AND PATIENT NAVIGATION

GETTING REGULAR SCREENING TESTS, ALONG WITH EFFECTIVE AND QUALITY TREATMENT IF DIAGNOSED, LOWERS THE RISK OF DYING FROM BREAST CANCER. SCREENING TESTS CAN FIND BREAST CANCER EARLY, WHEN CHANCES FOR SURVIVAL ARE HIGHEST. PATIENT NAVIGATION IS A PROCESS BY WHICH AN INDIVIDUAL - A PATIENT NAVIGATOR - GUIDES PATIENTS THROUGH AND AROUND BARRIERS IN THE COMPLEX CANCER CARE SYSTEM. EVIDENCE SHOWS NAVIGATION IMPROVES ADHERENCE TO SCREENING RECOMMENDATIONS, AND THUS IMPROVES OVERALL OUTCOMES.

KOMEN AFFILIATES SUPPORT FREE AND LOW-COST SCREENING PROGRAMS IN UNDERSERVED COMMUNITIES THAT HELP NAVIGATE WOMEN TO QUALITY CARE, AND/OR PROVIDE COVERAGE FOR SCREENING SERVICES TO WOMEN WITHOUT HEALTH INSURANCE, OR THOSE WITH HIGH CO-PAYS AND DEDUCTIBLES THAT MAKE SCREENING TOO COSTLY. KOMEN AFFILIATES ENGAGED IN SCREENING AND PATIENT NAVIGATION

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

ACTIVITIES ACROSS THE COUNTRY, SOME EXAMPLES ARE INCLUDED BELOW:

THE MIAMI/FT. LAUDERDALE AFFILIATE AWARDED GRANT FUNDS TO PUBLIC HEALTH TRUST TO PROVIDE APPROPRIATE LANGUAGE ASSISTANCE AND COVER THE COST OF SCREENINGS AND DIAGNOSTICS FOR 205 ELIGIBLE PRIMARILY HISPANIC AND HAITIAN WOMEN LACKING ADEQUATE HEALTH COVERAGE, WITH THE GOAL OF LOWERING THE RATE OF LATE STAGE BREAST CANCER AND MORTALITY.

THE GREATER DETROIT AFFILIATE AWARDED GRANT FUNDS TO BARBARA ANN KARMANOS CANCER INSTITUTE TO HELP REDUCE BARRIERS TO QUALITY BEST CARE BY PROVIDING ACCESS TO MAMMOGRAPHY AND TREATMENT. FUNDS WILL BE USED TO PROVIDE SCREENING TO 115 AFRICAN AMERICAN AND MIDDLE EASTERN WOMEN WHO ARE EITHER UNINSURED OR UNDER-INSURED. THE FUNDS WILL ALSO COVER THE TREATMENT COST OF CHEMOTHERAPY, SURGERY AND RADIATION FOR 2 WOMEN DIAGNOSED WITH BREAST CANCER BUT NOT COVERED BY MEDICAID. WITH EARLY DETECTION AND TREATMENT SUPPORT, BREAST CANCER MORTALITY CAN BE REDUCED.

THE COASTAL GEORGIA AFFILIATE AWARDED GRANT FUNDS TO CURTIS V COOPER PRIMARY HEALTH CARE INC. TO PROVIDE 250 SCREENING MAMMOGRAMS TO AFRICAN AMERICAN, AND ASIAN WOMEN WHO EITHER DON'T HAVE INSURANCE OR ARE UNDERINSURED. FUNDS WILL ALSO BE ABLE TO SUPPORT 25 DIAGNOSTIC BREAST ULTRASOUNDS FOR THOSE WITH ABNORMAL SCREENING MAMMOGRAMS.

TREATMENT AND PATIENT NAVIGATION

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

BARRIERS TO QUALITY CARE ARE OFTEN ASSOCIATED WITH POOR BREAST CANCER OUTCOMES AND RESULTANT CANCER DISPARITIES AMONG SPECIFIC POPULATION GROUPS. THE MOST COMMON BARRIERS TO QUALITY CARE INCLUDE: (1) AVAILABILITY OF LOCAL SERVICES; (2) BREAST CANCER EDUCATION; (3) CULTURAL/LANGUAGE; (4) FEAR; (5) FINANCIAL; (6) INSURANCE; (7) TRANSPORTATION.

PATIENT NAVIGATION IS A PROCESS BY WHICH AN INDIVIDUAL - A PATIENT NAVIGATOR - GUIDES PATIENTS THROUGH AND AROUND BARRIERS IN THE COMPLEX CANCER CARE SYSTEM TO ENSURE TIMELY DIAGNOSIS AND TREATMENT. EVIDENCE SHOWS NAVIGATION IMPROVES ADHERENCE TO TREATMENT RECOMMENDATIONS, AND THUS IMPROVES OVERALL OUTCOMES.

IN FY20, KOMEN AFFILIATES FUNDED PROGRAMS TO REDUCE STRUCTURAL, PERSONAL, SOCIOCULTURAL, AND FINANCIAL BARRIERS TO CARE, AND PROVIDE PATIENT NAVIGATION SERVICES FOR UNDERSERVED COMMUNITIES. KOMEN AFFILIATES ENGAGED IN TREATMENT AND PATIENT NAVIGATION ACTIVITIES ACROSS THE COUNTRY, SOME EXAMPLES ARE INCLUDED BELOW:

THE SAN DIEGO AFFILIATE GRANTED FUNDING TO JEWISH FAMILY SERVICES (JFS) OF SAN DIEGO TO HELP NATIVE SPANISH SPEAKERS, LOW INCOME AND UN/UNDERINSURED BREAST CANCER PATIENTS COMPLETE THEIR TREATMENT AND IMPROVE THEIR QUALITY OF LIFE. THE JFS COORDINATOR WILL REACH OUT TO LOW INCOME AFRICAN AMERICAN, ASIAN, AMERICAN INDIAN, AND MIDDLE EASTERN WOMEN WHO ARE NEWLY DIAGNOSED OR LIVING WITH BREAST CANCER TO COMPLETE INDIVIDUAL NEEDS ASSESSMENTS AND SERVICE PLANS, CONDUCT HOME VISITS, AND

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

MONITOR PROGRESS THROUGHOUT THEIR CARE. JFS PLANS TO PROVIDE CLIENT ASSESSMENT AND DEVELOP CLIENT CARE PLANS FOR 60 WOMEN AND EVALUATE SERVICES PROVIDED FOR 30 WOMEN.

THE MISSOURI AFFILIATE GRANTED FUNDS TO GATEWAY OF HOPE TO ASSIST LOW INCOME AFRICAN AMERICAN WOMEN WITH BREAST CANCER BY PROVIDING FINANCIAL SUPPORT THROUGHOUT THE PATIENT'S ENTIRE TREATMENT JOURNEY. PATIENT NAVIGATORS WILL ASSIST 150 PATIENTS WITH HOUSING, TRANSPORTATION, PSYCHO-SOCIAL SUPPORT AND REMOVAL OF OTHER BARRIERS TO ENSURE PATIENTS CAN FOCUS ON COMPLETING THEIR TREATMENT IN A TIMELY MANNER.

THE SAN ANTONIO AFFILIATE AWARDED GRANT FUNDS TO THRIVEWELL CANCER FOUNDATION'S PATIENT ASSISTANCE PROGRAM TO PROVIDE FINANCIAL ASSISTANCE TO THOSE IN NEED SO THEY CAN CONTINUE WITH AND COMPLETE THEIR TREATMENT. FUNDS WILL BE USED TO PROVIDE CO-PAY AND DEDUCTIBLE EXPENSES FOR 50 AFRICAN AMERICAN BREAST CANCER PATIENTS WHO ARE LIVING AT OR BELOW THE POVERTY LINE.

RESEARCH

SINCE ITS FOUNDING IN 1982, KOMEN'S RESEARCH INVESTMENTS HAVE CONTRIBUTED TO MANY MAJOR ADVANCES IN BREAST CANCER. THE PROGRESS HAS BEEN SIGNIFICANT - TODAY, WE KNOW THAT BREAST CANCER IS MORE THAN A SINGLE DISEASE. WE HAVE A BETTER UNDERSTANDING OF THE GENETICS OF BREAST CANCER AND THE CRITICAL NEED TO TAILOR SCREENING, DIAGNOSIS, TREATMENT, AND

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

PREVENTION STRATEGIES TO INDIVIDUALS THROUGH ADVANCES IN PRECISION
MEDICINE.

KOMEN'S RESEARCH PROGRAMS ARE FOCUSED ON BREAKTHROUGH RESEARCH TO PREVENT
AND CURE BREAST CANCER THROUGH BETTER APPROACHES FOR EARLY DETECTION AND
DIAGNOSIS, UNDERSTANDING METASTASIS AND RECURRENCE, AND DEVELOPING NOVEL
THERAPIES FOR ALL STAGES OF BREAST CANCER, WITH THE GOAL OF SUPPORTING
WORK THAT HAS SIGNIFICANT POTENTIAL TO LEAD TO NEW TREATMENTS AND
TECHNOLOGIES.

KOMEN'S RESEARCH PROGRAMS ARE GUIDED BY 59 OF THE WORLD'S LEADERS IN
BREAST CANCER RESEARCH, ONCOLOGY AND ADVOCACY. THE SCIENTIFIC ADVISORY
BOARD ASSISTS KOMEN IN SETTING ITS RESEARCH STRATEGY AND PRIORITIZING ITS
RESEARCH INVESTMENT. THE KOMEN SCHOLARS LEAD AND PARTICIPATE IN KOMEN'S
WORLD-CLASS SCIENTIFIC PEER REVIEW PROCESS. OUR ADVOCATES IN SCIENCE
BRING THE COLLECTIVE PATIENT VOICE TO KOMEN'S RESEARCH PROGRAMS AND
SCIENTIFIC ACTIVITIES, EMPHASIZING URGENCY AND PATIENT IMPACT.

KOMEN AWARDS GRANTS TO INDIVIDUAL SCIENTISTS, RESEARCH TEAMS, AND
ORGANIZATIONS AROUND THE WORLD THROUGH A FAIR, TRANSPARENT, AND RIGOROUS
COMPETITIVE REVIEW PROCESS THAT ENSURES MAXIMUM IMPACT FOR OUR RESEARCH
INVESTMENT.

WHILE AFFILIATES DO NOT FUND RESEARCH GRANTS DIRECTLY, A PORTION OF THE
NET FUNDS RAISED BY EVERY AFFILIATE (APPROXIMATELY 25%) GOES TO SUPPORT

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

THE RESEARCH PROGRAM AT KOMEN HEADQUARTERS. IN FY20, KOMEN AWARDED 4 GRANTS THROUGH ITS RESEARCH PROGRAMS TO SUPPORT SCIENTIFIC RESEARCH IN THE UNITED STATES.

NUMBER OF VOTING MEMBERS OF THE GOVERNING BODY
FORM 990, PART VI, LINE 1A

THIS REPRESENTS THE TOTAL NUMBER OF BOARD MEMBERS THAT SERVE ON THE BOARDS OF THE AFFILIATES THAT COMPRISE THE KOMEN GROUP RETURN.

EXECUTIVE COMMITTEE
FORM 990, PART VI, LINE 1A

THE MAJORITY OF KOMEN AFFILIATE BYLAWS (THE BYLAWS) PROVIDE FOR EXECUTIVE COMMITTEES TO BE COMPRISED OF A MINIMUM OF THREE MEMBERS INCLUDING THE BOARD PRESIDENT, TREASURER AND SECRETARY. MOST ALSO INCLUDE THE EXECUTIVE DIRECTOR OR CEO AS AN EX OFFICIO, NON-VOTING MEMBER OF THE COMMITTEE. ALL OTHER MEMBERS APPOINTED TO THIS COMMITTEE MUST BE BOARD DIRECTORS.

THE BYLAWS PROVIDE THAT THE EXECUTIVE COMMITTEE HAS THE POWER TO ACT IN PLACE OF THE BOARD OF DIRECTORS BETWEEN BOARD MEETINGS ON ALL MATTERS EXCEPT THOSE SPECIFICALLY RESERVED TO THE BOARD BY THE BYLAWS OR BY STATE LAW. ALL ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE ARE REPORTED TO THE BOARD AT THE NEXT BOARD MEETING. THIS DELEGATION DOES NOT RELIEVE THE BOARD OF ANY OF ITS RESPONSIBILITIES IMPOSED BY LAW.

DESCRIPTION OF RELATIONSHIPS
FORM 990, PART VI, QUESTION 2

Name of the organization

Employer identification number

THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP

75-2462834

MILWAUKEE AFFILIATE: WENDY CARLSON, BOARD MEMBER, AND ROBIN LUTHER, AFFILIATE MISSION MANAGER, HAVE A FAMILY RELATIONSHIP.

EAST TENNESSEE AFFILIATE: HAL BIBEE, BOARD MEMBER, AND KATY BIBEE, AFFILIATE COORDINATOR, HAVE A FAMILY RELATIONSHIP.

EXPLANATION OF SIGNIFICANT CHANGES MADE TO THE BYLAWS OF SELECTED AFFILIATES FOR SUSAN G. KOMEN FOR FY2020

FORM 990, PART VI, QUESTION 4

THE DENVER METROPOLITAN AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*REGISTERED AGENT OF THE CORPORATION WILL NOW BE DESIGNATED BY THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*THE CORPORATION MAY HAVE ONE OR MORE MEMBERS AND CLASSES OF MEMBERSHIP.

*CHANGED THE MAXIMUM NUMBER OF BOARD DIRECTORS FROM 21 TO 19.

*ADDED THAT DIRECTORS MAY BE REMOVED BY WITH OR WITHOUT CAUSE BY A TWO-THIRDS VOTE OF THE DIRECTORS THEN IN OFFICE.

*CHANGED THE RESIGNATION PROCEDURE FOR THE PRESIDENT OF THE BOARD OF DIRECTORS.

*ADDED VICE PRESIDENT AND SECRETARY AS OFFICER POSITIONS.

*REMOVED PRESIDENT ELECT AND DEPUTY TREASURER AS OFFICER POSITIONS.

TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*REGISTERED AGENT OF THE CORPORATION WILL NOW BE DESIGNATED BY THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*CHANGED THE MAXIMUM NUMBER OF BOARD DIRECTORS FROM 15 TO 21.

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

*CHANGED THAT DIRECTORS TERMS SHALL BE STAGGERED SO THAT THE TERM OF NO MORE THAN ONE-THIRD OF THE DIRECTORS SHALL EXPIRE IN ANY SINGLE YEAR FROM NOR MORE THAN ONE HALF.

*CHANGED THE RESIGNATION PROCEDURE FOR THE PRESIDENT OF THE BOARD OF DIRECTORS.

CENTRAL VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*REGISTERED AGENT OF THE CORPORATION WILL NOW BE DESIGNATED BY THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*CHANGED THE RESIGNATION PROCEDURE FOR THE PRESIDENT OF THE BOARD OF DIRECTORS.

*THE CORPORATION MAY HAVE ONE OR MORE MEMBERS AND CLASSES OF MEMBERSHIP.

THE PITTSBURGH AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*CHANGED THE MAXIMUM NUMBER OF BOARD DIRECTORS FROM 19 TO 15.

NORTHWEST OHIO AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

*CHANGED FROM NOT TO EXCEED ONE YEAR TO NOT TO EXCEED TWO YEARS THE TERM THAT CAN BE EXTENDED IF A DIRECTOR IS ELECTED TO BE AN OFFICER OF THE CORPORATION DURING THE LAST YEAR OF HER/HIS LAST COMPLETE TERM.

THE GREATER NASHVILLE CHAPTER OF THE SUSAN G. KOMEN BREAST CANCER

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

FOUNDATION, INC.

*CHANGED TERM OF BOARD DIRECTORS TO THREE YEARS.

*CHANGED THAT DIRECTORS TERMS SHALL BE STAGGERED SO THAT THE TERM OF NO MORE THAN ONE-THIRD OF THE DIRECTORS SHALL EXPIRE IN ANY SINGLE YEAR.

*CHANGED FROM NOT TO EXCEED ONE YEAR TO NOT TO EXCEED TWO YEARS THE TERM THAT CAN BE EXTENDED IF A DIRECTOR IS ELECTED TO BE AN OFFICER OF THE CORPORATION DURING THE LAST YEAR OF HER/HIS LAST COMPLETE TERM.

*ADDED THAT MOST IMMEDIATE PAST PRESIDENT MAY SERVE ON THE EXECUTIVE COMMITTEE.

*OFFICERS TERMS SHALL BE TWO YEARS.

DECISIONS OF GOVERNING BODY SUBJECT TO APPROVAL BY OTHER PERSONS
FORM 990, PART VI, LINE 7B

IN ADDITION TO RECEIVING APPROVAL FROM ITS BOARD OF DIRECTORS, A KOMEN AFFILIATE MUST RECEIVE THE APPROVAL OF KOMEN PARENT PRIOR TO AMENDING ITS ARTICLES OF INCORPORATION/ CERTIFICATE OF FORMATION AND BYLAWS. A KOMEN AFFILIATE IS ALSO SUBJECT TO ITS AFFILIATION AGREEMENT WITH KOMEN PARENT AND OTHER POLICIES PROMULGATED BY KOMEN PARENT.

DESCRIBE THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO
REVIEW FORM 990

FORM 990, PART VI, LINE 11B

AS PART OF THE YEAR END FINANCIAL STATEMENT AND FORM 990 PREPARATION PROCESS, THE MANAGEMENT OF EACH AFFILIATE PREPARES A WORKBOOK DETAILING KEY INFORMATION NECESSARY TO ACCURATELY COMPLETE THE GROUP FORM 990. THIS INFORMATION IS REVIEWED BY THE PARENT ORGANIZATION'S MANAGEMENT AND USED

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

TO PREPARE THE MATERIALS FOR THE FORM 990 WITH THE ASSISTANCE OF AND REVIEW BY EXTERNAL ACCOUNTANTS. SENIOR LEVELS OF THE PARENT ORGANIZATION'S MANAGEMENT REVIEW AND COMMENT ON THE FINAL DRAFT OF THE FORM 990, WHICH IS THEN PRESENTED TO THE KOMEN PARENT AUDIT COMMITTEE OF THE BOARD OF DIRECTORS. THE AUDIT COMMITTEE REVIEWS AND APPROVES THE FORM 990 PRIOR TO FILING. THE PUBLIC DISCLOSURE COPY OF THE GROUP FORM 990 IS ALSO MADE AVAILABLE TO EACH AFFILIATE BOARD PRIOR TO FILING.

DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST

FORM 990, PART VI, LINE 12C

THE ORGANIZATION REQUIRES EVERY AFFILIATE BOARD MEMBER, COMMITTEE MEMBER, KEY VOLUNTEER, AND EMPLOYEE TO AVOID CONFLICTS OF INTEREST. IT ALSO REQUIRES THESE PERSONS TO REPORT ANY ACTUAL AND/OR POTENTIAL CONFLICTS OF INTEREST AS SOON AS POSSIBLE. ADDITIONALLY, EACH OF THESE PERSONS IS REQUIRED TO COMPLETE AN ANNUAL STATEMENT ACKNOWLEDGING THE POLICY AND REPORTING ANY ADDITIONAL ACTUAL/POTENTIAL CONFLICTS OF INTEREST. ANY REPORTED CONFLICTS ARE REVIEWED BY KOMEN AFFILIATE STAFF AND REPORTED TO THE AFFILIATE'S BOARD OF DIRECTORS. EACH AFFILIATE BOARD IS RESPONSIBLE FOR REVIEWING REPORTED ACTUAL/POTENTIAL CONFLICTS OF INTEREST AND TAKING ANY NECESSARY AND APPROPRIATE ACTION, SUCH AS RECUSAL FROM DECISIONS IMPACTED BY THE CONFLICT OF INTEREST.

OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN

FORM 990, PART VI, LINES 15A & 15B

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

EACH KOMEN AFFILIATE IS INDEPENDENTLY RESPONSIBLE FOR DETERMINING THE COMPENSATION FOR ITS CHIEF EXECUTIVE OFFICER, EXECUTIVE DIRECTOR, TOP MANAGEMENT OFFICIALS, OTHER OFFICERS, OR KEY EMPLOYEES OF THE AFFILIATE.

THE GENERAL PROCESS IS AS FOLLOWS:

THE INDEPENDENT MEMBERS OF THE BOARD, A COMMITTEE OR DESIGNEE OF THE BOARD RESEARCHES SALARY RANGES FOR COMPARABLE DESCRIPTIONS AND ACCORDINGLY SETS THE SALARY TO A REASONABLE AND COMPARABLE LEVEL, TAKING INTO CONSIDERATION FACTORS SUCH AS GEOGRAPHIC LOCATION, SKILL SET, EXPERIENCE, AND JOB REQUIREMENTS. THE INDEPENDENT MEMBERS OF THE BOARD BASE THEIR FINAL DECISION ON THIS INFORMATION, SUCH DECISION BEING MADE PRIOR TO THE PAYMENT OF ANY COMPENSATION.

AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC

FORM 990, PART VI, LINE 19

THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS AND THE GROUP FORM 990 ARE PUBLICLY AVAILABLE AT WWW.KOMEN.ORG. THE ARTICLES OF INCORPORATION/CERTIFICATION OF FORMATION ARE AVAILABLE IN THE STATE IN WHICH EACH AFFILIATE IS INCORPORATED, AND OTHER GOVERNING DOCUMENTS ARE MADE AVAILABLE AS REQUIRED BY STATE LAW. FORM 1023 IS NOT ONLINE BUT AVAILABLE TO THE PUBLIC UPON REQUEST.

ADDITIONAL DETAIL ON GRANTS

FORM 990, PART IX, LINE 1

FOR MORE THAN 35 YEARS, SUSAN G. KOMEN HAS BEEN WORKING TOWARD ITS VISION

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

OF CREATING A WORLD WITHOUT BREAST CANCER THROUGH ITS MISSION OF ENSURING ALL PEOPLE GET ACCESS TO THE CARE THEY NEED AND INVESTING IN BREAKTHROUGH RESEARCH TO BETTER DETECT, PREVENT AND TREAT BREAST CANCERS AT EVERY STAGE, AND ULTIMATELY, TO DISCOVER THE CURES.

AS A RESULT OF THE ECONOMIC AND HEALTHCARE SYSTEM IMPACTS FROM THE COVID-19 PANDEMIC, IN MAY 2020 KOMEN BEGAN A SERIES OF CHANGES TO STRENGTHEN ITS FINANCIAL AND OPERATIONAL POSITION TO CONTINUE TO DELIVER ON ITS VISION AND MISSION. KOMEN BEGAN A PROCESS TO CENTRALIZE ALL OPERATIONS, CONSOLIDATING ITS INDEPENDENT AFFILIATES INTO ITS HEADQUARTERS ORGANIZATION, RESULTING IN A SINGLE ORGANIZATION. THIS CONSOLIDATION WILL ENABLE KOMEN TO LEVERAGE THE COMBINED EXPERTISE OF ITS MISSION LEADERS TO DELIVER A UNITED MISSION PROGRAM, UTILIZING TECHNOLOGY AS A KEY DRIVER TO CONNECT PEOPLE WHO NEED TO ACCESS CARE WHERE THEY ARE AND TO HELP IMPROVE THE PATIENT EXPERIENCE; RESULTING IN ADMINISTRATIVE AND OPERATIONAL EFFICIENCIES.

KOMEN IMPLEMENTED ADDITIONAL COST REDUCTION MEASURES, INCLUDING REDUCING HEADQUARTERS STAFF BY 24% IN THE FIRST QUARTER AND OUR AFFILIATES WHO WILL CONSOLIDATE IN FY21 EXPERIENCED A 67% STAFF REDUCTION. OUR CONSOLIDATED HEADCOUNT IS ANTICIPATED TO BE REDUCED BY AT LEAST 33% LESS THAN PRIOR FISCAL YEAR, PRE-PANDEMIC. IN ADDITION, SALARIES WERE REDUCED BY 5% - 15% WITH HIGHER LEVEL POSITIONS TAKING THE LARGER PERCENTAGE REDUCTIONS. KOMEN ALSO SUSPENDED ITS 403B MATCH PROGRAM FOR THE REMAINING MONTHS IN 2020. THESE CHANGES WILL BE REFLECTED IN THE 990

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

FILED FOR OUR FY21 FISCAL YEAR.

CENTRAL TO KOMEN'S VISION IS A STEADFAST COMMITMENT TO INVESTING IN BREAKTHROUGH RESEARCH AND SUPPORTING PATIENTS TO ENSURE THEY ARE ABLE TO GET THE CARE THEY NEED. IN RESPONSE TO THE COVID-19 PANDEMIC'S IMPACT ON THE HEALTH CARE SYSTEM, INCLUDING SUSPENSION OF NON-PANDEMIC RELATED MEDICAL RESEARCH, RECOMMENDATIONS TO DELAY SCREENING AND DISRUPTION OF CARE, KOMEN DID NOT AWARD NEW RESEARCH GRANTS IN FY2020 AND SIGNIFICANTLY LIMITED GRANTS TO LOCAL COMMUNITY ORGANIZATIONS.

TO BE CLEAR, OUR COMMITMENT TO SAVING LIVES BY INVESTING IN BREAKTHROUGH RESEARCH AND MEETING THE MOST CRITICAL NEEDS IN COMMUNITIES IS UNCHANGED AND UNWAVERING. DESPITE THE ECONOMIC UNCERTAINTY AND CHALLENGING FUNDRAISING ENVIRONMENT, KOMEN MAINTAINED ITS COMMITMENT TO ALL AWARDED PROJECTS AND HAS AWARDED COMMUNITY GRANTS IN FY21. IN ADDITION, WE HAVE PIVOTED TO FOCUS MORE OF OUR INVESTMENTS ON KOMEN-DELIVERED MISSION PROGRAMING TO BOTH ACCELERATE RESEARCH AND MEET THE EVOLVING AND IMMEDIATE PATIENT NEEDS.

PAYMENTS TO AFFILIATES

FORM 990, PART IX, LINE 21

THE SUSAN G. KOMEN BREAST CANCER FOUNDATION AFFILIATES (THE KOMEN AFFILIATES) PAY A PREDETERMINED PERCENTAGE (MINIMUM OF 25%) OF THEIR NET MONIES RAISED TO THE FOUNDATION (THE KOMEN PARENT) TO HELP FUND THE KOMEN PARENT RESEARCH GRANT PROGRAMS.

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
---	--

FOR FURTHER INFORMATION, SEE FORM 990, PART III, PRIMARY EXEMPT PURPOSE AND PROGRAM SERVICE ACCOMPLISHMENTS.

OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 9

RESCINDED GRANTS: \$980,555

ROUNDING: \$ 2

TOTAL \$980,557

ATTACHMENT 1

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

<u>DESCRIPTION</u>	<u>GRANTS</u>	<u>EXPENSES</u>	<u>REVENUE</u>
TREATMENT	3,188,868.	4,332,123.	0.
TOTALS	<u>3,188,868.</u>	<u>4,332,123.</u>	<u>0.</u>

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AR, CA, CO, CT,
 FL, GA, HI, IL, IN, KS, KY, ME, MD, MA, MI,
 MN, MS, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,
 SC, TN, UT, VA, WA, WI,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
EMPOWERHR	PAYROLL SERVICES	597,228.

Name of the organization THE SUSAN G. KOMEN BREAST CANCER FDN, GROUP	Employer identification number 75-2462834
<u>ATTACHMENT 3 (CONT'D)</u>	

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
6 EAST MINER STREET ARLINGTON HEIGHTS, IL 60004-6012		
LEAD DOG MARKETING GROUP, INC. 440 9TH AVENUE, 17TH FLOOR NEW YORK, NY 10001	RACE MANAGEMENT	308,579.
ALOYSIUS BUTLER & CLARK P.O. BOX 672 WILMINGTON, DE 19899-0672	CONSULTING	227,578.
IN MOTION, INC. 1782 LA COSTA MEADOWS DR SAN MARCOS, CA 92078	RACE MANAGEMENT	124,823.
REVEILLE, INC. 1931 NEWPORT BLVD COSTA MESA, CA 92627	PUBLIC RELATIONS	105,711.

Susan G. Komen Breast Cancer Foundation - Group

EIN:75-2162834

Year ended March 31, 2020

2019 FORM 990

Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
AL100	North Central Alabama	Michelle Williams	Board Member	2	0	X				0	0	0
AL100	North Central Alabama	Douglas Hurst	Vice President	1	0		X			0	0	0
AL100	North Central Alabama	Rebecca DiPiazza	Treasurer/Secretary	1	0		X			0	0	0
AL100	North Central Alabama	Bea Tatum	Board Member	1	0	X				0	0	0
AL100	North Central Alabama	Jeanne Bailey	Board Member	1	0	X				0	0	0
AL100	North Central Alabama	Susan Moon	Board Member	1	0	X				0	0	0
AL100	North Central Alabama	Jennifer McInerney	President	1	0		X			0	0	0
AR100	Ozark	Sean Keith	Board Member	1	0	X				0	0	0
AR100	Ozark	Mike Turner	Board Member	1	0	X				0	0	0
AR100	Ozark	Kathleen Dalton	Secretary	1	0		X			0	0	0
AR100	Ozark	Stephan Rosenfeld	Board Member	1	0	X				0	0	0
AR100	Ozark	Richard Reaves	Board Member	1	0	X				0	0	0
AR100	Ozark	Carol Johnston	President	2	0		X			0	0	0
AR100	Ozark	Mary Zettle	Board Member	1	0	X				0	0	0
AR100	Ozark	Danna Grear	Board Member	1	0	X				0	0	0
AR100	Ozark	Sandy Steinmetz	Board Member	1	0	X				0	0	0
AR100	Ozark	Susan Redfield	Board Member	1	0	X				0	0	0
AR100	Ozark	Rick Hays	Board Member	1	0	X				0	0	0
AR100	Ozark	Richard Hays	Board Member	1	0	X				0	0	0
AR100	Ozark	Danyel Bischof-Forsyth	Board Member	1	0	X				0	0	0
AR100	Ozark	Lori Kumar	Board Member	1	0	X				0	0	0
AR100	Ozark	Alex Vasquez	Board Member	1	0	X				0	0	0
AR101	Arkansas	Barbara Harpool	Board Member	5	0	X				0	0	0
AR101	Arkansas	Christi Whatley	Board Member	1	0	X				0	0	0
AR101	Arkansas	Julie Isaacson	Board Member	1	0	X				0	0	0
AR101	Arkansas	Randy Sarrett	Board Member	1	0	X				0	0	0
AR101	Arkansas	Pat F McClelland	Board Member	1	0	X				0	0	0
AR101	Arkansas	Pat Torvestad	Board Member	1	0	X				0	0	0
AR101	Arkansas	Kim Cook	President	1	0		X			0	0	0
AR101	Arkansas	Donna Young	Secretary	1	0		X			0	0	0
AR101	Arkansas	Candice Cole	Treasurer	5	0		X			0	0	0
AR101	Arkansas	Laura LaCroix	Board Member	1	0	X				0	0	0
AR101	Arkansas	Nicole Winters	Vice President	5	0		X			0	0	0
AR101	Arkansas	Ashley Loftin	Board Member	1	0	X				0	0	0
AR101	Arkansas	Shellie Wallace	Board Member	1	0	X				0	0	0
AR101	Arkansas	Alesa Garner	Board Member	1	0	X				0	0	0
AR101	Arkansas	Carey Thompson	Board Member	1	0	X				0	0	0
AR101	Arkansas	Sharp Malak	Board Member	1	0	X				0	0	0
AR101	Arkansas	Leititia Bailey	Board Member	1	0	X				0	0	0
AR101	Arkansas	Susie Haynes	Board Member	1	0	X				0	0	0
AR101	Arkansas	Tjuana Byrd	Board Member	1	0	X				0	0	0
CA100	Orange County	Elizabeth Chao	Board Member	2	0	X				0	0	0
CA100	Orange County	Gina Mastanuono	Board Member	2	0	X				0	0	0
CA100	Orange County	Craig Glorioso	Vice President	5	0		X			0	0	0
CA100	Orange County	Karin Wheeler	Treasurer	5	0		X			0	0	0
CA100	Orange County	Doug McKay	Board Member	2	0	X				0	0	0
CA100	Orange County	Jaspreet Kaur	Board Member	2	0	X				0	0	0
CA100	Orange County	Carrie Strom	Board Member	2	0	X				0	0	0
CA100	Orange County	Carrie Swanson	President	5	0		X			0	0	0
CA100	Orange County	DeVera Heard	Secretary	2	0		X			0	0	0
CA100	Orange County	January Lopez	Board Member	2	0	X				0	0	0
CA100	Orange County	Lisa Guerra	Board Member	2	0	X				0	0	0
CA100	Orange County	Jas Kaur	Board Member	2	0	X				0	0	0
CA100	Orange County	Rita Parvaneh	Board Member	2	0	X				0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
CA100	Orange County	Scott Sherman	Board Member	2	0	X				0	0	0
CA100	Orange County	Ralphie Giron	Board Member	2	0	X				0	0	0
CA100	Orange County	Rebecca Hultquist	Board Member	2	0	X				0	0	0
CA100	Orange County	Michael Waldman	Board Member	2	0	X				0	0	0
CA101	Northern and Central California	Deanna Johnston	Board Member	4	0	X				0	0	0
CA101	Northern and Central California	Lisa Quiroz	Secretary	12	0		X			0	0	0
CA101	Northern and Central California	Kameka Brown	Vice President	12	0		X			0	0	0
CA101	Northern and Central California	Lana Miller, RN	Board Member	4	0	X				0	0	0
CA101	Northern and Central California	Jenna Kieckhaefer	Vice President	4	0		X			0	0	0
CA101	Northern and Central California	Trisha Friend	Treasurer	12	0		X			0	0	0
CA101	Northern and Central California	Cheryl Whisenhunt	Board Member	5	0	X				0	0	0
CA101	Northern and Central California	Jazz Sidhu	President	6	0		X			0	0	0
CA101	Northern and Central California	Shennel Beasley	Secretary	5	0		X			0	0	0
CA101	Northern and Central California	Stephanie Landrum	Board Member	5	0	X				0	0	0
CA101	Northern and Central California	Dion Cooks	Vice President	5	0		X			0	0	0
CA101	Northern and Central California	Shennel Beasley	Treasurer	5	0		X			0	0	0
CA101	Northern and Central California	James Farrell	President	5	0		X			0	0	0
CA101	Northern and Central California	Twa'Lea Jordan	Board Member	5	0	X				0	0	0
CA103	Inland Empire	John Futch	Board Member	5	0	X				0	0	0
CA103	Inland Empire	Kevin Peete	Board Member	5	0	X				0	0	0
CA103	Inland Empire	Yundra Thomas	Board Member	5	0	X				0	0	0
CA103	Inland Empire	Eileen Hards	Board Member	5	0	X				0	0	0
CA103	Inland Empire	James Persinger	Board Member	5	0	X				0	0	0
CA103	Inland Empire	Stan Morrison	Board Member	5	0	X				0	0	0
CA103	Inland Empire	Paul Cramer	President	10	0		X			0	0	0
CA103	Inland Empire	Sandra Finestone	Board Member	10	0	X				0	0	0
CA103	Inland Empire	Neil Slawson	Secretary	10	0		X			0	0	0
CA103	Inland Empire	Kendra Dockham	Treasurer	10	0		X			0	0	0
CA103	Inland Empire	Michelle DeArmond	Board Member	6	0	X				0	0	0
CA104	Los Angeles County	Russell Ching	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Marveina Peters	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Mark Osmer	President	4	0		X			0	0	0
CA104	Los Angeles County	Bradley Schmidt	Secretary	3	0		X			0	0	0
CA104	Los Angeles County	Jeff Thomas	Treasurer	4	0		X			0	0	0
CA104	Los Angeles County	Amy Johnson	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Josh Newman	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Elvia Soukup	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Nicole Wells	Board Member	4	0	X				0	0	0
CA104	Los Angeles County	Adrienne Lee	Board Member	4	0	X				0	0	0
CA105	San Diego	Melissa Chapman	Board Member	1	0	X				0	0	0
CA105	San Diego	Charles Davis	Board Member	1	0	X				0	0	0
CA105	San Diego	Karyn Cerulli	Vice President	1	0		X			0	0	0
CA105	San Diego	Mark Davis	Board Member	1	0	X				0	0	0
CA105	San Diego	Trisha Millican	Board Member	0.5	0	X				0	0	0
CA105	San Diego	James Fujiwara	Board Member	1	0	X				0	0	0
CA105	San Diego	Pam Walton	Treasurer	2	0		X			0	0	0
CA105	San Diego	Carl Pinkard	Board Member	0.5	0	X				0	0	0
CA105	San Diego	Chantal Breyfogle	Board Member	1	0	X				0	0	0
CA105	San Diego	Christine Trimble	Board Member	0.5	0	X				0	0	0
CA105	San Diego	Linda Amaro	Board Member	5	0	X				0	0	0
CA105	San Diego	Liz Ingle	Board Member	0.5	0	X				0	0	0
CA105	San Diego	Merrilee Neal	President	5	0		X			0	0	0
CA105	San Diego	Dionnee Taylor	Board Member	0.5	0	X				0	0	0
CA105	San Diego	Steven L. Chen	Board Member	0.5	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
CA105	San Diego	Holly Chrzanowski	Winter Board Member	0.5	0	X				0	0	0
CA105	San Diego	Lilian Vanviedt	Board Member	0.5	0	X				0	0	0
CA106	San Francisco Bay Area	Patrick Barber	President	3	0		X			0	0	0
CA106	San Francisco Bay Area	Antoinette Harris	Board Member	3	0	X				0	0	0
CA106	San Francisco Bay Area	Carol Benz	Board Member	1	0	X				0	0	0
CA106	San Francisco Bay Area	Gail Haan DeMartini	Board Member	3	0	X				0	0	0
CA106	San Francisco Bay Area	Carol Batte	Board Member	1	0	X				0	0	0
CA106	San Francisco Bay Area	Paul Duryea	Board Member	3	0	X				0	0	0
CA106	San Francisco Bay Area	Carrie Becks	Board Member	1	0	X				0	0	0
CO102	Colorado	Lauren Schwartz	Board Member	1	0	X				0	0	0
CO102	Colorado	Tamra Ward	Board Member	5	0	X				0	0	0
CO102	Colorado	Jeff Hovorka	Board Member	3	0	X				0	0	0
CO102	Colorado	Roger Brown	Board Member	10	0	X				0	0	0
CO102	Colorado	Carolyn Paul	Board Member	5	0	X				0	0	0
CO102	Colorado	Cody Daniels	Treasurer	10	0		X			0	0	0
CO102	Colorado	John DellaSalle	Vice President	5	0		X			0	0	0
CO102	Colorado	Cindy Bolin	Board Member	5	0	X				0	0	0
CO102	Colorado	Joby Koren	President	25	0		X			0	0	0
CO102	Colorado	Belinda Woodall	Board Member	3	0	X				0	0	0
CO102	Colorado	Peg Ellefson	Board Member	5	0	X				0	0	0
CO102	Colorado	Peggy Thomas	Board Member	10	0	X				0	0	0
CO102	Colorado	Brandee Green	Secretary	5	0		X			0	0	0
CO102	Colorado	Laura Peterson	Board Member	10	0	X				0	0	0
CO102	Colorado	Mary Grace Stoll	Board Member	5	0	X				0	0	0
CO102	Colorado	Sarah Tyson	Board Member	10	0	X				0	0	0
CO102	Colorado	Alisha Brown	Board Member	5	0	X				0	0	0
CT100	New England	Samuel Lin	Board Member	3	0	X				0	0	0
CT100	New England	Bharath Ramachandran	Treasurer	3	0		X			0	0	0
CT100	New England	Elisabeth K. Vanzura	Board Member	3	0	X				0	0	0
CT100	New England	Nora Machata	Board Member	3	0	X				0	0	0
CT100	New England	Richard Campbell	Vice President	3	0		X			0	0	0
CT100	New England	Tracy Church	President	3	0		X			0	0	0
CT100	New England	Val Geronimo	Board Member	3	0	X				0	0	0
CT100	New England	Camelia Lawrence	Board Member	3	0	X				0	0	0
CT100	New England	Jill Calabrese Bain	Board Member	3	0	X				0	0	0
CT100	New England	Lori Rodden	Board Member	3	0	X				0	0	0
CT100	New England	Elizabeth T Rigby	Board Member	3	0	X				0	0	0
CT100	New England	Bryan Northrop	Board Member	3	0	X				0	0	0
CT100	New England	Lynn Fraser	Board Member	3	0	X				0	0	0
CT100	New England	Nikla Emambokus	Board Member	3	0	X				0	0	0
CT100	New England	Victoria E. Abbott	Board Member	3	0	X				0	0	0
FL103	Miami/Ft. Lauderdale	Nicole Medina	Secretary	1	0		X			0	0	0
FL103	Miami/Ft. Lauderdale	Dawn Piper	Board Member	1	0	X				0	0	0
FL103	Miami/Ft. Lauderdale	Kim Heard	President	5	0		X			0	0	0
FL103	Miami/Ft. Lauderdale	Bethany Reeb Sutherland	Vice President	1	0		X			0	0	0
FL103	Miami/Ft. Lauderdale	Cindy Cast	Board Member	1	0	X				0	0	0
FL103	Miami/Ft. Lauderdale	Tamara Rodriguez	Board Member	1	0	X				0	0	0
FL103	Miami/Ft. Lauderdale	Lisa Magalian	Board Member	1	0	X				0	0	0
FL103	Miami/Ft. Lauderdale	Susan Tribby	Board Member	1	0	X				0	0	0
FL105	Florida	Carmen Richardson	Board Member	2	0	X				0	0	0
FL105	Florida	Jason Utton	Secretary	2	0		X			0	0	0
FL105	Florida	T.A. Walker	Board Member	2	0	X				0	0	0
FL105	Florida	Elizabeth Hamma	Board Member	2	0	X				0	0	0
FL105	Florida	Sharon Prolow	Board Member	2	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group

EIN:75-2162834

Year ended March 31, 2020

2019 FORM 990

Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
FL105	Florida	Matthew Choy	Board Member	2	0	X				0	0	0
FL105	Florida	Jill G. Weiss	President	20	0		X			0	0	0
GA100	Greater Atlanta	Debi Jacobs	President	15	0		X			0	0	0
GA100	Greater Atlanta	Janice McKenzie-Crayton	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Darrell Green	Secretary	5	0		X			0	0	0
GA100	Greater Atlanta	Denise Billups	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Harlan Clark	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Milton Little	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Natalia Franco	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Sheila Weidman-Farley	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Bennie Harris	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Erin Bowman	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Joyce Reto	Treasurer	5	0		X			0	0	0
GA100	Greater Atlanta	Keisha Hines	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Michael Cohen	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Nesa Hall	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Selena Bauman	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Stacy Hughes	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Kristy Brown	Board Member	5	0	X				0	0	0
GA100	Greater Atlanta	Nadeem Moiz	Board Member	5	0	X				0	0	0
GA102	Coastal Georgia	Suzanne Kirk	President	10	0		X			0	0	0
GA102	Coastal Georgia	Lori Keith Robinson	Board Member	5	0	X				0	0	0
GA102	Coastal Georgia	Danny Mahfet	Treasurer	3	0		X			0	0	0
GA102	Coastal Georgia	Melinda Spisso	Board Member	2	0	X				0	0	0
GA102	Coastal Georgia	Heather Lundy	Secretary	5	0		X			0	0	0
GA102	Coastal Georgia	Leesa Bohler	President	5	0		X			0	0	0
GA102	Coastal Georgia	Melanie Lloyd-Orsini	Board Member	3	0	X				0	0	0
GA102	Coastal Georgia	Erica Backus	Board Member	2	0	X				0	0	0
GA102	Coastal Georgia	Sarah Lamar	Board Member	3	0	X				0	0	0
GA102	Coastal Georgia	Larry Silbermann	Board Member	3	0	X				0	0	0
GA102	Coastal Georgia	Ray Rudolph	Vice President	5	0		X			0	0	0
GA102	Coastal Georgia	Abra Lattany-Reed	Board Member	2	0	X				0	0	0
GA102	Coastal Georgia	Emily Dickinson	Board Member	3	0	X				0	0	0
GA102	Coastal Georgia	Dr. Fariborz Zaer	Board Member	3	0	X				0	0	0
HI100	Hawaii	Cheryl Williams	Board Member	2	0	X				0	0	0
HI100	Hawaii	Anne Banting	Secretary	2	0		X			0	0	0
HI100	Hawaii	Malia Espinda	Board Member	2	0	X				0	0	0
HI100	Hawaii	Phyllis Dendle	Board Member	2	0	X				0	0	0
HI100	Hawaii	Teresa Tyler	President	2	0		X			0	0	0
HI100	Hawaii	Stacy Kilty	Treasurer	2	0		X			0	0	0
HI100	Hawaii	Scott Mackenzie	Board Member	2	0	X				0	0	0
HI100	Hawaii	Cynthia Johnson	Board Member	2	0	X				0	0	0
HI100	Hawaii	Sarah Love	Secretary	2	0		X			0	0	0
HI100	Hawaii	Sheree Loui	Board Member	2	0	X				0	0	0
HI100	Hawaii	Paulette Williams	Board Member	2	0	X				0	0	0
IA103	Greater Iowa	Cathie Whiteside	Board Member	2	0	X				0	0	0
IA103	Greater Iowa	Amy Jones	Board Member	1	0	X				0	0	0
IA103	Greater Iowa	Darcy Johnson	President	2.8	0		X			0	0	0
IA103	Greater Iowa	Gayla Harrison	Board Member	1.5	0	X				0	0	0
IA103	Greater Iowa	Andrea James	Board Member	1	0	X				0	0	0
IA103	Greater Iowa	Todd Frederickson	Board Member	1	0	X				0	0	0
IA103	Greater Iowa	Sara Lira	Board Member	1	0	X				0	0	0
IA103	Greater Iowa	Staci Krier	Board Member	2	0	X				0	0	0
IA103	Greater Iowa	Jessica Kramer	Board Member	1	0	X				0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
IA103	Greater Iowa	Martha Watters	Treasurer	6.1	0		X			0	0	0
IA103	Greater Iowa	Cathy Belmont	Board Member	1.2	0	X				0	0	0
ID100	Idaho Montana	Deborah Bell	Treasurer	4	0		X			0	0	0
ID100	Idaho Montana	Kathleen Jones	President	5	0		X			0	0	0
ID100	Idaho Montana	Tammie Sherner	Board Member	2	0	X				0	0	0
ID100	Idaho Montana	Michelle Weaver Knowles	Board Member	2	0	X				0	0	0
ID100	Idaho Montana	Stephanie Hodson	Board Member	2	0	X				0	0	0
ID100	Idaho Montana	Amy Pinkley (Rhoades)	Vice President	2	0		X			0	0	0
ID100	Idaho Montana	Cheryl Hackett	Board Member	2	0	X				0	0	0
ID100	Idaho Montana	Lynn Kelley	Treasurer	2	0		X			0	0	0
IL101	Chicago	Sean Tenner	Board Member	1	0	X				0	0	0
IL101	Chicago	Elizabeth Sawyer	Treasurer	1	0		X			0	0	0
IL101	Chicago	Brett Blue	Board Member	1	0	X				0	0	0
IL101	Chicago	Linda Borton	Secretary	1	0		X			0	0	0
IL101	Chicago	Betina Yanez	Board Member	1	0	X				0	0	0
IL101	Chicago	Suzet McKinney	President	1	0		X			0	0	0
IL101	Chicago	Kirstin Chernawsky	Board Member	1	0	X				0	0	0
IL101	Chicago	Michelle Leigh Green	Vice President	1	0		X			0	0	0
IL101	Chicago	Karriem Watson	Board Member	1	0	X				0	0	0
IL101	Chicago	Tony Iannessa	Board Member	1	0	X				0	0	0
IL102	Memorial	Kathy Wuthrich	Board Member	1	0	X				0	0	0
IL102	Memorial	Craig Gilson	Board Member	1	0	X				0	0	0
IL102	Memorial	Helene M Peterson	Board Member	1	0	X				0	0	0
IL102	Memorial	Jane Arbuthnot	Board Member	1	0	X				0	0	0
IL102	Memorial	Kathryn Spitznagle	Board Member	1	0	X				0	0	0
IL102	Memorial	Lynne M. Jalovec	Board Member	1	0	X				0	0	0
IL102	Memorial	Kimberly Leman	Board Member	1	0	X				0	0	0
IL102	Memorial	Mary A Corrigan	Board Member	1	0	X				0	0	0
IL102	Memorial	Shermian Woodhouse	Board Member	1	0	X				0	0	0
IL102	Memorial	Vicki Baumgarten	Board Member	1	0	X				0	0	0
IL102	Memorial	John Miller	Board Member	1	0	X				0	0	0
IL102	Memorial	Jessica Guingrich	Board Member	1	0	X				0	0	0
IL102	Memorial	Nicholas Esser	President	2	0		X			0	0	0
IL102	Memorial	Pamela Veerman	Treasurer	2	0		X			0	0	0
IL102	Memorial	Courtney Newgard	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Angie Peters	Board Member	2	0	X				0	0	0
IN100	Evansville Tri-State	Anne Johnston	Secretary	1	0		X			0	0	0
IN100	Evansville Tri-State	Tijuanna Tolliver	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Jeff Aydelott	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Alyssa Guthrie	Treasurer	1	0		X			0	0	0
IN100	Evansville Tri-State	Kimberly Moman	President	2	0		X			0	0	0
IN100	Evansville Tri-State	Regina Lander	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	BreeAna Wilzbacher Kempf	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Tanya Mauck	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Melody Littrell	Vice President	2	0		X			0	0	0
IN100	Evansville Tri-State	Brian Lowe	Board Member	1	0	X				0	0	0
IN100	Evansville Tri-State	Misty Wolford	Board Member	1	0	X				0	0	0
IN101	Central Indiana	Sheri Alexander	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Tracy Edmonds	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Tracy Edmonds	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Ryan Randolph	Vice President	2	0		X			0	0	0
IN101	Central Indiana	Kim Borges	Board Member	4	0	X				0	0	0
IN101	Central Indiana	Jayna Cacioppo	President	4	0		X			0	0	0
IN101	Central Indiana	James Keough	Board Member	2	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
IN101	Central Indiana	Beth Glynn	Treasurer	4	0		X			0	0	0
IN101	Central Indiana	Sunny Lu Williams	Secretary	2	0		X			0	0	0
IN101	Central Indiana	Tim DuVall	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Neal Brackett	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Jill Mercer	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Liz Childers	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Riesa Burnett MD	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Barry Hart	Board Member	2	0	X				0	0	0
IN101	Central Indiana	Hadley Ritter	Board Member	2	0	X				0	0	0
KY101	Kentucky	Bob Iezzi	Board Member	1	0	X				0	0	0
KY101	Kentucky	Cindy Taylor	Board Member	1	0	X				0	0	0
KY101	Kentucky	Sherry Emly	Secretary	1	0		X			0	0	0
KY101	Kentucky	Stefni Powell	Board Member	1	0	X				0	0	0
KY101	Kentucky	Amy Pehike	Board Member	1	0	X				0	0	0
KY101	Kentucky	Haley Cadima	Board Member	1	0	X				0	0	0
KY101	Kentucky	Brent Eisele J.D.	Board Member	1	0	X				0	0	0
KY101	Kentucky	Dennis E. Doherty M.D.	Board Member	1	0	X				0	0	0
KY101	Kentucky	Mike Davis	President	1	0		X			0	0	0
KY101	Kentucky	Alexa Hix	Secretary	1	0		X			0	0	0
KY101	Kentucky	Carrie Merrill	Treasurer	1	0		X			0	0	0
KY101	Kentucky	Jennifer Hawkins	Board Member	1	0	X				0	0	0
LA101	Louisiana	Jonathan Blake Tolbird	President	1	0		X			0	0	0
LA101	Louisiana	Lacy Milletello	Board Member	1	0	X				0	0	0
LA101	Louisiana	Angela Nolan	Board Member	1	0	X				0	0	0
LA101	Louisiana	Tim Huck	Board Member	1	0	X				0	0	0
LA101	Louisiana	Julie Cup	Board Member	1	0	X				0	0	0
LA101	Louisiana	Ty Scroggins	Vice President	1	0		X			0	0	0
LA101	Louisiana	Claudia Wade	Board Member	1	0	X				0	0	0
LA101	Louisiana	Tyrah Phillips	Treasurer	1	0		X			0	0	0
LA101	Louisiana	Natalie Ingles	Board Member	1	0	X				0	0	0
LA101	Louisiana	Christine Powell	Board Member	1	0	X				0	0	0
LA101	Louisiana	Hayden Moore	Secretary	1	0		X			0	0	0
LA101	Louisiana	Stacie Williams	President	1	0		X			0	0	0
LA102	New Orleans	Holley Haag	Board Member	3	0	X				0	0	0
LA102	New Orleans	Jennifer Neil	Board Member	3	0	X				0	0	0
LA102	New Orleans	Joseph Briand	Board Member	3	0	X				0	0	0
LA102	New Orleans	Christina Chifci	Treasurer	5	0		X			0	0	0
LA102	New Orleans	Frank Liantonio	Board Member	3	0	X				0	0	0
LA102	New Orleans	Judge Paula Brown	Board Member	3	0	X				0	0	0
LA102	New Orleans	Elizabeth Williams	President	5	0		X			0	0	0
LA102	New Orleans	Ellen Zakris, M.D.	Board Member	3	0	X				0	0	0
LA102	New Orleans	Mollie Copeland	Board Member	3	0	X				0	0	0
LA102	New Orleans	Janis van Meerveld	Secretary	5	0		X			0	0	0
MD100	Maryland	Lester Miller	Board Member	1	0	X				0	0	0
MD100	Maryland	Kathy Martin	Board Member	1	0	X				0	0	0
MD100	Maryland	Shari Pire	Board Member	1	0	X				0	0	0
MD100	Maryland	Valencia McClure	Board Member	1	0	X				0	0	0
MD100	Maryland	Denise McCafferty	President	5	0		X			0	0	0
MD100	Maryland	Garrett Parks	Treasurer	3	0		X			0	0	0
MD100	Maryland	Sanjay Shirodkar	Board Member	5	0	X				0	0	0
MD100	Maryland	Carmen Gonzales	Board Member	1	0	X				0	0	0
MD100	Maryland	Amy Bennett	Board Member	1	0	X				0	0	0
MD100	Maryland	Diane Mason	Board Member	1	0	X				0	0	0
MD100	Maryland	Mardel Kowalewski	Secretary	3	0		X			0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
MD100	Maryland	Desmond Connall	Board Member	1	0	X				0	0	0
MD100	Maryland	Bradley Chambers	Board Member	1	0	X				0	0	0
MD100	Maryland	Michele Renaud	Board Member	1	0	X				0	0	0
MD100	Maryland	Shaji Matthew	Board Member	1	0	X				0	0	0
MI101	Michigan	Kelly Burr-Kofflin	Board Member	1	0	X				0	0	0
MI101	Michigan	Lauren Burton	Board Member	1	0	X				0	0	0
MI101	Michigan	Marlene Holstine	Board Member	1	0	X				0	0	0
MI101	Michigan	Anna Kraai	Treasurer	2	0		X			0	0	0
MI101	Michigan	Kenda Klotz	Board Member	1	0	X				0	0	0
MI101	Michigan	Laura Contu	Secretary	2	0		X			0	0	0
MI101	Michigan	Chuck Christmas	President	2	0		X			0	0	0
MI101	Michigan	Joyce Weise	Board Member	1	0	X				0	0	0
MI101	Michigan	Karen Yacobucci	Board Member	1	0	X				0	0	0
MI101	Michigan	Michelle Andersen	Board Member	1	0	X				0	0	0
MI101	Michigan	Nikki Coy	Board Member	1	0	X				0	0	0
MI101	Michigan	Sharon Blizzard	Board Member	1	0	X				0	0	0
MI101	Michigan	Yolanda Ross	Board Member	1	0	X				0	0	0
MI103	Greater Detroit	Blaine Veldhuis	Board Member	4	0	X				0	0	0
MI103	Greater Detroit	Michele Cote	Secretary	4	0		X			0	0	0
MI103	Greater Detroit	Gwen Moore	President	12	0		X			0	0	0
MI103	Greater Detroit	Susan Perry-Nolte	Secretary	12	0		X			0	0	0
MI103	Greater Detroit	Kathi Sitek	Board Member	12	0	X				0	0	0
MI103	Greater Detroit	Jennifer Pierce	Board Member	4	0	X				0	0	0
MI103	Greater Detroit	Gloria Larkins	Treasurer	4	0		X			0	0	0
MN101	Minnesota	Michael Burns	Board Member	2	0	X				0	0	0
MN101	Minnesota	Douglas Yee	Board Member	2	0	X				0	0	0
MN101	Minnesota	Larry Berg	Board Member	2	0	X				0	0	0
MN101	Minnesota	Nancy Goldstein	Treasurer	2	0		X			0	0	0
MN101	Minnesota	Nicole Hartung	Board Member	2	0	X				0	0	0
MN101	Minnesota	Susan Pappas-Varco	Board Member	2	0	X				0	0	0
MN101	Minnesota	Todd Tuttle	Board Member	2	0	X				0	0	0
MN101	Minnesota	Valoris Hallgren	President	4	0		X			0	0	0
MN101	Minnesota	Ann Shaw	Board Member	2	0	X				0	0	0
MO101	Kansas and Western Missouri	Charlene Wallace	Board Member	5	0	X				0	0	0
MO101	Kansas and Western Missouri	Megan Stephens	Vice President	10	0		X			0	0	0
MO101	Kansas and Western Missouri	Kristin Cargin	President	20	0		X			0	0	0
MO101	Kansas and Western Missouri	Peggy Johnson	Board Member	5	0	X				0	0	0
MO101	Kansas and Western Missouri	Richard Winston	Board Member	10	0	X				0	0	0
MO101	Kansas and Western Missouri	Alix Kumer	Vice President	5	0		X			0	0	0
MO101	Kansas and Western Missouri	Jacob Holman	Treasurer	10	0		X			0	0	0
MO101	Kansas and Western Missouri	Jennifer Kenyon	Board Member	5	0	X				0	0	0
MO101	Kansas and Western Missouri	Ryan Hallenback	Board Member	5	0	X				0	0	0
MO102	Missouri	Randy Weller	Board Member	1	0	X				0	0	0
MO102	Missouri	Carrie Buchanan	Board Member	1	0	X				0	0	0
MO102	Missouri	Joanna Cox	Board Member	1	0	X				0	0	0
MO102	Missouri	Kim Merriman	Board Member	1	0	X				0	0	0
MO102	Missouri	Phyleccia Reed Cole	Board Member	1	0	X				0	0	0
MO102	Missouri	Georgia Posey	Board Member	1	0	X				0	0	0
MO102	Missouri	Trina Claggett	Board Member	1	0	X				0	0	0
MO102	Missouri	Tracey Guthrie	Board Member	1	0	X				0	0	0
MO102	Missouri	Susan Kraenzle	Board Member	1	0	X				0	0	0
MO102	Missouri	Kelly Murrie	Board Member	1	0	X				0	0	0
MO102	Missouri	Jennifer Kingston	President	1	0		X			0	0	0
MO102	Missouri	Renee Hall	Treasurer	1	0		X			0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
MO102	Missouri	Krystal Weigl	Board Member	1	0	X				0	0	0
MO102	Missouri	Anne McKeough	Board Member	1	0	X				0	0	0
MO102	Missouri	Chantelle L Evans	Board Member	1	0	X				0	0	0
MO102	Missouri	Sharon Spence	Board Member	1	0	X				0	0	0
NC100	Charlotte	Eric Feinberg MD	Board Member	5	0	X				0	0	0
NC100	Charlotte	Mary Ramsey	Board Member	5	0	X				0	0	0
NC100	Charlotte	Susanne Dixon	President	10	0		X			0	0	0
NC100	Charlotte	Andrea Frohning	Board Member	5	0	X				0	0	0
NC100	Charlotte	Edward McMenamin	Board Member	5	0	X				0	0	0
NC100	Charlotte	Martha Alexander	Board Member	5	0	X				0	0	0
NC100	Charlotte	Shelly Hill Crawford	Board Member	5	0	X				0	0	0
NC100	Charlotte	John (Andy) Bullins	Treasurer	5	0		X			0	0	0
NC100	Charlotte	Jason Bernd	Board Member	5	0	X				0	0	0
NC100	Charlotte	John Bullins	Vice President	5	0		X			0	0	0
NC100	Charlotte	Honora Gabriel	Vice President	5	0		X			0	0	0
NC100	Charlotte	Michelle Adams	Board Member	5	0	X				0	0	0
NC100	Charlotte	Robert Meyer	Secretary	5	0		X			0	0	0
NC100	Charlotte	Terry Sarantou MD	Board Member	5	0	X				0	0	0
NC100	Charlotte	Debbie Kleman	Board Member	5	0	X				0	0	0
NC100	Charlotte	Shundrikka Owens	Board Member	5	0	X				0	0	0
NC100	Charlotte	Dante Taylor-Anderson	Board Member	5	0	X				0	0	0
NC100	Charlotte	Melissa Perez	Board Member	5	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Willard Ross	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Donald McDonnell	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Valencia Davis	President	5	0		X			0	0	0
NC101	North Carolina Triangle to the Coast	Fara Palumbo	Board Member	5	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Suzanne Herman	Board Member	10	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Teresa Dunlap	Vice President	2	0		X			0	0	0
NC101	North Carolina Triangle to the Coast	Tracy Jackson	Treasurer	5	0		X			0	0	0
NC101	North Carolina Triangle to the Coast	Carloe Wilson	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Danielle Wellman	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Diane Jewell	Secretary	2	0		X			0	0	0
NC101	North Carolina Triangle to the Coast	Tom Blue	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Daniel Stevens	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Priscilla Awkard	Board Member	2	0	X				0	0	0
NC101	North Carolina Triangle to the Coast	Mitch Perry	Board Member	2	0	X				0	0	0
NE100	Great Plains	Sherri Baseley	Secretary	1	0		X			0	0	0
NE100	Great Plains	Ann Yager	Board Member	1	0	X				0	0	0
NE100	Great Plains	Dawn Gonzales	President	1	0		X			0	0	0
NE100	Great Plains	Kelly Carlson	Board Member	1	0	X				0	0	0
NE100	Great Plains	Susan Hardina	Board Member	1	0	X				0	0	0
NE100	Great Plains	Laura Heisterkamp	Board Member	1	0	X				0	0	0
NE100	Great Plains	Robert Patterson	Board Member	1	0	X				0	0	0
NE100	Great Plains	Patty Bauer	Board Member	1	0	X				0	0	0
NE100	Great Plains	Cynthia Hume	Board Member	1	0	X				0	0	0
NE100	Great Plains	Kellen Garrison	Treasurer	2	0		X			0	0	0
NE100	Great Plains	Douglas Koch	Board Member	1	0	X				0	0	0
NE100	Great Plains	Michael Chase	Board Member	1	0	X				0	0	0
NE100	Great Plains	Tonya Arnold-Tornquist	Board Member	1	0	X				0	0	0
NE100	Great Plains	Richard Kumm	Board Member	1	0	X				0	0	0
NE100	Great Plains	Andy Kammerer	Board Member	1	0	X				0	0	0
NE100	Great Plains	Debra Graeve	Vice President	1	0		X			0	0	0
NE100	Great Plains	Emily Poeschl	Board Member	1	0	X				0	0	0
NE100	Great Plains	Christina Farruggia	Board Member	1	0	X				0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
NE100	Great Plains	Elvira Rios	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Celia Moncholi	President	5	0		X			0	0	0
NJ100	Central and South Jersey	Melissa Surdez	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Steve Tripp	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Gary Tuma	Secretary	1	0		X			0	0	0
NJ100	Central and South Jersey	Scott Present	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Jason Haugh	Treasurer	1	0		X			0	0	0
NJ100	Central and South Jersey	Elizabeth James	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Mary Ellen Meara	Board Member	1	0	X				0	0	0
NJ100	Central and South Jersey	Karen Correa	Board Member	1	0	X				0	0	0
NJ101	North Jersey	Michele Caselnova	President	5	0		X			0	0	0
NJ101	North Jersey	Karen Meleta	Board Member	4	0	X				0	0	0
NJ101	North Jersey	Ellen Schum	Board Member	5	0	X				0	0	0
NJ101	North Jersey	Timothy Harbison	Vice President	5	0		X			0	0	0
NJ101	North Jersey	Chuck Titone	Board Member	4	0	X				0	0	0
NJ101	North Jersey	Joan Sheridan	Board Member	4	0	X				0	0	0
NJ101	North Jersey	Rosanne Rotondo	Board Member	4	0	X				0	0	0
NV100	Nevada	Tanya Flanagan	President	21	0		X			0	0	0
NV100	Nevada	Rhonda Nolen	Board Member	10	0	X				0	0	0
NV100	Nevada	Steven Keltie	Board Member	10	0	X				0	0	0
NV100	Nevada	Mae Worthey	Board Member	5	0	X				0	0	0
NV100	Nevada	Jill Anderson	Treasurer	20	0		X			0	0	0
NV100	Nevada	Lindsay Knox	Board Member	10	0	X				0	0	0
NV100	Nevada	Maurice Maharaj	Board Member	6	0	X				0	0	0
NV100	Nevada	Rev. Kelcey West	Board Member	10	0	X				0	0	0
NV100	Nevada	Cybill Dotson	Secretary	10	0		X			0	0	0
NV100	Nevada	Dr. Stephani Christensen	Board Member	10	0	X				0	0	0
NV100	Nevada	Jo Duszkievicz	Board Member	10	0	X				0	0	0
NY100	Upstate New York	James Kincaid	President	5	0		X			0	0	0
NY100	Upstate New York	Ermilinda Bonaccio	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Mary Szabat	Board Member	3	0	X				0	0	0
NY100	Upstate New York	Tom Kingsley	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Mary King	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Scott Philbin	President	5	0		X			0	0	0
NY100	Upstate New York	Marcia Kimball	Secretary	5	0		X			0	0	0
NY100	Upstate New York	Diane Butrym	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Justin Reid	Treasurer	3	0		X			0	0	0
NY100	Upstate New York	Linda Gray	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Debra Sottolano	Vice President	1	0		X			0	0	0
NY100	Upstate New York	Maria Winston	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Arsyl DeJesus	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Mila Meier	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Sarah Bruno-Robichaud	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Gina Fedele	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Peggy Jacobsen	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Adam Desmond	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Colleen L. L. Nossavage	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Stephen Edge	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Susan Duffy	Board Member	1	0	X				0	0	0
NY100	Upstate New York	Virginia Wheeler	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Patrick Borgen, MD	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Martha Beard	Treasurer/Secretary	1	0		X			0	0	0
NY104	Greater New York City	Grace Ormond	President	1	0		X			0	0	0
NY104	Greater New York City	Nicole Gresham Perry	Board Member	1	0	X				0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
NY104	Greater New York City	Rose Bollman	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Emily Silver	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Debbie Madden	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Donna-Marie Manasseh, MD	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Jill Maura Rabin, MD	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Jennifer Peve	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Michael Demurjian	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Kelly Mathieson	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Regina Fitzpatrick	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Edward Flanders, Esq.	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Eric Brinker	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Felice Javit, Esq.	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Sommer Bazuro, PhD	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Gerri Willis	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Nancy Geller	Board Member	1	0	X				0	0	0
NY104	Greater New York City	Rachel Ferguson	Board Member	1	0	X				0	0	0
OH100	Southwest Ohio	Molly McKnight	President	12	0		X			0	0	0
OH100	Southwest Ohio	Dianne Runk	Board Member	4	0	X				0	0	0
OH100	Southwest Ohio	Liane Rousseau	Board Member	4	0	X				0	0	0
OH100	Southwest Ohio	Meghan Mongillo	Board Member	4	0	X				0	0	0
OH100	Southwest Ohio	James Teater	Board Member	4	0	X				0	0	0
OH100	Southwest Ohio	Kathy Walsh	Board Member	6	0	X				0	0	0
OH101	Northeast Ohio	Scott Sargent	President	2	0		X			0	0	0
OH101	Northeast Ohio	Matt Chiricosta	Board Member	1	0	X				0	0	0
OH101	Northeast Ohio	Charlie Murphy	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Christine Polisena	Secretary	2	0		X			0	0	0
OH101	Northeast Ohio	Cynthia Reynolds	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Adam Moon	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	June Sladek	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Kimberly Sanders	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Patricia Gajda	Board Member	1	0	X				0	0	0
OH101	Northeast Ohio	Carol Smith	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Cherokee Susman	Board Member	1	0	X				0	0	0
OH101	Northeast Ohio	Corbin Bayles	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Sandy Rosenberg	Board Member	2	0	X				0	0	0
OH101	Northeast Ohio	Joel Feldman	Vice President	1	0		X			0	0	0
OH101	Northeast Ohio	Marlo Schmidt	Vice President	2	0		X			0	0	0
OH101	Northeast Ohio	Lynn Koster	Treasurer	2	0		X			0	0	0
OH102	Columbus	Craig Sivers	Treasurer	2	0		X			0	0	0
OH102	Columbus	Cara Forester	President	2	0		X			0	0	0
OH102	Columbus	Chrishonda Smith	Board Member	2	0	X				0	0	0
OH102	Columbus	Gina Terrell	Board Member	2	0	X				0	0	0
OH102	Columbus	David Standley	Board Member	2	0	X				0	0	0
OH102	Columbus	Jane Coleman-Porter	Board Member	2	0	X				0	0	0
OH102	Columbus	Jeff Kasler	Board Member	2	0	X				0	0	0
OH102	Columbus	Tracey Townsend	Board Member	2	0	X				0	0	0
OH102	Columbus	Carrie Boston	Board Member	1	0	X				0	0	0
OH102	Columbus	Denise Hayes	Board Member	1	0	X				0	0	0
OH102	Columbus	Bobbi Jo Allan	Board Member	2	0	X				0	0	0
OH102	Columbus	Devin Hughes	Board Member	2	0	X				0	0	0
OH102	Columbus	Jenny Nelson-Carney	Board Member	2	0	X				0	0	0
OH103	Northwest Ohio	Angela Thetford	Board Member	2	0	X				0	0	0
OH103	Northwest Ohio	Marianne Peters	Vice President	4	0		X			0	0	0
OH103	Northwest Ohio	Molly Meyers	Board Member	3	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
OH103	Northwest Ohio	Charles Soto	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Lori Edgeworth	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Amy Thorpe-Wiley	President	5	0		X			0	0	0
OH103	Northwest Ohio	Bill Conlisk	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Jacqueline Hylant Berenzweig	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Shaili Desai	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Susan Gilmore	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Brian King	Treasurer	3	0		X			0	0	0
OH103	Northwest Ohio	John Skeldon	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Malcolm Doyle	Board Member	3	0	X				0	0	0
OH103	Northwest Ohio	Vallie Bowman-English	Secretary	3	0		X			0	0	0
OH103	Northwest Ohio	Anne Marie Hinkle	Board Member	3	0	X				0	0	0
OK100	Central and Western Oklahoma	Chris Calvert	Board Member	2	0	X				0	0	0
OK100	Central and Western Oklahoma	Matt Echols	Board Member	2	0	X				0	0	0
OK100	Central and Western Oklahoma	Moira Watson	Board Member	2	0	X				0	0	0
OK101	Oklahoma	Dr. Joyce McClellan	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Tahira Schnake	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Frieda Larson	President	20	0		X			0	0	0
OK101	Oklahoma	Joyce McClellan	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Dr. Brooke White	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Shawn Terry	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Dawne Stafford	Vice President	10	0		X			0	0	0
OK101	Oklahoma	LeAnne Taylor	Board Member	20	0	X				0	0	0
OK101	Oklahoma	Michelle Fox	Secretary	20	0		X			0	0	0
OK101	Oklahoma	Tony Otto	Treasurer	20	0		X			0	0	0
OK101	Oklahoma	Anna Rohleder	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Dr. John Frame	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Hayley Rose	Board Member	10	0	X				0	0	0
OK101	Oklahoma	Sandra McClelland	Board Member	10	0	X				0	0	0
OR100	Oregon and SW Washington	Brandon Skinner	Secretary	2	0		X			0	0	0
OR100	Oregon and SW Washington	Jennifer Garreau	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Charlene Zidell	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Patricia Brown	Board Member	3	0	X				0	0	0
OR100	Oregon and SW Washington	Toni Storm-Dickerson	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Margaret Klein	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	T Allen Bethel	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Sue McGrath	Treasurer	2	0		X			0	0	0
OR100	Oregon and SW Washington	David Page	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Aletha Anderson	President	2	0		X			0	0	0
OR100	Oregon and SW Washington	Javier Nieto	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Elise McClure	Board Member	2	0	X				0	0	0
OR100	Oregon and SW Washington	Brad Johnson	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Melissa Ludwig	Vice President	10	0		X			0	0	0
PA100	Philadelphia	Ronald Harper	President	20	0		X			0	0	0
PA100	Philadelphia	Denise DiSimone	Board Member	10	0	X				0	0	0
PA100	Philadelphia	Donna Massanova	Board Member	10	0	X				0	0	0
PA100	Philadelphia	Leon Levy	Board Member	10	0	X				0	0	0
PA100	Philadelphia	Stephanie Capaccio	Board Member	10	0	X				0	0	0
PA100	Philadelphia	Ellen Cavanaugh	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Sloane Six	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Joseph Mussoline	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Chenora Burkett	Treasurer	2	0		X			0	0	0
PA100	Philadelphia	Natasha Brown	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Stanton Myerson	Secretary	1	0		X			0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
PA100	Philadelphia	Jerry Lindheim	Board Member	2	0	X				0	0	0
PA100	Philadelphia	Kathaleen hill	Board Member	2	0	X				0	0	0
PA101	Greater Pennsylvania	Justine Patrick	President	1	0		X			0	0	0
PA101	Greater Pennsylvania	Barbara Bossi	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Caroline Johns	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Evie Rafalko McNulty	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Jennifer May	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Paul Horton	Treasurer/Secretary	1	0		X			0	0	0
PA101	Greater Pennsylvania	Troy Treanor	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Eric Kulikowski	Board Member	1	0	X				0	0	0
PA101	Greater Pennsylvania	Richard Emanuelson	Board Member	1	0	X				0	0	0
SC100	South Carolina	Elizabeth Hyatt	Board Member	1	0	X				0	0	0
SC100	South Carolina	Mary Jane Weir	Board Member	1	0	X				0	0	0
SC100	South Carolina	David Miller	Board Member	1	0	X				0	0	0
SC100	South Carolina	Wendy Anderson	President	1	0		X			0	0	0
SC100	South Carolina	John Tripolsky	Secretary	1	0		X			0	0	0
SC100	South Carolina	Kristen Thompson	Vice President	3	0		X			0	0	0
SC100	South Carolina	John Muscarella	Board Member	1	0	X				0	0	0
SC100	South Carolina	Kim Simmons	Board Member	2	0	X				0	0	0
SC100	South Carolina	Leslie Crews	Board Member	1	0	X				0	0	0
SC100	South Carolina	Sarah Paul	Treasurer	1	0		X			0	0	0
SC100	South Carolina	April Messimer	Board Member	1	0	X				0	0	0
SC100	South Carolina	Mary Jensen	Board Member	1	0	X				0	0	0
SC100	South Carolina	Chris Fowler	Board Member	1	0	X				0	0	0
SC100	South Carolina	Charlotte Rufail	Board Member	2	0	X				0	0	0
TN103	East Tennessee	John Hawkins	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Craig Chapman	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Debby Chapman	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Kim Pennington	Treasurer	5	0		X			0	0	0
TN103	East Tennessee	Wynne Caffey - Knight	Secretary	2	0		X			0	0	0
TN103	East Tennessee	Pauline Douglas	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Adam Allen	Board Member	3	0	X				0	0	0
TN103	East Tennessee	Hal Bibee	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Kimberly Bozich	President	6	0		X			0	0	0
TN103	East Tennessee	Marty Millsaps	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Martha Chill	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Mayra Clark	Board Member	2	0	X				0	0	0
TN103	East Tennessee	Russ Jensen	Board Member	1	0	X				0	0	0
TN103	East Tennessee	Wayne McDaniel	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Leslie Daniel	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Pooja Shah	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Vickie Blevins	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Lakesha Williams	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Michael Davis	Vice President	1	0		X			0	0	0
TN104	Memphis-MidSouth Mississippi	Christy Moore	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Nikki Huffman	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Lorraine Wolf	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	John Anthony	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Tammy Burnett	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Danielle Bowlin	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Gretchen Reaves	Secretary	2	0		X			0	0	0
TN104	Memphis-MidSouth Mississippi	Raphael McInnis	President	2	0		X			0	0	0
TN104	Memphis-MidSouth Mississippi	Melody McAnally	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Ormonde DeAllaume	Board Member	1	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
TN104	Memphis-MidSouth Mississippi	Rochelle Sandifer	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Sophia Cole	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Barbara Craft	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Sophia Cole	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Karen Sock	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Barbara Bowman	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Odessa Hawkins	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	William Winstead	Board Member	5	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	William Winstead	Board Member	1	0	X				0	0	0
TN104	Memphis-MidSouth Mississippi	Kyle McGowan	Treasurer	2	0			X		0	0	0
TN104	Memphis-MidSouth Mississippi	Danielle White	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Haden McWhorter	President	1	0		X			0	0	0
TN105	Central Tennessee	Buffy Bundshuh	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Erica Saeger	Treasurer	4	0			X		0	0	0
TN105	Central Tennessee	Kathy Winn	Board Member	2	0	X				0	0	0
TN105	Central Tennessee	Gene Boerger	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Franklin Pogue	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Andrea Birch	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	April Bell	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Barbara Marshall	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Carol Money	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Randall Hebert	Board Member	1	0	X				0	0	0
TN105	Central Tennessee	Troy Abruzzo	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Lorrie Schultz	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Karen McDaniel	Treasurer	1	0			X		0	0	0
TX101	Greater Central and East Texas	Allyson Cline	Board Member	2	0	X				0	0	0
TX101	Greater Central and East Texas	Bobbi Dangerfield	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Karen Foster	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Lisa Galloway	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Scott OBrien	President	2	0		X			0	0	0
TX101	Greater Central and East Texas	Jane Allen	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Mary Ellen Dugan	Secretary	2	0		X			0	0	0
TX101	Greater Central and East Texas	Lakshmi Balasubramanian	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Julie Malouf	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Jae Borgard	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Bridgette Thomasson	Board Member	1	0	X				0	0	0
TX101	Greater Central and East Texas	Sandra Henry	Board Member	1	0	X				0	0	0
TX102	Dallas County	Chris Broom	President	2	0		X			0	0	0
TX102	Dallas County	LeeAnn Hinkle	Board Member	1	0	X				0	0	0
TX102	Dallas County	Dan Jones	Treasurer	3	0			X		0	0	0
TX102	Dallas County	Pam Randall	Board Member	1	0	X				0	0	0
TX102	Dallas County	Leeanne Metcalfe	Board Member	3	0	X				0	0	0
TX102	Dallas County	Allison DiPasquale	Board Member	3	0	X				0	0	0
TX102	Dallas County	Shelisa Brock	Board Member	1	0	X				0	0	0
TX102	Dallas County	Stephanie Vosper	Board Member	1	0	X				0	0	0
TX102	Dallas County	Dr. Allison DiPasquale	Board Member	1	0	X				0	0	0
TX102	Dallas County	Sharon Lakes	Board Member	1	0	X				0	0	0
TX102	Dallas County	Bill Peterson	Board Member	3	0	X				0	0	0
TX104	Greater Fort Worth	Diana Maddox Jones	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Jeremy Byrd	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Susie Henning	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Marie Forbes	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Christy Cates	Treasurer	1	0			X		0	0	0
TX104	Greater Fort Worth	Ginny Tigue	Board Member	1	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

EIN:75-2162834
 2019 FORM 990

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
TX104	Greater Fort Worth	Jennifer Sweeny	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Kristin Jenkins Tesmer	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Lisa de la Garza	Secretary	1	0		X			0	0	0
TX104	Greater Fort Worth	Melinda Charbonnet	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Rozanne Rosenthal	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	M. Jessica Fiesta	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Maggie Estes	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Sandra Garcia Acevedo	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Joan Katz	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Bert Thompson	Vice President	1	0		X			0	0	0
TX104	Greater Fort Worth	Brock Peters	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Kelly Hanley	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Kim Linnear	Board Member	1	0	X				0	0	0
TX104	Greater Fort Worth	Mary Nan Doran	President	3	0		X			0	0	0
TX105	Houston	Jenny Chang	Board Member	1	0	X				0	0	0
TX105	Houston	Geron Morgan	Treasurer	1	0		X			0	0	0
TX105	Houston	Pat Vice	Board Member	1	0	X				0	0	0
TX105	Houston	Ann Williams	Board Member	1	0	X				0	0	0
TX105	Houston	Cecilia Sarabia	Secretary	1	0		X			0	0	0
TX105	Houston	Betsy Kamin	President	1	0		X			0	0	0
TX105	Houston	Diana Moore	Vice President	1	0		X			0	0	0
TX105	Houston	Mary Lynn Kallina	Board Member	1	0	X				0	0	0
TX105	Houston	Robert Mease	Board Member	1	0	X				0	0	0
TX105	Houston	Ellen Elam	Board Member	1	0	X				0	0	0
TX105	Houston	Jane Parker	Board Member	1	0	X				0	0	0
TX105	Houston	Christine Carbo Marziotti	Board Member	1	0	X				0	0	0
TX105	Houston	Hilary Ware	Board Member	1	0	X				0	0	0
TX105	Houston	Jane Marmion	Board Member	1	0	X				0	0	0
TX106	West Texas	Emily Masters	Board Member	2	0	X				0	0	0
TX106	West Texas	Jamie Mills	Board Member	1	0	X				0	0	0
TX106	West Texas	Christine Vizcaino	Board Member	1	0	X				0	0	0
TX106	West Texas	Latisha Tomlinson	Board Member	1	0	X				0	0	0
TX107	North & West Texas	James Parker	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Debbie Thomas	Secretary	3	0		X			0	0	0
TX107	North & West Texas	Latisha Tomlinson	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Christine Vizaino	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Cindy Best	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Jamie Mills	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Diane Gerstner	Treasurer	4	0		X			0	0	0
TX107	North & West Texas	Nancy Hahn	Board Member	2	0	X				0	0	0
TX107	North & West Texas	Elise May	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Daphne Fetsch	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Brandon Wiannecki	Board Member	3	0	X				0	0	0
TX107	North & West Texas	Julie Doty	Secretary	3	0		X			0	0	0
TX107	North & West Texas	Amanda Loughmiller	Vice President	4	0		X			0	0	0
TX107	North & West Texas	Barb Barton Weiszhaar	Board Member	6	0	X				0	0	0
TX107	North & West Texas	Dennis Stolkey	President	4	0		X			0	0	0
TX107	North & West Texas	Layla Powers	Board Member	6	0	X				0	0	0
TX108	San Antonio	Brennan Kucera	Vice President	3	0		X			0	0	0
TX108	San Antonio	Travis Kowalski	Treasurer	3	0		X			0	0	0
TX108	San Antonio	Debra Guerrero	Board Member	3	0	X				0	0	0
TX108	San Antonio	Desaree LaMacchia	Secretary	3	0		X			0	0	0
TX108	San Antonio	Shianne Hancock	Board Member	3	0	X				0	0	0
TX108	San Antonio	Cynthia Ellis Rosen	President	3	0		X			0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020

EIN:75-2162834
 2019 FORM 990

Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
TX108	San Antonio	Jennifer Boland	Board Member	3	0	X				0	0	0
TX108	San Antonio	Kathleen Golden	Board Member	3	0	X				0	0	0
TX108	San Antonio	Marci Aguirre	Treasurer	3	0		X			0	0	0
TX108	San Antonio	Sanjie Garza-Cox	Board Member	3	0	X				0	0	0
TX108	San Antonio	Caroline Duesing	Board Member	3	0	X				0	0	0
TX108	San Antonio	Frank Arredondo	Board Member	3	0	X				0	0	0
VA100	Central & Eastern Virginia	Du'Neika Easley	Treasurer/Secretary	1	0		X			0	0	0
VA100	Central & Eastern Virginia	Vicki Mirandah	Board Member	1	0	X				0	0	0
VA100	Central & Eastern Virginia	James Wright	Board Member	1	0	X				0	0	0
VA100	Central & Eastern Virginia	Jim Wright	Board Member	1	0	X				0	0	0
VA100	Central & Eastern Virginia	Billy Irvin	Board Member	1	0	X				0	0	0
VA100	Central & Eastern Virginia	Jen Miller	Vice President	1	0		X			0	0	0
VA100	Central & Eastern Virginia	Susan Quisenberry	President	1	0		X			0	0	0
VA101	Virginia Blue Ridge	David Jones	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Decca Knight	President	4	0		X			0	0	0
VA101	Virginia Blue Ridge	John Conner	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Sara Bremer	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Senchal Murphy	Secretary	1	0		X			0	0	0
VA101	Virginia Blue Ridge	Susan Mole	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Tara Nepper	Vice President	4	0		X			0	0	0
VA101	Virginia Blue Ridge	Melanie Wheeler	Treasurer	4	0		X			0	0	0
VA101	Virginia Blue Ridge	Charlotte Tyson	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Eileen Kenny	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Lisa Gay-Milliken	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Matthew Fink	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	MJ Dixon	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	Tim Hutchens	Board Member	1	0	X				0	0	0
VA101	Virginia Blue Ridge	HB Hunter	Board Member	1	0	X				0	0	0
VA102	Tidewater	Kimberly Phillips	Board Member	10	0	X				0	0	0
VA102	Tidewater	Beryl Love	Board Member	10	0	X				0	0	0
VA102	Tidewater	Susan Stanitski	Board Member	10	0	X				0	0	0
VA102	Tidewater	Lisa Chandler	Secretary	15	0		X			0	0	0
VA102	Tidewater	Nicole Kint	Treasurer	15	0		X			0	0	0
VA102	Tidewater	Shannon Satterwhite	Board Member	10	0	X				0	0	0
WA100	Puget Sound	Bryan Loveless	Board Member	4	0	X				0	0	0
WA100	Puget Sound	Mitra Azizirad	Board Member	5	0	X				0	0	0
WA100	Puget Sound	Amy Sing	President	5	0		X			0	0	0
WA100	Puget Sound	Janie Lee	Board Member	4	0	X				0	0	0
WA100	Puget Sound	Sean Ferree	Board Member	4	0	X				0	0	0
WA100	Puget Sound	Nicole Grogan	Board Member	6	0	X				0	0	0
WA100	Puget Sound	Carlo Malaguzzi	Board Member	5	0	X				0	0	0
WA100	Puget Sound	Kim Albrecht	Secretary	10	0		X			0	0	0
WA100	Puget Sound	Thomas Brown	Board Member	5	0	X				0	0	0
WA100	Puget Sound	Vince Claudio	Treasurer	5	0		X			0	0	0
WA100	Puget Sound	Fengting Yan	Board Member	4	0	X				0	0	0
WI101	Wisconsin	Anne Rosenberg	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Carina Barton	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Michelle Birch	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Katy Cobian	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Tammy Garcia	President	3	0		X			0	0	0
WI101	Wisconsin	Terry Nelson	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Jen Kent	Secretary	1	0		X			0	0	0
WI101	Wisconsin	Kelli Harpel	Treasurer	2	0		X			0	0	0
WI101	Wisconsin	Kristine Alston	Board Member	6	0	X				0	0	0

PUBLIC INSPECTION COPY

Susan G. Komen Breast Cancer Foundation - Group

EIN: 75-2162834

Year ended March 31, 2020

2019 FORM 990

Part VII - Compensation of Officers, Directors, Key Employees and Five Highest Employees

Business Unit	Affiliate	Name	Position/Title	AVG HOURS PER WEEK (FILING ORG)	AVG HOURS PER WEEK (RELATED)	INDIVIDUAL TRUSTEE OR DIRECTOR	OFFICER	KEY EMPLOYEE	HIGHEST COMPENSATED EMPLOYEE	REPORTABLE COMPENSATION FROM THE ORGANIZATION	REPORTABLE COMPENSATION FROM RELATED ORGANIZATION	EST. AMOUNT OF OTHER COMPENSATION
WI101	Wisconsin	Chandra Cooper	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Jeff Sledge	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Kari Wisinski	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Kate Westfall	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Teresa Joranlien	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Sue Weiss	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Christina Italiano	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Sara Barncard	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Katerina Gryparis	Board Member	1	0	X				0	0	0
WI101	Wisconsin	Julie Gerber	Board Member	1	0	X				0	0	0

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Form 990, Item H - List of Subordinate Organizations

Business Unit ID	Komen Operations: Komen Operations Name	Incorporation Name	EIN	Physical Street	Physical City	Physical State	Physical Zip/Postal Code
AL100	North Central Alabama Affiliate	North Central Alabama Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844656	1909 27th Ave. South	Homewood	AL	35209
AR100	Ozark Affiliate	Ozark Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2845062	403 W. Maple St.	Springdale	AR	72764
AR101	Arkansas Affiliate	The Arkansas Affiliate of the Susan G. Komen Breast Cancer Foundation	71-0724439	904 Autumn Road, Suite 500	Little Rock	AR	72211
CA100	Orange County Affiliate	The Orange County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	33-0487943	2817 McGaw	Irvine	CA	92614
CA101	Northern and Central California Affiliate	Sacramento Valley Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	94-3169358	2880 Sunrise Blvd Suite 220	Rancho Cordova	CA	95742
CA103	Inland Empire Affiliate	Inland Empire Affiliate of the Susan G. Komen Breast Cancer Foundation	33-0802964	7177 Brockton Avenue Suite 108	Riverside	CA	92506
CA104	Los Angeles County Affiliate	The Los Angeles County Chapter of the Susan G. Komen Breast Cancer Foundation	95-4582064	5901 W. Century Blvd, Suite 800	Los Angeles	CA	90045
CA105	San Diego Affiliate	The San Diego Chapter of the Susan G. Komen Breast Cancer Foundation	33-0638911	4699 Murphy Canyon Road, Suite 102	San Diego	CA	92123
CA106	San Francisco Bay Area Affiliate	The San Francisco Bay Area Affiliate of the Susan G. Komen Breast Cancer Foundation	94-3047626	1469 Pacific Avenue	San Francisco	CA	94109
CO101	Colorado Springs Affiliate	Colorado Springs Affiliate of the Susan G. Komen Breast Cancer Foundation	75-2844654	PO Box 16734	Denver	CO	80216
CO102	Colorado Affiliate	The Denver Metropolitan Affiliate of the Susan G. Komen Breast Cancer Foundation	84-1199858	PO Box 16734	Denver	CO	80216
CT100	New England Affiliate	Connecticut Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844629	PO Box 127	Waban	MA	02468
FL103	Miami/Ft. Lauderdale Affiliate	Miami Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844638	1333 South University Drive, Suite 204	Plantation	FL	33324
FL105	Florida Affiliate	The South Florida Chapter of the Komen Foundation, Inc.	65-0254225	1309 North Flagler Drive, 5th Floor	West Palm Beach	FL	33401
GA100	Greater Atlanta Affiliate	The Greater Atlanta Affiliate of The Susan G. Komen Breast Cancer Foundation, Inc.	58-1959763	3525 Piedmont Road 5-215	Atlanta	GA	30305
GA102	Coastal Georgia Affiliate	Hawaii Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844635	7505 Waters Avenue #A10	Savannah	GA	31406
HI100	Hawaii Affiliate	Hawaii Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844635	3555 Harding Avenue suite 2D	Honolulu	HI	96816
IA103	Greater Iowa Affiliate	The Des Moines Chapter of the Susan G. Komen Breast Cancer Foundation	42-1438018	1701 22nd Street, Suite 107	West Des Moines	IA	50266
ID100	Idaho Montana Affiliate	Boise, Idaho Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854965	1203 S. Five Mile	Boise	ID	83709
IL101	Chicago Affiliate	The Chicagoland Area Chapter of the Susan G. Komen Breast Cancer Foundation	36-4111723	213 W. Institute Place, Suite 302	Chicago	IL	60610
IL102	Memorial Affiliate	The Peoria Memorial Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	37-1286285	900 Main Street, Suite 160	Peoria	IL	61603
IN100	Evansville Tri-State Affiliate	Greater Evansville Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844632	4424 Vogel Road, Suite 205	Evansville	IN	47715
IN101	Central Indiana Affiliate	Indianapolis Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2941627	3500 DePauw Blvd., Ste. 2070	Indianapolis	IN	46268
KY101	Kentucky Affiliate	Louisville, Kentucky Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2855046	1201 Story Avenue, Suite 205	Louisville	KY	40206
LA101	Baton Rouge Affiliate	Baton Rouge Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854972	6120 Perkins Road Suite 300	Baton Rouge	LA	70808

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Form 990, Item H - List of Subordinate Organizations

Business Unit ID	Komen Operations: Komen Operations Name	Incorporation Name	EIN	Physical Street	Physical City	Physical State	Physical Zip/Postal Code
LA102	New Orleans Affiliate	The Susan G. Komen Breast Cancer Foundation, New Orleans Chapter	72-1222127	4141 Veterans Memorial Blvd., Suite 202	Metairie	LA	70002
MD100	Maryland Affiliate	Maryland Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	52-2053491	303 International Circle, Suite 390	Hunt Valley	MD	21030
MI101	Michigan Affiliate	Grand Rapids Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844631	2922 Fuller Ave NE Suite 107B	Grand Rapids	MI	49505
MI103	Greater Detroit Affiliate	Detroit Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	81-5065680	100 Galleria Offcentre, Suite 409	Southfield	MI	48034
MN101	Minnesota Affiliate	Minnesota Affiliate of the Susan G. Komen Breast Cancer Foundation	41-1924790	960 Southdale Center	Edina	MN	55435
MO101	Kansas and Western Missouri Affiliate	Greater Kansas City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844634	8900 State Line Road #333	Leawood	KS	66206
MO102	Missouri Affiliate	St. Louis Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854959	PO Box 31483	Des Peres	MO	63131
NC100	Charlotte Affiliate	Charlotte Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2845066	2316 Randolph Road	Charlotte	NC	28207
NC101	North Carolina Triangle to the Coast Affiliate	NC Triangle Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	26-0056671	600 Airport Blvd., Ste 100	Morrisville	NC	27560
NE100	Great Plains Affiliate	Nebraska Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	43-2052349	8707 West Center Road Suite 101	Omaha	NE	68124
NJ100	New Jersey Affiliate	Central and South Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	43-2052345	Two Princess Road, Suite D	Lawrenceville	NJ	08648
NJ101	North Jersey Affiliate	The North Jersey Affiliate of the Susan G. Komen Breast Cancer Foundation	22-3528454	Two Princess Road, Suite D	Lawrenceville	NJ	08648
NV100	Nevada Affiliate	The Las Vegas Chapter of the Susan G. Komen Breast Cancer Foundation	88-0372386	1091 S. Cimarron Suite A4	Las Vegas	NV	89145
NY100	Upstate New York Affiliate	Western New York Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2875179	742 Delaware Avenue	Buffalo	NY	14209
NY104	Greater New York City Affiliate	Greater New York City Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	91-2049420	246 West 38th Street, Suite 503	New York	NY	10018
OH100	Southwest Ohio Affiliate	Greater Cincinnati Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2855038	6120 South Gilmore Road Suite 206	Fairfield	OH	45014
OH101	Northeast Ohio Affiliate	The Northeast Ohio Chapter of the Susan G. Komen Breast Cancer Foundation	34-1793460	5350 Transportation Blvd. Suite 22	Garfield Heights	OH	44125
OH102	Columbus Affiliate	Columbus Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844651	929 Eastwind Drive Suite 211	Westerville	OH	43081
OH103	Northwest Ohio Affiliate	Northwest Ohio Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2845063	3100 W. Central Ave, Suite 235	Toledo	OH	43606
OK100	Central Oklahoma	Central Oklahoma Chapter of the Susan G. Komen Breast Cancer Foundation	73-1372249	10153 East 79th St, Suite 236	Tulsa	OK	74114
OK101	Oklahoma Affiliate	Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854974	10153 East 79th St, Suite 236	Tulsa	OK	74114
OR100	Oregon and SW Washington Affiliate	The Oregon & SW Washington Affiliate of the Susan G. Komen Breast Cancer Foundation	93-1068897	1500 SW First Ave., Suite 270	Portland	OR	97201
PA100	Philadelphia Affiliate	Philadelphia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2949264	125 South 9th Street, Suite 202	Philadelphia	PA	19107
PA101	Greater Pennsylvania Affiliate	Pittsburgh Affiliate Of The Susan G. Komen Breast Cancer Foundation, Inc.	81-0665396	1133 S. Braddock Ave	Pittsburgh	PA	15218

Susan G. Komen Breast Cancer Foundation - Group
 Year ended March 31, 2020
 Form 990, Item H - List of Subordinate Organizations

Business Unit ID	Komen Operations: Komen Operations Name	Incorporation Name	EIN	Physical Street	Physical City	Physical State	Physical Zip/Postal Code
SC100	South Carolina Affiliate	Lowcountry Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844655	1064 Gardner Rd., Ste. 303	Charleston	SC	29407
TN103	East Tennessee Affiliate	Knoxville Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854955	318 Nancy Lynn Lane, #13	Knoxville	TN	37919
TN104	Memphis-MidSouth Mississippi Affiliate	Memphis-Midsouth Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2942859	6645 Poplar Ave., Suite 211	Germantown	TN	38138
TN105	Central Tennessee Affiliate	The Greater Nashville Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.	62-1671774	4009 Hillsboro Pike, Suite 209	Nashville	TN	37215
TX101	Greater Central and East Texas Affiliate	Austin Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2854966	411 W Monroe	Austin	TX	78704
TX102	Dallas County Affiliate	Dallas County Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2444724	13747 Montfort Drive, Suite 200	Dallas	TX	75240
TX104	Greater Fort Worth Affiliate	The Susan G. Komen Breast Cancer Foundation, Tarrant County Affiliate	75-2445070	2216 Green Oaks Road	Ft. Worth	TX	76116
TX105	Houston Affiliate	The Houston Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.	76-0360372	602 Sawyer #201	Houston	TX	77007
TX106	West Texas	Lubbock Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2509762	6130 W. Parker Road, Suite 312	Plano	TX	75093
TX107	North & West Texas Affiliate	North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2356437	6130 W. Parker Road, Suite 312	Plano	TX	75093
TX108	San Antonio Affiliate	The San Antonio Chapter of the Susan G. Komen Breast Cancer Foundation, Inc.	74-2856696	85 NE Loop 410 Suite 407	San Antonio	TX	78216
VA100	Central & Eastern Virginia Affiliate	Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844659	611 N. Courthouse Road, Suite 110	N. Chesterfield	VA	23236
VA101	Virginia Blue Ridge Affiliate	Greater Roanoke Valley Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	56-2619425	4910 Valley View Blvd. NW, #212	Roanoke	VA	24012
VA102	Tidewater Affiliate	Tidewater Affiliate of the Susan G. Komen Foundation	75-2875178	611 N. Courthouse Road, Suite 110	N. Chesterfield	VA	23236
WA100	Puget Sound Affiliate	The Puget Sound Chapter of the Susan G. Komen Foundation	91-1624040	112 5th Avenue N	Seattle	WA	98109
WI101	Wisconsin Affiliate	Milwaukee Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.	75-2844639	2025 W Oklahoma Avenue Suite 116	Milwaukee	WI	53215

Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF MERGER, WHICH MERGES:

"CENTRAL OKLAHOMA CHAPTER OF THE KOMEN FOUNDATION, INC.", AN OKLAHOMA CORPORATION,

WITH AND INTO "TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC." UNDER THE NAME OF "TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.", A CORPORATION ORGANIZED AND EXISTING UNDER THE LAWS OF THE STATE OF DELAWARE, AS RECEIVED AND FILED IN THIS OFFICE ON THE TWENTY-FOURTH DAY OF MAY, A.D. 2019, AT 7:22 O`CLOCK P.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.




Jeffrey W. Bullock, Secretary of State

3095563 8100M
SR# 20194563337

You may verify this certificate online at corp.delaware.gov/authver.shtml

Authentication: 202911018
Date: 05-28-19

State of Delaware
Secretary of State
Division of Corporations
Delivered 07:22 PM 05/24/2019
FILED 07:22 PM 05/24/2019
SR 20194563337 - File Number 3095563

**STATE OF DELAWARE
CERTIFICATE OF MERGER**

Effective on May 24, 2019

Pursuant to Title 8, Section 256 of the Delaware General Corporation Law (the “DGCL”), the undersigned corporations executed the following Certificate of Merger:

FIRST: The name of each of the constituent corporations are: (1) Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation and (2) Central Oklahoma Chapter of the Komen Foundation, Inc., an Oklahoma non-stock, non-profit corporation.

SECOND: The Agreement and Plan of Merger has been approved, adopted, certified, executed and acknowledged by each of the constituent corporations pursuant to Title 8 Section 256(b) of the DGCL.

THIRD: The name of the surviving corporation is Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “Surviving Corporation”).

FOURTH: The certificate of incorporation of the Surviving Corporation, as in effect immediately prior to the effective date of the merger, shall be its certificate of incorporation.

FIFTH: The executed Agreement and Plan of Merger is on file at 10153 East 79TH Street, Suite 236, Tulsa, OK 74114 USA, which is the principal place of business of the Surviving Corporation.

SIXTH: A copy of the Agreement and Plan of Merger will be furnished by the Surviving Corporation, on request and without cost, to any member of the constituent corporations.

SEVENTH: The Surviving Corporation does not have authorized stock.

EIGHTH: The merger is to become effective on May 24, 2019.

[Remainder of Page Intentionally Left Blank; Signature Page to Follow]

IN WITNESS WHEREOF, each constituent corporation has caused this Certificate of Merger to be effective as of the date set forth above.

**TULSA AFFILIATE OF THE SUSAN
G. KOMEN BREAST CANCER
FOUNDATION, INC.,** *a Delaware non-
stock, non-profit corporation*

By: /s/ Frieda Larson
Name: Frieda Larson
Title: President

**CENTRAL OKLAHOMA CHAPTER
OF THE KOMEN FOUNDATION,
INC.,** *an Oklahoma non-stock, non-profit
corporation*

By: /s/ Kristi Mahaffey
Name: Kristi Mahaffey
Title: President

[Signature Page to Certificate of Merger]

OFFICE OF THE SECRETARY OF STATE



**CERTIFIED COPY OF ONE PARTICULAR
DOCUMENT**

CERTIFICATE

I THE UNDERSIGNED, Secretary of State, of the State of Oklahoma do hereby certify that, to the date of this certificate, the attached is a true and correct copy of the document on file as described below of:

**NAME OF ENTITY
TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.**

DOCUMENT TYPE
Certificate of Merger

DOCUMENT FILING DATE
May 28, 2019



IN TESTIMONY WHEREOF, I hereunto set my hand and affixed the Great Seal of the State of Oklahoma, done at the City of Oklahoma City, this 28th, day of May, 2019.

[Handwritten Signature]

Secretary Of State

OFFICE OF THE SECRETARY OF STATE



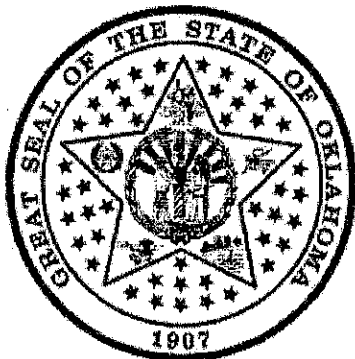
CERTIFICATE OF MERGER

WHEREAS,
TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

a corporation organized under the laws of the State of DELAWARE, has filed in the office of the Secretary of State duly authenticated evidence of a merger whereby said corporation is the survivor, as provided by the laws of the State of Oklahoma.

NOW THEREFORE, I, the undersigned Secretary of State of Oklahoma, by virtue of the powers vested in me by law, do hereby issue this Certificate evidencing such merger.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused to be affixed the Great Seal of the State of Oklahoma.



*Filed in the City of Oklahoma City this
28th day of May, 2019, .*

A handwritten signature in cursive script, appearing to read "Michael Rogers".

Secretary Of State

05/28/2019 10:18 AM

OKLAHOMA SECRETARY OF STATE



SOS



41035230002

STATE OF MERGER OR CONSOLIDATION

TO: OKLAHOMA SECRETARY OF STATE
421 N.W. 13th, Suite 210
Oklahoma City, Oklahoma 73103
(405) 522-2520

SPECIAL INSTRUCTION S: Submit this form to file a merger or consolidation pursuant to the Oklahoma General Corporation Act. Please consult this Act carefully. Use this form ONLY when one or more Oklahoma corporations merge with one or more corporations incorporated under the laws of a jurisdiction other than Oklahoma and the surviving or resulting corporation is a FOREIGN corporation.

A. The Agreement of Merger or Consolidation, ATTACHED HERETO, has been adopted, approved, certified, executed, and acknowledged by each of the constituent corporations.

OR

B. In lieu of filing an executed agreement of merger or consolidation, the surviving or resulting corporation hereby states and certifies as follows:

1. The name and state of incorporation of each of the constituent corporations:

Table with 2 columns: NAME OF CORPORATION, STATE OF INCORPORATION. Rows include CENTRAL OKLAHOMA CHAPTER OF THE KOMEN FOUNDATION (OKLAHOMA) and TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (DELAWARE).

2. An agreement of merger or consolidation has been approved, adopted, certified, executed, and acknowledged by each of the constituent corporations in accordance with the provisions of Title 18, Section 1082. In the case of each foreign corporation, the agreement shall be adopted, approved, executed and acknowledged in accordance with the laws under which it is formed.

3. The name of the surviving or resulting corporation:

TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

RECEIVED
MAY 28 2019
OKLAHOMA SECRETARY OF STATE

4. Check the statement applicable to the merger or consolidation:

- No amendments or changes are desired to be made so that the certificate of incorporation of the surviving corporation shall be its certificate of incorporation.
- Any amendments or changes in the certificate of incorporation of the surviving corporation as are desired to be effected by the merger are set out in an attachment hereto.
- The certificate of incorporation of the corporation resulting from the consolidation is set forth in an attachment hereto.

5. The executed agreement of consolidation or merger is on file at the principal place of business of the surviving corporation at the following address:

10153 East 79th Street Suite 236	Tulsa	OK	74114
Street Address	City	State	Zip Code

6. A copy of the agreement of consolidation or merger shall be furnished by the surviving corporation, on request and without cost, to any shareholder of any constituent corporation.

7. The surviving or resulting corporation is to be governed by the laws of the District of Columbia or any state other than this state and hereby agrees that it may be served with process in this state in any proceeding for enforcement of any obligation of any constituent corporation of this state, as well as for enforcement of any obligation of the surviving or resulting corporation arising from the merger or consolidation, including any suit or other proceeding to enforce the right of any shareholders as determined in appraisal proceedings pursuant to the provisions of Title 18, Section 1091.

The surviving or resulting corporation hereby irrevocably appoints the Secretary of State as its agent to accept service of process in any suit or other proceedings. The address to which a copy of any process shall be mailed by the Secretary of State is:

10153 East 79th Street Suite 236	Tulsa	OK	74114
Street Address	City	State	Zip Code

IN WITNESS WHEREOF, the surviving or resulting corporation has caused this certificate of merger or consolidation to be executed by its President or Vice President and attested by its Secretary or Assistant Secretary this 24th day of May, 2019

K. Mahaffey
 Signature
 Kristi Mahaffey, President
 Print Name and Title

ATTEST:
Lorna Palmer
 Signature
 Lorna Palmer, Executive Director
 Print Name and Title

(SOS FORM 0025-12/01)

OFFICE OF THE SECRETARY OF STATE



CERTIFICATE OF MERGER

WHEREAS,
TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.

a corporation organized under the laws of the State of DELAWARE,
has filed in the office of the Secretary of State duly authenticated evidence of a merger
whereby said corporation is the survivor, as provided by the laws of the State of Oklahoma.

NOW THEREFORE, I, the undersigned Secretary of State of Oklahoma, by virtue of
the powers vested in me by law, do hereby issue this Certificate evidencing such merger.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused to be affixed
the Great Seal of the State of Oklahoma.



Filed in the City of Oklahoma City this
28th day of May, 2019, .

A handwritten signature in black ink, appearing to read "Michael Hayes". The signature is written in a cursive style and is positioned above a horizontal line.

Secretary Of State

05/28/2019 10:18 AM

OKLAHOMA SECRETARY OF STATE



SOS



41035230002

STATE OF MERGER OR CONSOLIDATION

TO: OKLAHOMA SECRETARY OF STATE
421 N.W. 13th, Suite 210
Oklahoma City, Oklahoma 73103
(405) 522-2520

SPECIAL INSTRUCTION S: Submit this form to file a merger or consolidation pursuant to the Oklahoma General Corporation Act. Please consult this Act carefully. Use this form ONLY when one or more Oklahoma corporations merge with one or more corporations incorporated under the laws of a jurisdiction other than Oklahoma and the surviving or resulting corporation is a FOREIGN corporation.

A. The Agreement of Merger or Consolidation, ATTACHED HERETO, has been adopted, approved, certified, executed, and acknowledged by each of the constituent corporations.

OR

B. In lieu of filing an executed agreement of merger or consolidation, the surviving or resulting corporation hereby states and certifies as follows:

1. The name and state of incorporation of each of the constituent corporations:

Table with 2 columns: NAME OF CORPORATION, STATE OF INCORPORATION. Rows include CENTRAL OKLAHOMA CHAPTER OF THE KOMEN FOUNDATION (OKLAHOMA) and TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. (DELAWARE).

2. An agreement of merger or consolidation has been approved, adopted, certified, executed, and acknowledged by each of the constituent corporations in accordance with the provisions of Title 18, Section 1082. In the case of each foreign corporation, the agreement shall be adopted, approved, executed and acknowledged in accordance with the laws under which it is formed.

3. The name of the surviving or resulting corporation:

TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.

RECEIVED
MAY 28 2019
OKLAHOMA SECRETARY OF STATE

4. Check the statement applicable to the merger or consolidation:

- • No amendments or changes are desired to be made so that the certificate of incorporation of the surviving corporation shall be its certificate of incorporation.
- • Any amendments or changes in the certificate of incorporation of the surviving corporation as are desired to be effected by the merger are set out in an attachment hereto.
- • The certificate of incorporation of the corporation resulting from the consolidation is set forth in an attachment hereto.

5. The executed agreement of consolidation or merger is on file at the principal place of business of the surviving corporation at the following address:

10153 East 79th Street Suite 236	Tulsa	OK	74114
Street Address	City	State	Zip Code

6. A copy of the agreement of consolidation or merger shall be furnished by the surviving corporation, on request and without cost, to any shareholder of any constituent corporation.

7. The surviving or resulting corporation is to be governed by the laws of the District of Columbia or any state other than this state and hereby agrees that it may be served with process in this state in any proceeding for enforcement of any obligation of any constituent corporation of this state, as well as for enforcement of any obligation of the surviving or resulting corporation arising from the merger or consolidation, including any suit or other proceeding to enforce the right of any shareholders as determined in appraisal proceedings pursuant to the provisions of Title 18, Section 1091.

The surviving or resulting corporation hereby irrevocably appoints the Secretary of State as its agent to accept service of process in any suit or other proceedings. The address to which a copy of any process shall be mailed by the Secretary of State is:

10153 East 79th Street Suite 236	Tulsa	OK	74114
Street Address	City	State	Zip Code

IN WITNESS WHEREOF, the surviving or resulting corporation has caused this certificate of merger or consolidation to be executed by its President or Vice President and attested by its Secretary or Assistant Secretary this 24th day of May, 2019.

K. Mahaffey
 Signature
 Kristi Mahaffey, President
 Print Name and Title

ATTEST:
Lorna Palmer
 Signature
 Lorna Palmer, Executive Director
 Print Name and Title

(SOS FORM 0025-12/01)

AGREEMENT AND PLAN OF MERGER

THIS AGREEMENT AND PLAN OF MERGER, dated as of May 28, 2019 (this "**Agreement**"), is entered into by and between Central Oklahoma Chapter of the Komen Foundation, Inc., an Oklahoma non-stock, non-profit corporation (the "**Komen Central Oklahoma Affiliate**"), and Tulsa Affiliate of The Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the "**Komen Tulsa Affiliate**").

WITNESSETH:

WHEREAS, (1) the Certificate of Incorporation of the Komen Central Oklahoma Affiliate was filed with the Office of the Secretary of State of the State of Oklahoma on November 2, 1990 (as amended by the Amended Not For Profit Certificate of Incorporation filed with the Office of the Secretary of State of the State of Oklahoma on October 21, 1992); and (2) the Certificate of Incorporation of the Komen Tulsa Affiliate was filed with the Secretary of State of the State of Delaware on September 19, 1999;

WHEREAS, each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate is an affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. d/b/a Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation ("**Komen**"), which is an organization exempt from federal taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "**Code**");

WHEREAS, each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate is organized and operated exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the Code;

WHEREAS, each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate is a nonprofit corporation and does not have authority to issue capital stock;

WHEREAS, the business and affairs of each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate is managed and all of the powers of each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate are exercised by the Board of Directors of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate, respectively;

WHEREAS, the Board of Directors of each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate has declared it advisable, desirable and in the best interests of each of the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate to merge the Komen Central Oklahoma Affiliate with and into the Komen Tulsa Affiliate, with the Komen Tulsa Affiliate being the surviving corporation, pursuant to the provisions of the Delaware General Corporation Law (the "**Delaware Act**") and Oklahoma General Corporation Act (the "**Oklahoma Act**"), as applicable, and upon the terms and conditions hereinafter set forth;

WHEREAS, Komen has approved the merger of the Komen Central Oklahoma Affiliate with and into the Komen Tulsa Affiliate upon the terms and conditions set forth in this Agreement;

WHEREAS, the Merger (as defined below) will encourage efficiency and cost savings in the delivery of charitable services by the Komen Tulsa Affiliate in the geographical areas currently separately served by the Komen Central Oklahoma Affiliate and the Komen Tulsa Affiliate;

WHEREAS, as of the Effective Time (as defined below), the Komen Tulsa Affiliate will receive all of the assets of the Komen Central Oklahoma Affiliate and will use these assets in the conduct of its charitable activities;

WHEREAS, the Merger will be a one-time transfer of the assets of the Komen Central Oklahoma Affiliate, all the assets involved in the transfer will be devoted to the promotion of the Komen Tulsa Affiliate's exempt purposes, and such transfer will be "substantially related" (within the meaning of Treasury regulations § 1.513-1(d)) to the exempt charitable purposes of the Komen Tulsa Affiliate;

WHEREAS, the Komen Central Oklahoma Affiliate has no liabilities other than those listed on Exhibit A attached hereto and is not engaged in an unrelated trade or business;

WHEREAS, the Komen Tulsa Affiliate will, by operation of law, assume all liabilities of the Komen Central Oklahoma Affiliate as of the Effective Time;

WHEREAS, the Board of Directors of the Komen Tulsa Affiliate, as the surviving corporation, has increased the size of its Board of Directors by 12 to a total of 21 directors and elected the individuals listed on Exhibit B attached hereto to serve on the Board of Directors of the surviving corporation as of the Effective Time (as defined below);

WHEREAS, in connection with the Merger, the Boards of Directors of each of the Komen Tulsa Affiliate and the Komen Central Oklahoma Affiliate have worked together to establish a set of governance guidelines to guide the transition period following the Merger (the "**Governance Transition Guidelines**") attached hereto as Exhibit C;

WHEREAS, after the Merger, the Board of Directors of the Komen Tulsa Affiliate, as the surviving corporation, agrees to continue to act in accordance with the Governance Transition Guidelines;

WHEREAS, after the Merger, the Komen Tulsa Affiliate, as the surviving corporation, will continue to aid, support and make contributions, donations and grants to charitable or benevolent organizations that are primarily concerned with research, education, screening, detection, prevention, treatment or study of breast cancer and will continue to operate primarily for charitable purposes under Section 501(c)(3) of the Code and the Treasury regulations promulgated thereunder, and in accordance with the Third

Amended and Restated Affiliation Agreement by and between Komen and Komen Tulsa Affiliate dated April 1, 2019, as further amended from time to time.

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Incorporation of Recitals.** The Recitals are incorporated into this Agreement by this reference.

2. **Effective Time.** Effective as of the date of filing of the certificate of merger with the Secretary of State of the State of Delaware (the “**Effective Time**”), the Komen Central Oklahoma Affiliate shall be merged with and into the Komen Tulsa Affiliate (the “**Merger**”), with the Komen Tulsa Affiliate being the surviving corporation in the Merger.

3. **Komen Tulsa Affiliate as the Surviving Corporation.** As of the Effective Time, all of the properties, rights, privileges, immunities, and powers of the Komen Central Oklahoma Affiliate shall vest in the Komen Tulsa Affiliate, as the surviving corporation, and all debts, liabilities, obligations and duties of the Komen Central Oklahoma Affiliate shall become the debts, liabilities, obligations and duties of the Komen Tulsa Affiliate, as the surviving corporation. For the avoidance of doubt, as of the Effective Time, all trade names of the Komen Central Oklahoma Affiliate shall be transferred and owned by the Komen Tulsa Affiliate. From and after the Effective Time, the Komen Tulsa Affiliate, which is sometimes hereinafter referred to as the “surviving corporation,” shall exist under the doing business as name of Susan G. Komen Oklahoma. The separate existence of the Komen Central Oklahoma Affiliate shall cease at the Effective Time in accordance with the provisions of the Oklahoma Act.

4. **Certificate of Incorporation of the Surviving Corporation.** The Certificate of Incorporation of the Komen Tulsa Affiliate in effect immediately prior to the Effective Time, shall continue to be the Certificate of Incorporation of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

5. **Bylaws of the Surviving Corporation.** The current Bylaws of the Komen Tulsa Affiliate shall continue to be the bylaws of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

6. **Officers of the Surviving Corporation.** The officers of the Komen Tulsa Affiliate immediately prior to the Effective Time shall be the officers of the Komen Tulsa Affiliate, as the surviving corporation, from and after the Effective Time until their successors have been duly elected, appointed or qualified or until the earlier of their death, resignation or removal in accordance with the Bylaws of the surviving corporation.

7. **Effectuating the Merger.** Each of the Komen Tulsa Affiliate and the Komen Central Oklahoma Affiliate agrees that it will cause to be executed, filed and

recorded any document or documents prescribed by the laws of the State of Delaware and the State of Oklahoma, and that it will cause to be performed all necessary acts within the State of Delaware and the State of Oklahoma and elsewhere to effectuate the transactions herein provided.

8. **Termination or Abandonment.** At any time prior to the filing of the Certificate of Merger with the Secretary of State of the State of Delaware, this Agreement may be terminated and abandoned by action of the Board of Directors of each of the Komen Tulsa Affiliate and the Komen Central Oklahoma Affiliate to the extent permitted by the laws of Delaware, as applicable, notwithstanding the approval of the Merger by Komen.

9. **Consent to Service of Process.** The Komen Tulsa Affiliate, as the surviving corporation, agrees that it may be served with process in the State of Oklahoma and the State of Delaware, as applicable, in any proceeding for enforcement of any obligation of the Komen Central Oklahoma Affiliate in either state, as applicable, as well as for enforcement of any obligation of the surviving corporation, and irrevocably appoints CSC-Lawyer Incorporating Services in the State of Oklahoma and the State of Delaware as its agent to accept service of process in any such suit or proceeding. A copy of such process shall be mailed to the surviving corporation at the following addresses, as applicable:

For service of process in the State of Oklahoma:

Susan G. Komen Oklahoma
c/o Corporation Service Company
101 Park Avenue Suite 225
Oklahoma City, OK 73102

For service of process in the State of Delaware:

Susan G. Komen Oklahoma
c/o Corporation Service Company
10153 East 79th St, Suite 236
Tulsa, OK 74114

10. **Miscellaneous.**

a. This Agreement, along with the Certificate of Merger of the Komen Central Oklahoma Affiliate with and into the Komen Tulsa Affiliate, constitute the entire understanding between the parties with respect to the transaction this Agreement contemplates.

b. The captions and headings are only for convenience of reference, are not a part of this Agreement, and will not limit or construe the provisions to which they apply. All references in this Agreement to the singular usage will be construed to include the plural and the masculine and neuter usages to include the other and the feminine.

c. This Agreement may be executed in multiple counterparts, which may be delivered by an exchange of original signature pages or of facsimiles, email attachments or other similar means of electronic transmission, all of which taken together will constitute one single agreement between the parties hereto.

d. This Agreement shall be construed in accordance with the laws of the State of Delaware.

e. This Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective successors and permitted assigns.

f. This Agreement may only be amended, modified or supplemented by an agreement in writing signed by each party hereto. No waiver by any party of any of the provisions hereof shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Agreement, no failure to exercise, or delay in exercising, any rights, remedy, power or privilege arising from this Agreement shall operate or be construed as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof, or the exercise of any other right, remedy, power or privilege.

g. If any term or provision of this Agreement is invalid, illegal or unenforceable in any jurisdiction, such invalidity, illegality, or unenforceability shall not affect any other term or provision of this Agreement or invalidate or render unenforceable such term or provision in any other jurisdiction. Upon such determination that any term or other provision is invalid, illegal or unenforceable, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated hereby be consummated as originally contemplated to the greatest extent possible.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**CENTRAL OKLAHOMA CHAPTER OF THE
KOMEN FOUNDATION, INC.**, an Oklahoma non-
stock, non-profit corporation

By: K. Mahaffey
Name: Kristi Mahaffey
Title: President

**THE TULSA AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC.**, a Delaware non-stock, non-profit corporation

By: _____
Name: Frieda Larson
Title: President

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**CENTRAL OKLAHOMA CHAPTER OF THE
KOMEN FOUNDATION, INC., an Oklahoma non-
stock, non-profit corporation**

By: K. Mahaffey
Name: Kristi Mahaffey
Title: President

**THE TULSA AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC., a Delaware non-stock, non-profit corporation**

By: Frieda Larson
Name: Frieda Larson
Title: President



Exhibit A

Komen Central Oklahoma Affiliate Liabilities

[None.]

Exhibit B

Board of Directors of the Komen Tulsa Affiliate

1. Frieda Larson
2. Dawne Stafford
3. Tony Otto
4. Michelle Fox
5. LeAnne Taylor
6. Dr. Brooke White
7. Shawn Terry
8. Dr. Joyce McClellan
9. Dr. John Frame
10. Anna Rohleder
11. Sandra McClelland
12. Tahira
13. Hayley Rose
14. Matt Echols
15. Chris Calvert
16. Moria Watson

Exhibit C

Governance Transition Guidelines

[To be attached]

**CENTRAL OKLAHOMA CHAPTER OF
THE KOMEN FOUNDATION, INC.
D/B/A SUSAN G. KOMEN CENTRAL AND WESTERN OKLAHOMA**

UNANIMOUS WRITTEN CONSENT OF THE BOARD OF DIRECTORS

Effective: May 28, 2019

WHEREAS, the undersigned, constituting all of the members of the Board of Directors (the “**Board**”) of Central Oklahoma Chapter of the Komen Foundation, Inc., d/b/a Susan G. Komen Central and Western Oklahoma, an Oklahoma non-stock, non-profit corporation (the “**Merging Affiliate**”) hereby unanimously consent to the adoption of the following resolutions.

1. **Approval of Agreement and Plan of Merger**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Merging Affiliate that the Merging Affiliate and Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Susan G. Komen Tulsa, a Delaware non-stock, non-profit corporation (the “**Surviving Affiliate**”), pursuant to the provisions of the General Corporation Law of the State of Delaware (the “**Delaware Act**”), merge into a single corporation, with the Surviving Affiliate continuing as the surviving corporation resulting from such merger (the “**Merger**”) and operating under the fictitious name Susan G. Komen Oklahoma;

RESOLVED, that in connection with the Merger, the Board deems it advisable and in the best interests of the Merging Affiliate that the Merging Affiliate enter into the Agreement and Plan of Merger (the “**Agreement**”), in substantially the form attached hereto as Exhibit A;

FURTHER RESOLVED, that the proper officers of the Merging Affiliate shall be, and each acting singly hereby is, authorized, empowered and directed for and on behalf of, and in the name of, the Merging Affiliate to execute, deliver and perform the Agreement and such further instruments, documents, certificates and filings, with such changes in the terms and provisions thereof as the officer executing the same, upon consultation with counsel, shall deem necessary and appropriate, and to do and perform such acts and deeds as they or any of them deem necessary or appropriate in order to effectuate the Merger and the other purposes and intents of this unanimous consent;

FURTHER RESOLVED, that the proper officers of the Merging Affiliate are hereby directed at the closing of the Merger to file or cause to be filed the certificate of merger prepared by the Merging Affiliate’s legal counsel with the Secretary of State of the State of Delaware upon the closing of the Merger in accordance with the terms of the Agreement;

FURTHER RESOLVED, that the Board hereby adopts, ratifies and confirms all actions taken and things done by the directors or officers of the Merging Affiliate in connection with the Merger and the Agreement, including all actions taken by the directors and such officers in good faith and in the reasonable belief that such actions were or would be in the best interests of the Merging Affiliate, and including all actions and elections by the directors at all meetings, whether or not such meetings were properly called, whether or not a quorum was present,

whether or not such actions and elections were taken or made by the requisite number of directors, whether or not directors and officers were properly elected and qualified, and whether or not such actions and elections were otherwise irregular; and

FURTHER RESOLVED, that each officer of the Merging Affiliate, any one of whom may act without the joinder of any of the others, be, and hereby is, authorized, empowered, and directed for, on behalf of the Merging Affiliate, to (i) submit the Agreement to the sole voting member of the Merging Affiliate for its consideration and approval with the recommendation of the Board that the Agreement be approved and (ii) seek and attain any other consent required by the Oklahoma General Corporation Act.

2. **Expansion of Service Area**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Merging Affiliate to enter into the Agreement as the Merger will result in efficiency, cost savings and expansion in the Surviving Affiliate's delivery of charitable services in the geographical areas currently separately served by the Merging Affiliate and the Surviving Affiliate (collectively, the "**Expanded Service Area**").

RESOLVED, that upon the consummation of the Merger, the Surviving Affiliate shall provide services in the Expanded Service Area.

3. **General Authorization**

RESOLVED, that the officers of the Merging Affiliate be, and each of them hereby is, authorized, empowered, and directed (any one of them acting alone) to take any and all such further actions, and to execute, and deliver all such further instruments and documents, for and in the name and on behalf of the Merging Affiliate, and to pay all such expenses as in their discretion appear to be necessary, proper, or advisable, to carry into effect the purposes and intentions of this resolution and each of the foregoing resolutions, and each hereby is, authorized and empowered to waive, in his, her or their discretion, as the case may be, any condition or conditions to the obligations of the Merging Affiliate to consummate the transactions contemplated above, the authority for such actions to be conclusively evidenced hereby.

4. **Ratification of Past Actions**

RESOLVED, that any actions previously taken on behalf of the Merging Affiliate in furtherance of the above resolutions by any officers, employees, agents or affiliates of the Merging Affiliate be, and each of them hereby is, authorized, ratified and approved.

5. **General**

RESOLVED, that this unanimous consent may be executed in counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument. An executed copy of this unanimous consent may be delivered by one or more parties hereto by facsimile, .PDF or other electronic means, and such execution and delivery shall be considered valid, binding and effective for all purposes as of the date hereof.

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey

Matt Echols

Jorge Diaz

Chris Calvert

Moria Watson

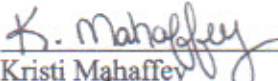
Lance Winner

Jamie Jessee

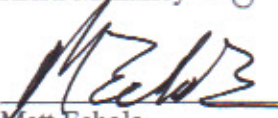
Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey



Matt Echols

Jorge Diaz

Chris Calvert

Moria Watson

Lance Winner

Jamie Jessee

Sandy Beal

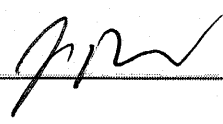
IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey

Matt Echols



Jorge Diaz

Chris Calvert

Moria Watson


Lance Winner

Jamie Jessee

Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey

Matt Echols

Jorge Diaz



Chris Calvert

Moria Watson

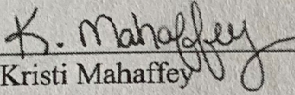
Lance Winner

Jamie Jessee

Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

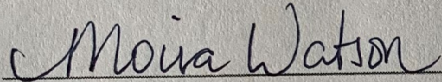


Kristi Mahaffey

Matt Echols

Jorge Diaz

Chris Calvert



~~Moria~~ Watson
Moira

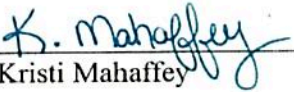
Lance Winner

Jamie Jessee

Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:




Kristi Mahaffey

Matt Echols

Jorge Diaz

Chris Calvert

Moria Watson



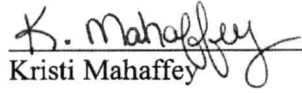
Lance Winner

Jamie Jessee

Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey

Matt Echols

Jorge Diaz

Chris Calvert

Moria Watson

Lance Winner

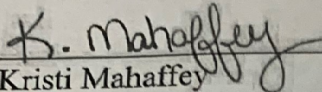


Jamie Jessee

Sandy Beal

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Kristi Mahaffey

Matt Echols

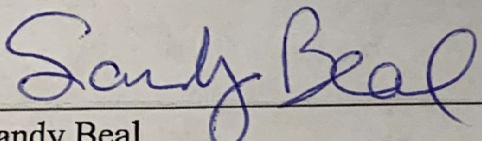
Jorge Diaz

Chris Calvert

Moria Watson

Lance Winner

Jamie Jessee



Sandy Beal

EXHIBIT A

Agreement and Plan of Merger

Please see attached.

**TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION,
INC.**

D/B/A SUSAN G. KOMEN TULSA

UNANIMOUS WRITTEN CONSENT OF THE BOARD OF DIRECTORS

Effective: May 28, 2019

WHEREAS, the undersigned, constituting all of the members of the Board of Directors (the “**Board**”) of Tulsa Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Susan G. Komen Tulsa, a Delaware non-stock, non-profit corporation (the “**Corporation**”), hereby unanimously consent to the adoption of the following resolutions.

1. **Approval of Agreement and Plan of Merger**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Corporation that the Corporation and Central Oklahoma Chapter of the Komen Foundation, Inc., d/b/a Susan G. Komen Central and Western Oklahoma, an Oklahoma non-stock, non-profit corporation (the “**Merging Affiliate**”), pursuant to the provisions of the General Corporation Law of the State of Delaware (the “**Delaware Act**”), merge into a single corporation, with the Corporation continuing as the surviving corporation resulting from such merger (the “**Merger**”) and operating under the fictitious name Susan G. Komen Oklahoma;

RESOLVED, that in connection with the Merger, the Board deems it advisable and in the best interests of the Corporation that the Corporation enter into the Agreement and Plan of Merger (the “**Agreement**”), in substantially the form attached hereto as Exhibit A;

FURTHER RESOLVED, that the proper officers of the Corporation shall be, and each acting singly hereby is, authorized, empowered and directed for and on behalf of, and in the name of, the Corporation to execute, deliver and perform the Agreement and such further instruments, documents, certificates and filings, with such changes in the terms and provisions thereof as the officer executing the same, upon consultation with counsel, shall deem necessary and appropriate, and to do and perform such acts and deeds as they or any of them deem necessary or appropriate in order to effectuate the Merger and the other purposes and intents of this unanimous consent;

FURTHER RESOLVED, that the proper officers of the Corporation are hereby directed at the closing of the Merger to file or cause to be filed the certificate of merger prepared by the Corporation’s legal counsel with the Secretary of State of the State of Delaware upon the closing of the Merger in accordance with the terms of the Agreement;

FURTHER RESOLVED, that the Board hereby adopts, ratifies and confirms all actions taken and things done by the directors or officers of this Corporation in connection with the Merger and the Agreement, including all actions taken by the directors and such officers in good faith and in the reasonable belief that such actions were or would be in the best interests of the Corporation, and including all actions and elections by the directors at all meetings, whether or

not such meetings were properly called, whether or not a quorum was present, whether or not such actions and elections were taken or made by the requisite number of directors, whether or not directors and officers were properly elected and qualified, and whether or not such actions and elections were otherwise irregular; and

FURTHER RESOLVED, that each officer of the Corporation, any one of whom may act without the joinder of any of the others, be, and hereby is, authorized, empowered, and directed for, on behalf of the Corporation, to (i) submit the Agreement to the sole voting member of the Corporation for its consideration and approval with the recommendation of the Board that the Agreement be approved and (ii) seek and attain any other consent required by the Delaware Act.

2. **Appointment of Directors**

WHEREAS, Article II, Section 2.02 of the Bylaws of the Corporation (the “**Bylaws**”) provides that the authorized directors of the Corporation shall be fixed by the Board from time to time;

WHEREAS, the size of the Board is currently twelve (12) and the Board desires to increase the size of the Board to twenty-one (21) members; and

WHEREAS, Article II, Section 2.05 of the Bylaws provides that the Board may fill any newly created directorships resulting from any increase in the authorized number of directors.

NOW, THEREFORE, BE IT RESOLVED, that, effective as of and conditioned upon the filing of the certificate of merger for the Merger with the Secretary of State of the State of Delaware (the “**Effective Time**”), the size of the Board shall be set at twenty-one (21).

RESOLVED FURTHER, that, effective as of the Effective Time, the elected individuals listed on Exhibit B attached hereto are hereby elected to the Board to serve until the annual meeting in the year indicated next to the individual’s name on Exhibit B and until her successor is elected and qualified.

3. **Expansion of Service Area**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Corporation to enter into the Agreement as the Merger will result in efficiency, cost savings and expansion in the Corporation’s delivery of charitable services in the geographical areas currently separately served by the Corporation and the Merging Affiliate (collectively, the “**Expanded Service Area**”).

RESOLVED, that upon the consummation of the Merger, the Corporation shall provide services in the Expanded Service Area.

4. **General Authorization**

RESOLVED, that the officers of the Corporation be, and each of them hereby is, authorized, empowered, and directed (any one of them acting alone) to take any and all such further actions, and to execute, and deliver all such further instruments and documents, for and in the name and on behalf of the Corporation, and to pay all such expenses as in their discretion appear to be necessary, proper, or advisable, to carry into effect the purposes and intentions of this resolution and each of the foregoing resolutions, and each hereby is, authorized and empowered to waive, in his, her or their discretion, as the case may be, any condition or conditions to the obligations of the Corporation to consummate the transactions contemplated above, the authority for such actions to be conclusively evidenced hereby.

5. **Ratification of Past Actions**

RESOLVED, that any actions previously taken on behalf of the Corporation in furtherance of the above resolutions by any officers, employees, agents or affiliates of the Corporation be, and each of them hereby is, authorized, ratified and approved.

6. **General**

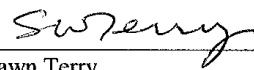
RESOLVED, that this unanimous consent may be executed in counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument. An executed copy of this unanimous consent may be delivered by one or more parties hereto by facsimile, .PDF or other electronic means, and such execution and delivery shall be considered valid, binding and effective for all purposes as of the date hereof.

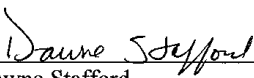
[Signature Page Follows.]

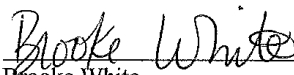
IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

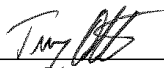
BOARD OF DIRECTORS:

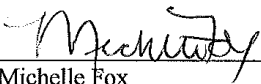

Frieda Larson

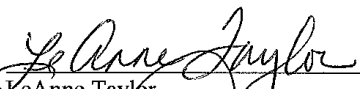

Shawn Terry

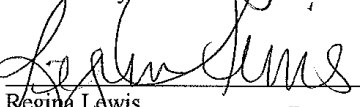

Dawne Stafford

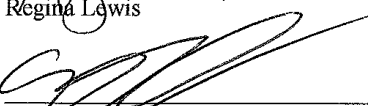

Brooke White


Tony Otto

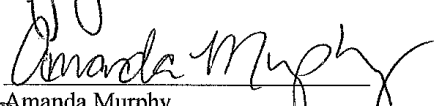

Michelle Fox


LeAnne Taylor


Regina Lewis


Syeachia Dennis


Joyce McClellan


Amanda Murphy

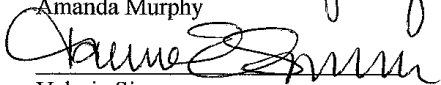

Valerie Simmons

EXHIBIT A

Agreement and Plan of Merger

Please see attached.

EXHIBIT B

Elected Directors

Board Seat	# of Terms Fulfilled	Current Term Expires	Term Extension	Board Member	Position (Officer or Member at Large)	Service Area
1	2	2021		Frieda Larson	President	Eastern OK
2	2	2021		Dawne Stafford	Vice President	Eastern OK
3	2	2021		Michelle Fox	Secretary	Eastern OK
4	2	2021		Tony Otto	Treasurer	Eastern OK
5	2	2021		LeAnne Taylor	Governance	Eastern OK
6	1	2021		Dr. Brooke White	Missions	Eastern OK
7	1	2021		Shawn Terry	Director-At-Large	Eastern OK
8	2	2021		Dr. Joyce McClellan	Director-At-Large	Eastern OK
9	1	2022		Dr. John Frame	Director-At-Large	Eastern OK
10	1	2022		Anna Rohleder	Director-At-Large	Eastern OK
11	1	2022		Sandra McClelland	Director-At-Larger	Eastern OK
12	1	2022		Tahira Schnake	Director-At-Larger	Eastern OK
13	2	2022		Matt Echols	Director-At-Large	Central & Western OK
14	2	2022		Chris Calvert	Director-At-Large	Central & Western OK
15	2	2022		Moira Watson	Director-At-Large	Central & Western OK
16	1	2022		Hayley Rose	Director-At-Large	Eastern OK
17				Vacant		
18				Vacant		
19				Vacant		
20				Vacant		
21				Vacant		

Governance Transition Guidelines

The purpose of this document is to summarize the outcomes of the exploration process. These outcomes act as the negotiated terms and agreement of merger between both affiliates. The Board of Directors (BOD) alignment and plan timeline is designed to successfully transition the two legacy organizations BOD into one functioning entity with representation from each legacy affiliate as possible. The aligned BOD and eventual succession plan should align all elements of Board functions and allow for proper representation and effective governance.

Governance:

Bylaws: The bylaws of the Tulsa affiliate have been updated to reflect total maximum board members, in addition to change in the fractional roll off permitted for healthy attrition.

Board of Director roles:

- **Officers:**
 - Tulsa officers will remain in place through the end of FY20, as elected at the March 2018 board meeting.
 - Election of officer terms beginning April 2021 not dependent upon geography, however every effort should be made to have officer positions reflective of legacy affiliate service areas when possible.
 - President – 2 year term
 - Vice President – 2 year term
 - Secretary – 2 year term
 - Treasurer – 2 year term
 - Or combined Secretary/Treasurer – 2 year term
- **Board Membership:**
 - 21 board seats established for statewide board according to updated bylaws.
 - Encouraged to seek representation from all legacy areas, however emphasis should be placed on board skillset inventory and committee needs.
 - Board members from legacy and surviving affiliates continuing on to statewide board will need to have terms realigned in order to accomplish appropriate board attrition, according to updated and proposed bylaws.
- **Board Governance Structuring**
 - A full board retreat with the new statewide board to be scheduled in August with a focus on board integration and board structuring to support best practices in board governance, and a board model to support the growth of a statewide organization.

Board Meetings dates (update as appropriate):

- **Dates of Meeting for the remainder of FY19 for Komen Oklahoma**
 - May 9, 2019 Board Meeting 5:00– 6:00 pm CST
 - June 13, 2019 Board Meeting 5:00– 6:00 pm CST
 - August 8, 2019 Board Meeting 5:00– 6:00 pm CST
- Phone / skype information provided prior to meeting along with meeting materials
- Board meeting schedule will prioritize at least 2 in person meetings (retreat or otherwise) to alternate a more central location for all to have an opportunity to engage together.
- Board meetings to alternate board committee and full board starting June 2019.
- In months of full board meetings, board members should meet together in their respective areas and participate in video conferencing as area groups.

Board Term Alignment:

Board Seat	# of Terms Fulfilled	Current Term Expires	Term Extension	Board Member	Position (Officer or Member at Large)	Service Area
1	2	2021		Frieda Larson	President	Eastern OK
2	2	2021		Dawne Stafford	Vice President	Eastern OK
3	2	2021		Michelle Fox	Secretary	Eastern OK
4	2	2021		Tony Otto	Treasurer	Eastern OK
5	2	2021		LeAnne Taylor	Governance	Eastern OK
6	1	2021		Dr. Brooke White	Missions	Eastern OK
7	1	2021		Shawn Terry	Director-At-Large	Eastern OK
8	2	2021		Dr. Joyce McClellan	Director-At-Large	Eastern OK
9	1	2022		Dr. John Frame	Director-At-Large	Eastern OK
10	1	2022		Anna Rohleder	Director-At-Large	Eastern OK
11	1	2022		Saundra McClelland	Director-At-Larger	Eastern OK
12	1	2022		Tahira Schnake	Director-At-Larger	Eastern OK
13	2	2022		Matt Echols	Director-At-Large	Central & Western OK
14	2	2022		Chris Calvert	Director-At-Large	Central & Western OK
15	2	2022		Moira Watson	Director-At-Large	Central & Western OK
16	1	2022		Hayley Rose	Director-At-Large	Eastern OK
17						
18						
19						
20						
21						

Mission:

Every effort should be made to maintain a distribution/award based on priority need across entire service area as outlined in the separate community profiles; with the highest quality of the grant applications fully funded, as opposed to partial funding for geographic coverage.

- In FY19 prior to merger - There will be separate RFA's and peer review committees to review the specific geographic grant applications.
- In FY20, the year of merger -
 - Grants - statewide alignment of RFA and mission investment will be a strategic board conversation. A consolidated RFA should be drafted with target communities across the new service area in order to identify areas of greatest need and ensure appropriate funding. Every effort should be made to ensure only the highest quality of the grant applications are funded.

- Expanding scope of mission service to achieve strategic mission investment and evaluating maximum impact in mission programs beyond grants should be a priority conversation for the board.
- FY20 and beyond - Distribution of funding to address highest need across the state might mean a slight disproportion of dollars to each former service area versus dollars raised, however, priority of funds raised in each former service area will be given for investment in that area when possible.

Fund Development:

A strategic fund development plan should be drafted and approved by the board in FY20. Priorities for fund development as identified by the two groups were stated in priority order as follows:

1. Maintain and stabilize revenue from high ROI events
2. Grow revenue in individual giving through stewardship and cultivation.

**WRITTEN CONSENT OF THE SOLE VOTING MEMBER
OF THE
TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION
(a Delaware non-stock, non-profit corporation)**

May 9, 2019

The undersigned, being the sole voting member (“*Member*”) of the TULSA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. a Delaware non-stock, non-profit corporation (the *Tulsa Affiliate*”), consents to and approves the following and each and every action effected thereby:

Approval of Agreement and Plan of Merger

WHEREAS, the Board of Directors (the “*Board*”) of the Tulsa Affiliate has determined that it is advisable and in the best interests of the Tulsa Affiliate that the Tulsa Affiliate and the CENTRAL OKLAHOMA CHAPTER OF THE KOMEN FOUNDATION, INC., an Oklahoma non-stock, non-profit corporation, pursuant to the General Corporation Act of the State of Oklahoma, merge into a single corporation, with the Tulsa Affiliate continuing as the surviving corporation resulting from such merger (the “*Merger*”);

WHEREAS, as of the date hereof, the Board approved that certain Agreement and Plan of Merger (the “*Agreement*”), in substantially the form attached hereto as Exhibit A, and authorized, empowered and directed the officers to submit such Agreement to the Member for said Member’s consideration and approval with the recommendation of the Board that the Agreement be approved; and

WHEREAS, pursuant to the Bylaws of the Tulsa Affiliate, the Member is treated as the sole voting member of the Tulsa Affiliate for the purpose of approving certain extraordinary actions.

NOW, THEREFORE, THE MEMBER HEREBY CONSENTS THAT:

1. The Agreement, the performance thereof, and the consummation of the transactions contemplated thereby, including the Merger, be and hereby are, authorized and approved in all respects; and

2. The Tulsa Affiliate is authorized and directed to take any and all actions, including without limitation, the execution and delivery of all other documents and certificates pursuant to or contemplated by the Agreement as may be necessary, appropriate or desirable to consummate the transactions contemplated by the Agreement.

[Remainder of Page Intentionally Left Blank; Signature Page Follows.]

IN WITNESS WHEREOF, the undersigned, being the sole voting member of the Tulsa Affiliate, has executed this written consent to be effective as of the date first set forth above.

THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC. (d/b/a Susan G. Komen), a
Texas non-profit corporation



By: _____

Name: Ria Williams

Title: Chief Financial Officer

Exhibit A

Agreement and Plan of Merger

**WRITTEN CONSENT OF THE SOLE VOTING MEMBER
OF THE
COLORADO SPRINGS AFFILIATE OF THE SUSAN G. KOMEN BREAST
CANCER FOUNDATION, INC.
(a Delaware non-stock, non-profit corporation)**

March 29, 2019

The undersigned, being the sole voting member ("*Member*") of the COLORADO SPRINGS AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation ("*Colorado Springs Affiliate*"), consents to and approves the following and each and every action effected thereby:

Approval of Agreement and Plan of Merger

WHEREAS, the Board of Directors (the "*Board*") of the Colorado Springs Affiliate has determined that it is advisable and in the best interests of the Colorado Springs Affiliate that the Colorado Springs Affiliate and The DENVER METROPOLITAN AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, a Colorado non-stock, non-profit corporation ("*Denver Affiliate*"), pursuant to the Colorado Revised Nonprofit Corporation Act and the General Corporate Law of the State of Delaware, merge into a single corporation, with the Denver Affiliate continuing as the surviving corporation resulting from such merger (the "Merger");

WHEREAS, as of the date hereof, the Board approved that certain Agreement and Plan of Merger (the "*Agreement*"), in substantially the form attached hereto as Exhibit A, and authorized, empowered and directed the officers to submit such Agreement to the Member for said Member's consideration and approval with the recommendation of the Board that the Agreement be approved; and

WHEREAS, pursuant to the Bylaws of the Colorado Springs Affiliate, the Member is treated as the sole voting member of the Colorado Springs Affiliate for the purpose of approving certain extraordinary actions.

NOW, THEREFORE, THE MEMBER HEREBY CONSENTS THAT:

1. The Agreement, the performance thereof, and the consummation of the transactions contemplated thereby, including the Merger, be and hereby are, authorized and approved in all respects; and

2. The Colorado Springs Affiliate is authorized and directed to take any and all actions, including without limitation, the execution and delivery of all other documents and certificates pursuant to or contemplated by the Agreement as may be necessary, appropriate or desirable to consummate the transactions contemplated by the Agreement.

[Remainder of Page Intentionally Left Blank; Signature Page Follows.]

IN WITNESS WHEREOF, the undersigned, being the sole voting member of the Colorado Springs Affiliate, has executed this written consent to be effective as of the date first set forth above.

THE SUSAN G. KOMEN BREAST
CANCER FOUNDATION, INC. (d/b/a Susan
G. Komen), a Texas non-profit corporation

By: 
Name: Ria Williams
Title: Chief Financial Officer

Exhibit A

Agreement and Plan of Merger

Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF MERGER, WHICH MERGES:

"TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.", A DELAWARE CORPORATION,

WITH AND INTO "GREATER RICHMOND, VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC." UNDER THE NAME OF "GREATER RICHMOND, VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.", A CORPORATION ORGANIZED AND EXISTING UNDER THE LAWS OF THE STATE OF DELAWARE, AS RECEIVED AND FILED IN THIS OFFICE ON THE EIGHTH DAY OF APRIL, A.D. 2019, AT 4:12 O`CLOCK P.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.




Jeffrey W. Bullock, Secretary of State

3106488 8100M
SR# 20192650080

You may verify this certificate online at corp.delaware.gov/authver.shtml

Authentication: 202604211
Date: 04-09-19

State of Delaware
Secretary of State
Division of Corporations
Delivered 04:12 PM 04/08/2019
FILED 04:12 PM 04/08/2019
SR 20192650080 - File Number 3106488

**STATE OF DELAWARE
CERTIFICATE OF MERGER**

Effective on April 8, 2019

Pursuant to Title 8, Section 255 of the Delaware General Corporation Law (the "DGCL"), the undersigned corporations executed the following Certificate of Merger:

FIRST: The name of each of the constituent corporations are: (1) Greater Richmond, Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation and (2) Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation ("Tidewater Affiliate").

SECOND: The Agreement and Plan of Merger has been approved, adopted, certified, executed and acknowledged by each of the constituent corporations pursuant to Title 8 Section 255(b) of the DGCL.

THIRD: The name of the surviving corporation is Greater Richmond, Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the "Surviving Corporation").

FOURTH: The certificate of incorporation of the Surviving Corporation, as in effect immediately prior to the effective date of the merger, shall be its certificate of incorporation.

FIFTH: The executed Agreement and Plan of Merger is on file at 5005 LBJ Freeway, Suite 526, Dallas, TX 75244, which is the principal place of business of the Surviving Corporation.

SIXTH: A copy of the Agreement and Plan of Merger will be furnished by the Surviving Corporation, on request and without cost, to any member of the constituent corporations.

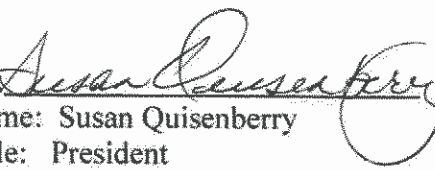
SEVENTH: The Surviving Corporation does not have authorized stock.

EIGHTH: The merger is to become effective on April 8, 2019.

[Remainder of Page Intentionally Left Blank; Signature Page to Follow]

IN WITNESS WHEREOF, each constituent corporation has caused this Certificate of Merger to be effective as of the date set forth above.

**GREATER RICHMOND, VIRGINIA
AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER
FOUNDATION, INC., a Delaware non-
stock, non-profit corporation**

By: 
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE
SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC., a Delaware non-
stock, non-profit corporation**


By: _____
Name: Lisa Chandler
Title: President

IN WITNESS WHEREOF, each constituent corporation has caused this Certificate of Merger to be effective as of the date set forth above.

**GREATER RICHMOND, VIRGINIA
AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER
FOUNDATION, INC., a Delaware non-
stock, non-profit corporation**

By: _____
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE
SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC., a Delaware non-
stock, non-profit corporation**

By:  _____
Name: Lisa Chandler
Title: President

[Signature Page to Certificate of Merger]

AGREEMENT AND PLAN OF MERGER

THIS AGREEMENT AND PLAN OF MERGER, dated as of April 8, 2019 (this “**Agreement**”), is entered into by and between Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Central Virginia Affiliate**”), and Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Tidewater Affiliate**”).

WITNESSETH:

WHEREAS, (1) the Certificate of Incorporation of the Komen Central Virginia Affiliate was filed with the Delaware Division of Corporations on October 4, 1999; and (2) the Certificate of Incorporation of the Komen Tidewater Affiliate was filed with the Delaware Division of Corporations on April 13, 2000;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is an affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. d/b/a Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation (“**Komen**”), which is an organization exempt from federal taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “**Code**”);

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is organized and operated exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the Code;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is a nonprofit corporation and does not have authority to issue capital stock;

WHEREAS, the business and affairs of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is managed and all of the powers of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate are exercised by the Board of Directors of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate, respectively;

WHEREAS, the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate has declared it advisable, desirable and in the best interests of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to merge the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, with the Komen Central Virginia Affiliate being the surviving corporation, pursuant to the provisions of the Delaware General Corporation Law (the “**Delaware Act**”) and upon the terms and conditions hereinafter set forth;

WHEREAS, Komen has approved the merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate upon the terms and conditions set forth in this Agreement;

WHEREAS, the Merger (as defined below) will encourage efficiency and cost savings in the delivery of charitable services by the Komen Central Virginia Affiliate in the parishes currently separately served by the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate;

WHEREAS, as of the Effective Time (as defined below), the Komen Central Virginia Affiliate will receive all of the assets of the Komen Tidewater Affiliate and will use these assets in the conduct of its charitable activities;

WHEREAS, the Merger will be a one-time transfer of the assets of the Komen Tidewater Affiliate, all the assets involved in the transfer will be devoted to the promotion of the Komen Central Virginia Affiliate's exempt purposes, and such transfer will be "substantially related" (within the meaning of Treasury regulations § 1.513-1(d)) to the exempt charitable purposes of the Komen Central Virginia Affiliate;

WHEREAS, the Komen Tidewater Affiliate has no liabilities other than those listed on Exhibit A attached hereto and is not engaged in an unrelated trade or business;

WHEREAS, the Komen Central Virginia Affiliate will, by operation of law, assume all liabilities of the Komen Tidewater Affiliate as of the Effective Time;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate approved and adopted new Bylaws of the Komen Central Virginia Affiliate (the "**Bylaws**") attached hereto as Exhibit B;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, has increased the size of its Board of Directors by 4 for a total of 11 directors and elected the individuals listed on Exhibit C attached hereto to serve on the Board of Directors of the surviving corporation as of the Effective Time (as defined below);

WHEREAS, in connection with the Merger, the Boards of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate have worked together to establish a set of governance guidelines to guide the transition period following the Merger (the "**Governance Transition Guidelines**") attached hereto as Exhibit D;

WHEREAS, after the Merger, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, agrees to continue to act in accordance with the Governance Transition Guidelines;

WHEREAS, after the Merger, the Komen Central Virginia Affiliate, as the surviving corporation, will continue to aid, support and make contributions, donations and grants to charitable or benevolent organizations that are primarily concerned with research, education, screening, detection, prevention, treatment or study of breast cancer and will continue to operate primarily for charitable purposes under Section 501(c)(3) of the Code and the Treasury regulations promulgated thereunder, and in accordance with the Komen Central Virginia Affiliate's Second Amended and Restated Affiliation Agreement with Komen, as further amended from time to time.

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Incorporation of Recitals**. The Recitals are incorporated into this Agreement by this reference.
2. **Effective Time**. Effective as of April 1, 2019 (the “**Effective Time**”), the Komen Tidewater Affiliate shall be merged with and into the Komen Central Virginia Affiliate (the “**Merger**”), with the Komen Central Virginia Affiliate being the surviving corporation in the Merger.
3. **Komen Central Virginia Affiliate as the Surviving Corporation**. As of the Effective Time, all of the properties, rights, privileges, immunities, and powers of the Komen Tidewater Affiliate shall vest in the Komen Central Virginia Affiliate, as the surviving corporation, and all debts, liabilities, obligations and duties of the Komen Tidewater Affiliate shall become the debts, liabilities, obligations and duties of the Komen Central Virginia Affiliate, as the surviving corporation. For the avoidance of doubt, as of the Effective Time, all trade names of the Komen Tidewater Affiliate shall be transferred and owned by the Komen Central Virginia Affiliate. From and after the Effective Time, the Komen Central Virginia Affiliate, which is sometimes hereinafter referred to as the “surviving corporation,” shall exist under the doing business as name of Central and Eastern Virginia Affiliate. The separate existence of the Komen Tidewater Affiliate shall cease at the Effective Time in accordance with the provisions of the Delaware Act.
4. **Articles of Incorporation of the Surviving Corporation**. The Articles of Incorporation of the Komen Central Virginia Affiliate in effect immediately prior to the Effective Time, shall continue to be the Articles of Incorporation of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.
5. **Bylaws of the Surviving Corporation**. The current Bylaws of the Komen Central Virginia Affiliate shall continue to be the bylaws of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.
6. **Officers of the Surviving Corporation**. The officers of the Komen Central Virginia Affiliate immediately prior to the Effective Time shall be the officers of the Komen Central Virginia Affiliate, as the surviving corporation, from and after the Effective Time until their successors have been duly elected, appointed or qualified or until the earlier of their death, resignation or removal in accordance with the Bylaws of the surviving corporation.
7. **Effectuating the Merger**. Each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate agrees that it will cause to be executed, filed and recorded any document or documents prescribed by the laws of the State of Delaware and the State of Virginia, and that it will cause to be performed all necessary acts within the

State of Delaware and the State of Virginia and elsewhere to effectuate the transactions herein provided.

8. **Termination or Abandonment.** At any time prior to the filing of the Certificate of Merger with the Delaware Division of Corporations, this Agreement may be terminated and abandoned by action of the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to the extent permitted by the laws of Delaware, as applicable, notwithstanding the approval of the Merger by Komen.

9. **Consent to Service of Process.** The Komen Central Virginia Affiliate, as the surviving corporation, agrees that it may be served with process in the State of Virginia and the State of Delaware, as applicable, in any proceeding for enforcement of any obligation of the Komen Tidewater Affiliate in either state, as applicable, as well as for enforcement of any obligation of the surviving corporation, and irrevocably appoints CSC-Lawyer Incorporating Services in the State of Virginia and the State of Delaware as its agent to accept service of process in any such suit or proceeding. A copy of such process shall be mailed to the surviving corporation at the following addresses, as applicable:

For service of process in the State of Virginia:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
100 Shockoe Slip
2nd Floor
Richmond, VA 23219

For service of process in the State of Delaware:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
251 Little Falls Drive
Wilmington, DE 19808

With a copy to:

Central and Eastern Virginia Affiliate
1433 Johnston Willis Drive
Richmond, VA 23235

10. **Miscellaneous.**

a. This Agreement, along with the Certificate of Merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, constitute the entire understanding between the parties with respect to the transaction this Agreement contemplates.

b. The captions and headings are only for convenience of reference, are not a part of this Agreement, and will not limit or construe the provisions to which

they apply. All references in this Agreement to the singular usage will be construed to include the plural and the masculine and neuter usages to include the other and the feminine.

c. This Agreement may be executed in multiple counterparts, which may be delivered by an exchange of original signature pages or of facsimiles, email attachments or other similar means of electronic transmission, all of which taken together will constitute one single agreement between the parties hereto.

d. This Agreement shall be construed in accordance with the laws of the State of Delaware.


e. This Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective successors and permitted assigns.

f. This Agreement may only be amended, modified or supplemented by an agreement in writing signed by each party hereto. No waiver by any party of any of the provisions hereof shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Agreement, no failure to exercise, or delay in exercising, any rights, remedy, power or privilege arising from this Agreement shall operate or be construed as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof, or the exercise of any other right, remedy, power or privilege.

g. If any term or provision of this Agreement is invalid, illegal or unenforceable in any jurisdiction, such invalidity, illegality, or unenforceability shall not affect any other term or provision of this Agreement or invalidate or render unenforceable such term or provision in any other jurisdiction. Upon such determination that any term or other provision is invalid, illegal or unenforceable, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated hereby be consummated as originally contemplated to the greatest extent possible.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation

By: 
Name: Susan Quisenberry
Title: President

TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation

By: _____
Name: Lisa Chandler
Title: President

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**GREATER RICHMOND VIRGINIA AFFILIATE
OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.**, a Delaware non-stock, non-
profit corporation

By: _____
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC.**, a Delaware non-stock, non-profit corporation

By: *Lisa Chandler* _____
Name: Lisa Chandler
Title: President

Exhibit A

Komen Tidewater Affiliate Liabilities

None.

Exhibit B

Bylaws of the Komen Central Virginia Affiliate

[To be attached]

**BYLAWS
OF THE
CENTRAL & EASTERN VIRGINIA AFFILIATE
OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.**

(a Delaware nonstock, nonprofit corporation)

Table of Contents

ARTICLE I Name, Organization, Offices, and Purposes 1

 Section 1.01 Name 1

 Section 1.02 Organization 1

 Section 1.03 Offices; Registered Agent 1

 Section 1.04 Purposes 1

ARTICLE II Board of Directors 2

 Section 2.01 Power and Duties of Board 2

 Section 2.02 Number and Qualification of Directors 2

 Section 2.03 Election and Term of Directors 3

 Section 2.04 Term Limits for Directors 3

 Section 2.05 Vacancies and Newly-Created Directorships 3

 Section 2.06 Removal of Directors 3

 Section 2.07 Resignations 3

 Section 2.08 Quorum of Directors and Action of the Board 4

 Section 2.09 Meetings of the Board 4

 Section 2.10 Notice 4

 Section 2.11 Action of Directors Without a Meeting; Meetings by Conference
 Telephone 4

 Section 2.12 Compensation of Directors, Reimbursement of Expenses 5

 Section 2.13 Proxies 5

ARTICLE III Members 5

Membership 5

ARTICLE IV Officers, Agents, and Employees 6

 Section 4.01 Officers 6

 Section 4.02 Election of Officers 6

 Section 4.03 Term of Office; Vacancies; Removal 6

 Section 4.04 Resignation 6

 Section 4.05 Powers and Duties of Officers of the Board 7

 A. President 7

 B. Vice Presidents 7

 C. Treasurer 7

 D. Secretary 8

 Section 4.06 Agents and Employees 8

 Section 4.07 Compensation of Officers, Agents, and Employees 8

ARTICLE V Committees; Advisers 9

 Section 5.01 Committees and Task Forces 9

Section 5.02 Executive Committee.....9
Section 5.03 Committee Rules..... 9-10
Section 5.04 Committee Vacancies; Changes; Discharges10
Section 5.05 Committee Records.....9
Section 5.06 Advisers to the Corporation10

ARTICLE VI Transactions of the Corporation10
Section 6.01 Checks; Notes; Contracts; Deposits..... 10-11
Section 6.02 Contributions to and by the Corporation10
Section 6.03 Loans to Directors, Officers, and Advisers.....11
Section 6.04 Participation of Directors, Officers, and Advisers in Related
Businesses11
Section 6.05 Code of Ethics.....11
Section 6.06 Distribution of Assets on Dissolution of the Corporation11

ARTICLE VII Miscellaneous11
Section 7.01 Fiscal Year11
Section 7.02 Books and Records12
Section 7.03 Amendment of Certificate of Incorporation and Bylaws.....11
Section 7.04 Waiver of Notice..... 12-13
Section 7.05 Limitation on Liability and Indemnification13
Section 7.06 Gender.....12

**BYLAWS
OF THE
CENTRAL & EASTERN AFFILIATE OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.
(a Delaware nonstock, nonprofit corporation)**

ARTICLE I
Name, Organization, Offices, and Purposes

Section 1.01. Name. This corporation shall be known as the Central & Eastern Affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. (the “Corporation”).

Section 1.02. Organization. The Corporation is incorporated in Delaware as a nonstock, nonprofit corporation that is organized and operated exclusively for charitable, scientific, and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as now in effect or as may hereafter be amended, or the corresponding section of any future tax code (collectively, the “Code”).

Section 1.03. Offices; Registered Agent. The principal office of the Corporation shall be located within or without the State of Delaware, at such place as the Board of Directors shall from time to time designate. The Corporation may maintain additional offices at such other places as the Board of Directors may designate. The Corporation shall have and maintain within the State of Delaware and within any jurisdiction in which it is doing business a registered agent whose business address is identical with the registered office of the Corporation in that jurisdiction. The Board of Directors may from time to time as it sees fit change the Corporation’s registered agent in any jurisdiction.

Section 1.04. Purposes. In furtherance of the purposes set forth in Section 1.02 hereof, the Corporation may receive property by gift, devise or bequest, invest or reinvest the same, and apply the income and principal thereof, as the Board of Directors may from time to time determine, either directly or through contributions to any charitable organization or organizations, exclusively for charitable, scientific, or educational purposes provided such purposes are substantially related to the support of education, research, detection, prevention and treatment or study of breast cancer and to support services for people affected by breast cancer in the service area described in the Corporation’s Affiliation Agreement with the Susan G. Komen

Breast Cancer Foundation, Inc., (a Texas nonprofit charitable corporation) (the “Komen Foundation”), and engage in any lawful activity for which corporations may be organized under the Delaware General Corporation Law that are incidental to the foregoing purposes or may be otherwise necessary or appropriate to more fully accomplish the foregoing purposes of the Corporation, and which are not inconsistent with its qualification under Code Section 501(c)(3).

ARTICLE II Board of Directors

Section 2.01. Power and Duties of Board. The business and affairs of the Corporation shall be managed by or under the direction of its Board of Directors, except as otherwise expressly provided by law, the Articles of Incorporation of the Corporation, or these Bylaws.

The duties of the Board:

- Ensure effective organizational planning;
- Ensure legal, ethical, moral and fiduciary integrity and maintains accountability;
- Determine, monitor, and strengthen the programs and services of the organization;
- Ensure adequate financial resources, approve financial plans, and oversee financial management;
- Hire, support and evaluate the performance of the Executive Director, if any; and
- Recruit, orient, and train board members and assess overall board performance.

Section 2.02. Number and Qualification of Directors. The number of directors constituting the entire Board of Directors shall be fixed by the Board of Directors and, except as otherwise set forth below, shall be neither less than five (5) nor more than fifteen (15). The number of directors may be increased or decreased within the aforementioned limits by action of the Board; provided, however, that no decrease in the number of directors shall have the effect of shortening the term of any incumbent director. Unless otherwise required by law, the Certificate of Incorporation or these Bylaws, a director need not be a member of the Corporation. A paid employee of the Corporation is not eligible to serve as a director until one (1) year after such

employment relationship has ceased, except that such employee may serve as an *ex-officio*, non-voting, member of the Board.

Section 2.03. Election and Term of Directors. The Directors shall be elected at the annual meeting of the Board of Directors by a majority of the Directors then in office, and each shall continue in office for a term of **two (2)** years. The terms of office of Directors shall be staggered so that the term of no more than **one-third** of the Directors shall expire in any single year.

Section 2.04. Term Limits for Directors. No person shall serve more than **three (3)** complete consecutive terms (i.e., no more than six [6] consecutive years); provided however, that if a Director is elected to be an officer of the Corporation during the last year of her last complete term, said term may be extended one time only for a period not to exceed one (1) year. Any person who has served **three (3)** such complete consecutive terms (plus the extension referenced herein, if applicable) shall be eligible for reelection after a one (1) year absence.

Section 2.05. Vacancies and Newly-Created Directorships. Vacancies and newly-created directorships, resulting from any increase in the authorized number of Directors, may be filled by a majority vote of the Directors then in office, or by a sole remaining Director. A Director elected to fill a vacancy shall hold office until the expiration of the term of the vacant directorship being filled and until her successor is elected and qualified or until her death, resignation, or removal. If the remaining term of the vacant directorship equals or exceeds one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall constitute one complete term. If the remaining term is less than one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall not constitute one complete term.

Section 2.06. Removal of Directors. Any one or more of the Directors may be removed, with or without cause, by at least two-thirds vote of the Directors then in office at any duly convened special or regular meeting of the Directors.

Section 2.07. Resignations. Any Director may resign at any time by giving written notice to the President of the Board of Directors. Such resignation shall take effect at the time

specified therein (or immediately if no time is specified), and unless otherwise specified therein no acceptance of such resignation shall be necessary to make it effective.

Section 2.08. Quorum of Directors and Action of the Board. Unless a greater proportion is required by law or by the Certificate of Incorporation or these Bylaws, a majority of the total number of Directors then in office, shall constitute a quorum for the transaction of business, at any meeting of the Board of Directors.

Section 2.09. Meetings of the Board. An annual meeting of the Board of Directors shall be held each year at such time and place as shall be fixed by the Board of Directors, for the election of Officers and Directors and for the transaction of such other business as may properly come before the meeting. The Board of Directors shall meet no less frequently than once each calendar quarter. The Board of Directors may provide, by resolution, the time and place for the holding of additional regular meetings without notice other than the notice provided by such resolution. Special meetings of the Board may be held at any time whenever called by the President, or any two Directors. Meetings of the Board of Directors may be held at such places within or without the State of Delaware as may be fixed by the Board for annual and regular meetings and in the notice of meeting for special meetings.

Section 2.10. Notice. Notice of any special meeting shall be given at least seven (7) days prior thereto by written notice delivered personally or mailed to each Director at her business address, or by facsimile or similar means of visual data transmission, or by e-mail. If mailed, such notice shall be deemed to be delivered three (3) days after being deposited in the United States mail so addressed, with postage thereon prepaid. If notice is provided by facsimile or similar means of visual data transmission, or by e-mail, such notice shall be deemed to be delivered when transmitted for delivery to the recipient. The notice of any special meeting shall set forth the purpose, time and place of such meeting. Any Director may waive notice of any meeting. The attendance of a Director at a meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting expressly to object, at the beginning of the meeting, to the manner in which the meeting was called or convened.

Section 2.11. Action of Directors Without a Meeting; Meetings by Conference Telephone. Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws,

any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if all of the members of the Board of Directors consent thereto in writing, and the writing or writings are filed with the minutes of proceedings of the Board.

Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws, any one or more members of the Board may participate in a meeting of such Board by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 2.12. Compensation of Directors, Reimbursement of Expenses. The Corporation shall not pay any compensation to directors for services rendered to the Corporation as a Director. Directors may nonetheless be reimbursed for reasonable expenses incurred in the performance of their duties to the Corporation, including expenses for attendance at meetings of the Board of Directors, in reasonable amounts as approved by a majority of the Directors voting at a meeting with a quorum. Members of Committees of the Board may, by appropriate resolution of the Board of Directors, be allowed similar reimbursement of expenses.

Section 2.13. Proxies. A Director may not confer by proxy the authority to attend any meeting and vote on such Director's behalf.

ARTICLE III Members

Membership. The Corporation may have one or more classes of members. The Board of Directors shall set forth the rights and benefits of membership provided, however, that, no class of member shall have the power to vote on any matter regarding the governance or affairs of the Corporation.

ARTICLE IV
Officers, Agents, and Employees

Section 4.01. Officers. The Officers of the Corporation shall minimally consist of a President, a Secretary, and a Treasurer. The Corporation shall have such other assistant officers as the Board of Directors may deem necessary, and such Officers shall have the authority prescribed by the Board. One person shall not hold two offices with the exception of the Secretary-Treasurer, which may be filled by the same person.

Section 4.02. Election of Officers. The Officers of the Board of Directors shall be elected by the Directors at the annual meeting of the Board of Directors.

Section 4.03. Term of Office; Vacancies; Removal. Subject to the limitations set forth in Section 2.05 herein, each Officer shall hold office for a term of **two years** and until her successor is elected or appointed and qualified or until her earlier death, resignation, or removal. All Officers shall be elected or appointed at the annual meeting of the Board of Directors. Vacancies resulting from any resignation or removal may be filled by the Board of Directors. An Officer appointed or elected to fill a vacancy shall hold office for the unexpired term of her predecessor in office, and until her successor is elected and qualified. If the remaining term of the vacant office equals or exceeds one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall constitute a complete term. If the remaining term is less than one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall not constitute a complete term. Any Officer may be removed by the Board, with or without cause at any time, whenever in its judgment the best interests of the Corporation would be served thereby. Election or appointment as an Officer or agent of the Corporation shall not in and of itself create any contract rights.

Section 4.04. Resignation. Any officer may resign at any time by giving written notice to the President of the Board. Unless otherwise specified in the written notice, the resignation shall be effective upon delivery to the President and no acceptance of such resignation shall be necessary to make it effective.

Section 4.05. Powers and Duties of Officers of the Board. Subject to the control of the Board of Directors, all Officers of the Board as between themselves and the Corporation shall

have such authority and perform such duties in the management of the Corporation as may be provided by the Board and, to the extent not so provided, as generally pertain to their respective offices.

A. President. The President shall serve as the principal officer of the corporation. The President shall give direction and exercise oversight pertaining to all affairs of the Corporation. She may sign contracts or other instruments, which the Board of Directors has authorized to be executed, and shall perform all duties incident to the office of the President as may be prescribed by the Board of Directors. The President shall preside at all meetings of the Board of Directors. The President shall serve as an *ex-officio*, non-voting member of all committees of the Corporation.

B. Treasurer. The Treasurer shall be responsible for and oversee all fiscal affairs including all funds and securities of the Corporation. She shall ensure that the Corporation properly receives and gives receipts for monies due and payable to the Corporation and deposit all monies and other valuable property of the Corporation in the name and to the credit of the Corporation in such banks or depositories as the Board of Directors may designate. Whenever required by the Board of Directors, the Treasurer shall render financial statements, but in no event less than quarterly. She shall at all reasonable times exhibit the books and accounts to any Officer or Director of the Corporation, and shall perform all duties incident to the office of Treasurer, subject to the supervision of the Board of Directors, and such other duties as shall from time to time be assigned by the Board of Directors. The Treasurer shall, if required by the Board of Directors, give such bond or security for the faithful performance of her duties as the Board of Directors may require, for which she shall be reimbursed. The Treasurer shall satisfy such standards as may be set forth in the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation.

C. Secretary. The Secretary shall be responsible for ensuring that an accurate record of the proceedings of all meetings of the Board of Directors are kept, shall give or cause to be given all notices in accordance with these Bylaws or as required by law, and, in general, shall perform all duties customary to the office of Secretary.

Section 4.06. Agents and Employees. The Board of Directors may appoint other agents and employees (in instances where the Corporation has no Executive Director) who shall have such authority and perform such duties as may be prescribed by the Board. The Board may remove any agent or employee (if hired by the Board) at any time with or without cause. Removal without cause shall be without prejudice to such person's contract rights, if any.

Section 4.07. Compensation of Officers, Agents, and Employees. The Corporation shall not pay any compensation to Officers of the Board for their services rendered to the corporation as officers. Officers may nonetheless, be reimbursed for reasonable expenses incurred in the performance of their duties to the corporation. The Corporation may pay compensation in reasonable amounts to agents and employees for services rendered, such amount to be fixed by the Board or, if the Board delegates power to any officer or officers, then by such Officer or Officers. The Board may require Officers, agents, or employees to give security for the faithful performance of their duties.

ARTICLE V

Committees; Advisers

Section 5.01. Committees and Task Forces. The Board of Directors may, by resolution passed by a majority of Directors voting at a meeting with a quorum, create and appoint one or more committees or task forces, for such purpose or function as may be deemed appropriate. Such committees and task forces shall have the power and duties expressly designated by the Board of Directors, and shall give advice and make non-binding recommendations to the Board; provided, however, no committee (including the Executive Committee) shall have the power or the authority to: amend the Articles of Incorporation, amend these Bylaws, dissolve the corporation, sell, lease, or exchange corporate assets, adopt an agreement of merger or consolidation, fill any board vacancy, repeal any board action, or take any action required to be taken by the Board of Directors under the General Corporation Law of the State of Delaware. All committees and task forces are subject to the oversight of the Board of Directors. The designation of any such committee or task force and delegation thereto of authority shall not alone relieve any Director of her duty under law to the Corporation.

Section 5.02. Executive Committee. The Board of Directors may appoint an Executive Committee to serve at the direction of the Board. If the Board of Directors has an Executive Committee, such committee shall consist of no less than three (3) persons and no more than five (5) persons, all of whom shall be directors, and shall include the President, Secretary and Treasurer. The Executive Director shall serve as an *ex-officio*, non-voting member of the Executive Committee. The Executive Committee may act in place and stead of the Board of Directors between Board meetings on all matters, except those specifically reserved to the board by the Bylaws or state law. The Executive Committee shall report its actions to the Board at the next board meeting. Meetings of the Executive Committee may be called by the President or by the Executive Director.

Section 5.03. Committee Rules. In the absence of a contrary provision by the Board of Directors, a majority of the members of each committee shall constitute a quorum for the transaction of business. The vote of a majority of the committee members present at a meeting at the time of such vote if a quorum is then present shall be the act of such committee, and each committee shall otherwise conduct its business in the same manner as the Board of Directors conducts its business under Article II of these Bylaws.

Unless otherwise restricted by the Certificate of Incorporation or these Bylaws, any action required or permitted to be taken at any meeting of such committee may be taken without a meeting if all members of such committee consent in writing to the adoption of a resolution authorizing the action. The resolution and the written consents thereto by the members of the committee shall be filed with the minutes of proceedings of such committee.

Any one or more members of such committee may participate in a meeting of the committee by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 5.04. Committee Vacancies; Changes; Discharge. Each committee of the Board of Directors, and each member thereof, shall serve at the pleasure of the Board and the Board shall have the power at any time to fill vacancies in, to change the membership of, or to discharge any committees or any member thereof, with or without cause.

Section 5.05. Committee Records. Minutes shall be kept of each meeting of each committee. Copies of the minutes of each such meeting shall be filed with the corporate records and supplied to each member of the Board of Directors.

Section 5.06. Advisers to the Corporation. The Corporation may have one or more Advisory Councils, which shall serve solely in an advisory capacity to the Corporation and which shall function in the manner provided for directors in Article II hereof. The Board of Directors, by resolution adopted by a majority of Directors in office, may elect or appoint any person or persons to act in any other advisory capacity to the Corporation, including, but not limited to, advisory councils, or in any honorary capacity with respect to the Corporation.

ARTICLE VI Transactions of the Corporation

Section 6.01. Checks; Notes; Contracts; Deposits. The Board of Directors shall determine who shall be authorized from time to time on the Corporation's behalf: (a) to sign checks, drafts, or other orders for payment of money; (b) to enter into contracts; or (c) to execute and deliver other documents and instruments. All funds of the Corporation shall be deposited to the credit of the Corporation in banks, trust companies, or other depositories that are selected by the Board of Directors.

Section 6.02. Contributions to and by the Corporation. The Board of Directors, or its designee, may solicit and accept on behalf of the Corporation any contribution, gift, bequest, or devise for the general purposes or for any particular purpose of the Corporation set forth in Section 1.04 hereof; provided, however, that no restricted contribution shall be accepted on behalf of the Corporation until the Board of Directors has determined that acceptance of the restricted contribution is in the best interest of the Corporation and is in accordance with the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation. The Board of Directors may make gifts, contributions, and grants to the extent not prohibited by these Bylaws, the Certificate of Incorporation, Affiliate Policies and Affiliation Agreement, state law, or any requirements for maintaining the Corporation's status as an organization described in the Code section 501(c)(3).

Section 6.03. Loans to Directors, Officers, and Advisers. The Corporation shall make no loans to its Officers, Directors, or advisers; provided, however, that the Corporation shall not be prohibited from making advances to cover the costs of expenses incurred on behalf of the Corporation to the extent such advances are consistent with policies and procedures established by the Board of Directors.

Section 6.04. Participation of Directors, Officers, and Advisers, in Related Businesses. Unless otherwise provided by contract or resolution of the Board of Directors, and subject to the disclosure obligations set forth in the Corporation's Code of Ethics described in Section 6.05 below, Officers, Directors, and advisers of the Corporation may hold any position as Officers and Directors of other corporations, whether for-profit or not-for-profit, in related businesses, and their efforts to advance the interests of those corporations shall not create a breach of fiduciary duty to this Corporation in the absence of bad faith.

Section 6.05. Code of Ethics. The Corporation shall adopt a code of ethics for every Director, Officer, employee, grant reviewer, Race director, committee chair, and committee member described from time to time in the Affiliation Agreement with the Komen Foundation (the "Code of Ethics").

Section 6.06. Distribution of Assets on Dissolution of the Corporation. Upon the dissolution of the Corporation, its assets shall be distributed in accordance with the Corporation's Certificate of Incorporation.

ARTICLE VII Miscellaneous

Section 7.01. Fiscal Year. The fiscal year of the Corporation shall be from April 1st through March 31st annually.

Section 7.02. Books and Records. The Corporation shall keep at its office correct and complete books and records of account, the activities and transactions of the Corporation, minutes of the proceedings of the Board of Directors and any committee of the Board of Directors, and a current list of the members, Directors, and Officers of the Corporation and their residence addresses. Any of the books, minutes, and records of the Corporation may be in

written form or in any other form capable of being converted into written form within a reasonable time.

Section 7.03. Amendment of Certificate of Incorporation and Bylaws. The Certificate of Incorporation of the Corporation may be amended in whole or in part with consent of the Komen Foundation and a two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent) pursuant to the procedure outlined in Title 8, Section 242(b)(3) of the Delaware General Corporation Law. The Bylaws of the Corporation may be adopted, amended, or repealed in whole or in part with the consent of the Komen Foundation and two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent). Solely for these purposes, to the extent required under Delaware law, the Komen Foundation shall be treated as a voting member of the Corporation.

Section 7.04. Waiver of Notice. Whenever any notice is required by law, the Certificate of Incorporation, or by these Bylaws, a waiver thereof in writing, signed by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed the equivalent thereto.

Section 7.05. Limitation on Liability and Indemnification. Limitations on liability and indemnification of Officers and Directors of the Corporation shall be as provided in the Corporation's Certificate of Incorporation.

Section 7.06. Gender. Words of either gender used in these Bylaws shall be construed to include the other gender, unless the context requires otherwise.

By: SUSAN G. QUISENBERRY
(Printed Name)

Name: Susan G. Quisenberry
(Signature)

Its: President

SWORN TO and Subscribed before me by Susan G. Quisenberry on this the 17th day of April, 2019.

[Signature]
Notary in and for the State of Virginia
County of Henrico

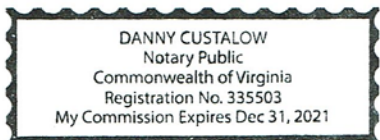


Exhibit C

Board of Directors of the Komen Central Virginia Affiliate

1. Susan Quisenberry
2. Du'Neika Easley
3. Katrina Forrest
4. Billy Irvin
5. Vicki Mirandah
6. Lisa Chandler
7. Nicole Kint
8. Beryl Love
9. Shannon Satterwhite
10. Susan Stanitski
11. Jen Miller

Exhibit D

Governance Transition Guidelines

[To be attached]

Governance Transition Guidelines

May 2, 2019

The purpose of this document is to summarize the outcomes of the merger exploration process. These outcomes act as the negotiated terms and agreement of merger between both affiliates. The Board of Directors (BOD) alignment and plan timeline is designed to successfully transition the two legacy organizations BOD into one functioning entity with representation from each legacy affiliate as possible. The aligned BOD and eventual succession plan should align all elements of Board functions and allow for proper representation and effective governance.

Governance:

Bylaws: The bylaws of the Central Virginia Affiliate (soon to be Central & Eastern Virginia AKA CEVA) affiliate have been updated to reflect the HQ model bylaws template, total maximum board members, officer terms and the fractional roll off permitted for healthy attrition.

Board of Director roles:

- **Officers:**
 - Central Virginia officers who are mid-term will remain in place through the end of FY20, and any additional openings will be open to all Tidewater and Central VA board members of interest and fit.
 - Election of officer terms beginning April 2021 not dependent upon geography, however every effort should be made to have officer positions reflective of legacy affiliate service areas when possible.
 - President – 2 year term
 - Vice President – 2 year term
 - Secretary – 2 year term
 - Treasurer – 2 year term
 - Or combined Secretary/Treasurer – 2 year term
- **Board Membership:**
 - 15 board seats established for the board according to updated bylaws.
 - Encouraged to seek representation from all legacy areas, however emphasis should be placed on board skillset inventory and committee needs.
 - Board members from legacy and surviving affiliates continuing on to the CEVA board will need to have terms realigned in order to accomplish appropriate board attrition, according to updated and proposed bylaws.
- **Board Governance Structuring**
 - Both boards were in joint agreement on the board committees to move forward for the integrated board. They are as follows:
 - Board Development Committee
 - Fund Development Committee
 - Finance Committee
 - Strategic Mission Committee
 - Committee descriptions, work tasks and work timeline to be the focus of board capacity building and governance work by end of 5/31.
 - The board will conduct a full strategic planning session to set the direction for the combined affiliate in mission and fund development during the Summer of 2019.

Board Meetings dates (update as appropriate):

- **Dates of Meeting for remainder of FY19 for Komen Central & Virginia (CEVA)**
 - April 17, 2019 Board Meeting 5:30 – 7:00 pm EDT

- June, 2019 Board Meeting TBD
 - July or August 2019 Board Retreat TBD
 - September, 2019 Board Meeting TBD
 - November, 2019 Board Meeting TBD
 - February, 2020 Board Meeting TBD
 - March, 2020 Board Meeting TBD
- Dates and times will be determined based on the result of a survey of all CEVA Board members.
 - Phone / skype information provided prior to meeting along with meeting materials
 - Board meeting schedule will prioritize at least 2 in person meetings (retreat or otherwise) to alternate a more central location for all to have an opportunity to engage together.
 - Board meetings to alternate board committee and full board starting June 2019.
 - In months of full board meetings, board members should meet together in their respective areas and participate in video conferencing as area groups.

Board Term Alignment: Term alignment will be addressed by the Board Development Committee after legal filing.

Board Seat	# of Terms Fulfilled	Current Term Expires	Term Extension	Board Member	Position (Officer or Member at Large)	Service Area
1	3 of 3	2019		Susan Quisenberry	President	Central VA
2	1 of 2	2020		Lisa Chandler	Vice President	Tidewater
3	1 of 3	2020		Du'Neika Easley	Treasurer	Central VA
4	X of 2	2021		Shannon Satterwhite	Secretary	Tidewater
5	X of 2	2020		Beryl Love	At Large	Tidewater
6	2 of 3	2019		Billy Irvin	At Large	Central VA
7	3 of 3	2019		Jen Miller	At Large	Central VA
8	3 of 3	2019		Katrina Forrest	At Large	Central VA
9	X of 2	2020		Nicole Kint	At Large	Tidewater
10	X of 2	2020		Susan Stanitski	At Large	Tidewater
11	1 of 3	2020		Vicki Mirandah	At Large	Central VA
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						

Mission:

Every effort should be made to maintain a distribution/award based on priority need across entire service area; with the highest quality of the grant applications fully funded, as opposed to partial funding for geographic coverage.

- In FY19 prior to merger - There will be separate RFA's and peer review committees to review the specific geographic grant applications.
- In FY20

- Grants area alignment of RFA and mission investment will be a strategic board conversation. A consolidated RFA should be drafted with target communities across the new service area in order to identify areas of greatest need and ensure appropriate funding. Every effort should be made to ensure only the highest quality of the grant applications are funded.
- Expanding scope of mission service to achieve strategic mission investment and evaluating maximum impact in mission programs beyond grants should be a priority conversation for the board.
- FY20 and beyond - Distribution of funding to address highest need across the state might mean a slight disproportion of dollars to each former service area versus dollars raised, however, priority of funds raised in each former service area will be given for investment in that area when possible. The focus should continue to be on the integration of the newly combined service area.

Fund Development:

A strategic fund development plan should be drafted and approved by the board in FY20. Priorities for strategy in fund development as identified by the two groups were stated in priority order as follows:

1. Data evaluation for revenue stream ROI determination.
2. Stabilization of Race/Walk revenue through best practice Peer to Peer fundraising and conversion to More Than Pink Walk .
3. Diversify revenue streams for sustainable revenue through individual giving – annual funds, major gifts and planned giving.

**GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST
CANCER FOUNDATION, INC.**

D/B/A CENTRAL VIRGINIA AFFILIATE OF SUSAN G. KOMEN FOR THE CURE

UNANIMOUS WRITTEN CONSENT OF THE BOARD OF DIRECTORS

Effective: April 8, 2019

WHEREAS, the undersigned, constituting all of the members of the Board of Directors (the “**Board**”) of Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Central Virginia Affiliate of Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation (the “**Corporation**”), hereby unanimously consent to the adoption of the following resolutions.

1. Approval of Agreement and Plan of Merger

WHEREAS, the Board has determined that it is advisable and in the best interests of the Corporation that the Corporation and Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Susan G. Komen Tidewater, a Delaware non-stock, non-profit corporation (the “**Merging Affiliate**”), pursuant to the provisions of the General Corporation Law of the State of Delaware (the “**Delaware Act**”), merge into a single corporation, with the Corporation continuing as the surviving corporation resulting from such merger (the “**Merger**”) and operating under the fictitious name Central and Eastern Virginia Affiliate;

RESOLVED, that in connection with the Merger, the Board deems it advisable and in the best interests of the Corporation that the Corporation enter into the Agreement and Plan of Merger (the “**Agreement**”), in substantially the form attached hereto as Exhibit A;

FURTHER RESOLVED, that the proper officers of the Corporation shall be, and each acting singly hereby is, authorized, empowered and directed for and on behalf of, and in the name of, the Corporation to execute, deliver and perform the Agreement and such further instruments, documents, certificates and filings, with such changes in the terms and provisions thereof as the officer executing the same, upon consultation with counsel, shall deem necessary and appropriate, and to do and perform such acts and deeds as they or any of them deem necessary or appropriate in order to effectuate the Merger and the other purposes and intents of this unanimous consent;

FURTHER RESOLVED, that the proper officers of the Corporation are hereby directed at the closing of the Merger to file or cause to be filed the certificate of merger prepared by the Corporation’s legal counsel with the Delaware Division of Corporations upon the closing of the Merger in accordance with the terms of the Agreement;

FURTHER RESOLVED, that the Board hereby adopts, ratifies and confirms all actions taken and things done by the directors or officers of this Corporation in connection with the Merger and the Agreement, including all actions taken by the directors and such officers in good faith and in the reasonable belief that such actions were or would be in the best interests of the

Corporation, and including all actions and elections by the directors at all meetings, whether or not such meetings were properly called, whether or not a quorum was present, whether or not such actions and elections were taken or made by the requisite number of directors, whether or not directors and officers were properly elected and qualified, and whether or not such actions and elections were otherwise irregular; and

FURTHER RESOLVED, that each officer of the Corporation, any one of whom may act without the joinder of any of the others, be, and hereby is, authorized, empowered, and directed for, on behalf of the Corporation, to (i) submit the Agreement to the sole voting member of the Corporation for its consideration and approval with the recommendation of the Board that the Agreement be approved, and (ii) seek and attain any other consent required by the Delaware Act.

2. **Expansion of Service Area**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Corporation to enter into the Agreement as the Merger will result in efficiency, cost savings and expansion in the Corporation's delivery of charitable services in the geographical areas currently separately served by the Corporation and the Merging Affiliate (collectively, the "**Expanded Service Area**").

RESOLVED, that upon the consummation of the Merger, the Corporation shall provide services in the Expanded Service Area.

3. **General Authorization**

RESOLVED, that the officers of the Corporation be, and each of them hereby is, authorized, empowered, and directed (any one of them acting alone) to take any and all such further actions, and to execute, and deliver all such further instruments and documents, for and in the name and on behalf of the Corporation, and to pay all such expenses as in their discretion appear to be necessary, proper, or advisable, to carry into effect the purposes and intentions of this resolution and each of the foregoing resolutions, and each hereby is, authorized and empowered to waive, in his, her or their discretion, as the case may be, any condition or conditions to the obligations of the Corporation to consummate the transactions contemplated above, the authority for such actions to be conclusively evidenced hereby.

4. **Ratification of Past Actions**

RESOLVED, that any actions previously taken on behalf of the Corporation in furtherance of the above resolutions by any officers, employees, agents or affiliates of the Corporation be, and each of them hereby is, authorized, ratified and approved.

5. **General**

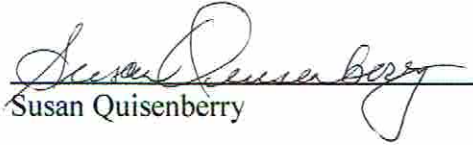
RESOLVED, that this unanimous consent may be executed in counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument. An executed copy of this unanimous consent may be delivered by one or more

parties hereto by facsimile, .PDF or other electronic means, and such execution and delivery shall be considered valid, binding and effective for all purposes as of the date hereof.

[Remainder of Page Intentionally Left Blank]

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:


Susan Quisenberry

Du'Neika Easley

Katrina Forrest

Billy Irvin

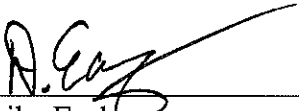
Vicki Mirandah

Jim Wright

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Susan Quisenberry



Du'Neika Easley

Katrina Forrest

Billy Irvin

Vicki Mirandah


Jim Wright

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Susan Quisenberry

Du'Neika Easley



Katrina Forrest

Billy Irvin

Vicki Mirandah

Jim Wright


IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Susan Quisenberry

Du'Neika Easley

Katrina Forrest

 3/29/19

Billy Irvin

Vicki Mirandah

Jim Wright

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

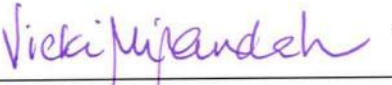
BOARD OF DIRECTORS:

Susan Quisenberry

Du'Neika Easley

Katrina Forrest

Billy Irvin



Vicki Mirandah

Jim Wright

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

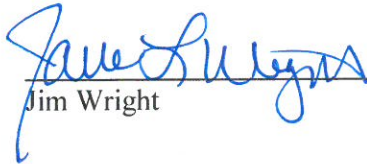
Susan Quisenberry

Du'Neika Easley

Katrina Forrest

Billy Irvin

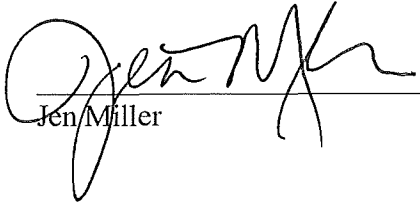
Vicki Mirandah



Jim Wright

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS.



Jen Miller

EXHIBIT A

Agreement and Plan of Merger

Please see attached.

AGREEMENT AND PLAN OF MERGER

THIS AGREEMENT AND PLAN OF MERGER, dated as of April 8, 2019 (this “**Agreement**”), is entered into by and between Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Central Virginia Affiliate**”), and Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Tidewater Affiliate**”).

WITNESSETH:

WHEREAS, (1) the Certificate of Incorporation of the Komen Central Virginia Affiliate was filed with the Delaware Division of Corporations on October 4, 1999; and (2) the Certificate of Incorporation of the Komen Tidewater Affiliate was filed with the Delaware Division of Corporations on April 13, 2000;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is an affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. d/b/a Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation (“**Komen**”), which is an organization exempt from federal taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “**Code**”);

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is organized and operated exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the Code;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is a nonprofit corporation and does not have authority to issue capital stock;

WHEREAS, the business and affairs of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is managed and all of the powers of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate are exercised by the Board of Directors of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate, respectively;

WHEREAS, the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate has declared it advisable, desirable and in the best interests of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to merge the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, with the Komen Central Virginia Affiliate being the surviving corporation, pursuant to the provisions of the Delaware General Corporation Law (the “**Delaware Act**”) and upon the terms and conditions hereinafter set forth;

WHEREAS, Komen has approved the merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate upon the terms and conditions set forth in this Agreement;

WHEREAS, the Merger (as defined below) will encourage efficiency and cost savings in the delivery of charitable services by the Komen Central Virginia Affiliate in the parishes currently separately served by the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate;

WHEREAS, as of the Effective Time (as defined below), the Komen Central Virginia Affiliate will receive all of the assets of the Komen Tidewater Affiliate and will use these assets in the conduct of its charitable activities;

WHEREAS, the Merger will be a one-time transfer of the assets of the Komen Tidewater Affiliate, all the assets involved in the transfer will be devoted to the promotion of the Komen Central Virginia Affiliate's exempt purposes, and such transfer will be "substantially related" (within the meaning of Treasury regulations § 1.513-1(d)) to the exempt charitable purposes of the Komen Central Virginia Affiliate;

WHEREAS, the Komen Tidewater Affiliate has no liabilities other than those listed on Exhibit A attached hereto and is not engaged in an unrelated trade or business;

WHEREAS, the Komen Central Virginia Affiliate will, by operation of law, assume all liabilities of the Komen Tidewater Affiliate as of the Effective Time;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate approved and adopted new Bylaws of the Komen Central Virginia Affiliate (the "**Bylaws**") attached hereto as Exhibit B;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, has increased the size of its Board of Directors by 4 for a total of 11 directors and elected the individuals listed on Exhibit C attached hereto to serve on the Board of Directors of the surviving corporation as of the Effective Time (as defined below);

WHEREAS, in connection with the Merger, the Boards of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate have worked together to establish a set of governance guidelines to guide the transition period following the Merger (the "**Governance Transition Guidelines**") attached hereto as Exhibit D;

WHEREAS, after the Merger, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, agrees to continue to act in accordance with the Governance Transition Guidelines;

WHEREAS, after the Merger, the Komen Central Virginia Affiliate, as the surviving corporation, will continue to aid, support and make contributions, donations and grants to charitable or benevolent organizations that are primarily concerned with research, education, screening, detection, prevention, treatment or study of breast cancer and will continue to operate primarily for charitable purposes under Section 501(c)(3) of the Code and the Treasury regulations promulgated thereunder, and in accordance with the Komen Central Virginia Affiliate's Second Amended and Restated Affiliation Agreement with Komen, as further amended from time to time.

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Incorporation of Recitals**. The Recitals are incorporated into this Agreement by this reference.

2. **Effective Time**. Effective as of April 1, 2019 (the “**Effective Time**”), the Komen Tidewater Affiliate shall be merged with and into the Komen Central Virginia Affiliate (the “**Merger**”), with the Komen Central Virginia Affiliate being the surviving corporation in the Merger.

3. **Komen Central Virginia Affiliate as the Surviving Corporation**. As of the Effective Time, all of the properties, rights, privileges, immunities, and powers of the Komen Tidewater Affiliate shall vest in the Komen Central Virginia Affiliate, as the surviving corporation, and all debts, liabilities, obligations and duties of the Komen Tidewater Affiliate shall become the debts, liabilities, obligations and duties of the Komen Central Virginia Affiliate, as the surviving corporation. For the avoidance of doubt, as of the Effective Time, all trade names of the Komen Tidewater Affiliate shall be transferred and owned by the Komen Central Virginia Affiliate. From and after the Effective Time, the Komen Central Virginia Affiliate, which is sometimes hereinafter referred to as the “surviving corporation,” shall exist under the doing business as name of Central and Eastern Virginia Affiliate. The separate existence of the Komen Tidewater Affiliate shall cease at the Effective Time in accordance with the provisions of the Delaware Act.

4. **Articles of Incorporation of the Surviving Corporation**. The Articles of Incorporation of the Komen Central Virginia Affiliate in effect immediately prior to the Effective Time, shall continue to be the Articles of Incorporation of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

5. **Bylaws of the Surviving Corporation**. The current Bylaws of the Komen Central Virginia Affiliate shall continue to be the bylaws of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

6. **Officers of the Surviving Corporation**. The officers of the Komen Central Virginia Affiliate immediately prior to the Effective Time shall be the officers of the Komen Central Virginia Affiliate, as the surviving corporation, from and after the Effective Time until their successors have been duly elected, appointed or qualified or until the earlier of their death, resignation or removal in accordance with the Bylaws of the surviving corporation.

7. **Effectuating the Merger**. Each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate agrees that it will cause to be executed, filed and recorded any document or documents prescribed by the laws of the State of Delaware and the State of Virginia, and that it will cause to be performed all necessary acts within the

State of Delaware and the State of Virginia and elsewhere to effectuate the transactions herein provided.

8. **Termination or Abandonment.** At any time prior to the filing of the Certificate of Merger with the Delaware Division of Corporations, this Agreement may be terminated and abandoned by action of the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to the extent permitted by the laws of Delaware, as applicable, notwithstanding the approval of the Merger by Komen.

9. **Consent to Service of Process.** The Komen Central Virginia Affiliate, as the surviving corporation, agrees that it may be served with process in the State of Virginia and the State of Delaware, as applicable, in any proceeding for enforcement of any obligation of the Komen Tidewater Affiliate in either state, as applicable, as well as for enforcement of any obligation of the surviving corporation, and irrevocably appoints CSC-Lawyer Incorporating Services in the State of Virginia and the State of Delaware as its agent to accept service of process in any such suit or proceeding. A copy of such process shall be mailed to the surviving corporation at the following addresses, as applicable:

For service of process in the State of Virginia:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
100 Shockoe Slip
2nd Floor
Richmond, VA 23219

For service of process in the State of Delaware:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
251 Little Falls Drive
Wilmington, DE 19808

With a copy to:

Central and Eastern Virginia Affiliate
1433 Johnston Willis Drive
Richmond, VA 23235

10. **Miscellaneous.**

a. This Agreement, along with the Certificate of Merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, constitute the entire understanding between the parties with respect to the transaction this Agreement contemplates.

b. The captions and headings are only for convenience of reference, are not a part of this Agreement, and will not limit or construe the provisions to which

they apply. All references in this Agreement to the singular usage will be construed to include the plural and the masculine and neuter usages to include the other and the feminine.

c. This Agreement may be executed in multiple counterparts, which may be delivered by an exchange of original signature pages or of facsimiles, email attachments or other similar means of electronic transmission, all of which taken together will constitute one single agreement between the parties hereto.

d. This Agreement shall be construed in accordance with the laws of the State of Delaware.


e. This Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective successors and permitted assigns.

f. This Agreement may only be amended, modified or supplemented by an agreement in writing signed by each party hereto. No waiver by any party of any of the provisions hereof shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Agreement, no failure to exercise, or delay in exercising, any rights, remedy, power or privilege arising from this Agreement shall operate or be construed as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof, or the exercise of any other right, remedy, power or privilege.

g. If any term or provision of this Agreement is invalid, illegal or unenforceable in any jurisdiction, such invalidity, illegality, or unenforceability shall not affect any other term or provision of this Agreement or invalidate or render unenforceable such term or provision in any other jurisdiction. Upon such determination that any term or other provision is invalid, illegal or unenforceable, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated hereby be consummated as originally contemplated to the greatest extent possible.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**GREATER RICHMOND VIRGINIA AFFILIATE
OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.**, a Delaware non-stock, non-profit corporation

By: 
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC.**, a Delaware non-stock, non-profit corporation

By: _____
Name: Lisa Chandler
Title: President

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**GREATER RICHMOND VIRGINIA AFFILIATE
OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.**, a Delaware non-stock, non-
profit corporation

By: _____
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC.**, a Delaware non-stock, non-profit corporation

By: *Lisa Chandler*
Name: Lisa Chandler
Title: President

Exhibit A

Komen Tidewater Affiliate Liabilities

None.

Exhibit B

Bylaws of the Komen Central Virginia Affiliate

[To be attached]

**BYLAWS
OF THE
CENTRAL & EASTERN VIRGINIA AFFILIATE
OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.**

(a Delaware nonstock, nonprofit corporation)

Table of Contents

ARTICLE I Name, Organization, Offices, and Purposes 1

 Section 1.01 Name 1

 Section 1.02 Organization 1

 Section 1.03 Offices; Registered Agent 1

 Section 1.04 Purposes 1

ARTICLE II Board of Directors 2

 Section 2.01 Power and Duties of Board 2

 Section 2.02 Number and Qualification of Directors 2

 Section 2.03 Election and Term of Directors 3

 Section 2.04 Term Limits for Directors 3

 Section 2.05 Vacancies and Newly-Created Directorships 3

 Section 2.06 Removal of Directors 3

 Section 2.07 Resignations 3

 Section 2.08 Quorum of Directors and Action of the Board 4

 Section 2.09 Meetings of the Board 4

 Section 2.10 Notice 4

 Section 2.11 Action of Directors Without a Meeting; Meetings by Conference
 Telephone 4

 Section 2.12 Compensation of Directors, Reimbursement of Expenses 5

 Section 2.13 Proxies 5

ARTICLE III Members 5

Membership 5

ARTICLE IV Officers, Agents, and Employees 6

 Section 4.01 Officers 6

 Section 4.02 Election of Officers 6

 Section 4.03 Term of Office; Vacancies; Removal 6

 Section 4.04 Resignation 6

 Section 4.05 Powers and Duties of Officers of the Board 7

 A. President 7

 B. Vice Presidents 7

 C. Treasurer 7

 D. Secretary 8

 Section 4.06 Agents and Employees 8

 Section 4.07 Compensation of Officers, Agents, and Employees 8

ARTICLE V Committees; Advisers 9

 Section 5.01 Committees and Task Forces 9

Section 5.02 Executive Committee.....9
Section 5.03 Committee Rules..... 9-10
Section 5.04 Committee Vacancies; Changes; Discharges10
Section 5.05 Committee Records.....9
Section 5.06 Advisers to the Corporation10

ARTICLE VI Transactions of the Corporation10
Section 6.01 Checks; Notes; Contracts; Deposits..... 10-11
Section 6.02 Contributions to and by the Corporation10
Section 6.03 Loans to Directors, Officers, and Advisers.....11
Section 6.04 Participation of Directors, Officers, and Advisers in Related
Businesses11
Section 6.05 Code of Ethics.....11
Section 6.06 Distribution of Assets on Dissolution of the Corporation11

ARTICLE VII Miscellaneous11
Section 7.01 Fiscal Year11
Section 7.02 Books and Records12
Section 7.03 Amendment of Certificate of Incorporation and Bylaws.....11
Section 7.04 Waiver of Notice..... 12-13
Section 7.05 Limitation on Liability and Indemnification13
Section 7.06 Gender.....12

**BYLAWS
OF THE
CENTRAL & EASTERN AFFILIATE OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.
(a Delaware nonstock, nonprofit corporation)**

ARTICLE I
Name, Organization, Offices, and Purposes

Section 1.01. Name. This corporation shall be known as the Central & Eastern Affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. (the “Corporation”).

Section 1.02. Organization. The Corporation is incorporated in Delaware as a nonstock, nonprofit corporation that is organized and operated exclusively for charitable, scientific, and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as now in effect or as may hereafter be amended, or the corresponding section of any future tax code (collectively, the “Code”).

Section 1.03. Offices; Registered Agent. The principal office of the Corporation shall be located within or without the State of Delaware, at such place as the Board of Directors shall from time to time designate. The Corporation may maintain additional offices at such other places as the Board of Directors may designate. The Corporation shall have and maintain within the State of Delaware and within any jurisdiction in which it is doing business a registered agent whose business address is identical with the registered office of the Corporation in that jurisdiction. The Board of Directors may from time to time as it sees fit change the Corporation’s registered agent in any jurisdiction.

Section 1.04. Purposes. In furtherance of the purposes set forth in Section 1.02 hereof, the Corporation may receive property by gift, devise or bequest, invest or reinvest the same, and apply the income and principal thereof, as the Board of Directors may from time to time determine, either directly or through contributions to any charitable organization or organizations, exclusively for charitable, scientific, or educational purposes provided such purposes are substantially related to the support of education, research, detection, prevention and treatment or study of breast cancer and to support services for people affected by breast cancer in the service area described in the Corporation’s Affiliation Agreement with the Susan G. Komen

Breast Cancer Foundation, Inc., (a Texas nonprofit charitable corporation) (the “Komen Foundation”), and engage in any lawful activity for which corporations may be organized under the Delaware General Corporation Law that are incidental to the foregoing purposes or may be otherwise necessary or appropriate to more fully accomplish the foregoing purposes of the Corporation, and which are not inconsistent with its qualification under Code Section 501(c)(3).

ARTICLE II Board of Directors

Section 2.01. Power and Duties of Board. The business and affairs of the Corporation shall be managed by or under the direction of its Board of Directors, except as otherwise expressly provided by law, the Articles of Incorporation of the Corporation, or these Bylaws.

The duties of the Board:

- Ensure effective organizational planning;
- Ensure legal, ethical, moral and fiduciary integrity and maintains accountability;
- Determine, monitor, and strengthen the programs and services of the organization;
- Ensure adequate financial resources, approve financial plans, and oversee financial management;
- Hire, support and evaluate the performance of the Executive Director, if any; and
- Recruit, orient, and train board members and assess overall board performance.

Section 2.02. Number and Qualification of Directors. The number of directors constituting the entire Board of Directors shall be fixed by the Board of Directors and, except as otherwise set forth below, shall be neither less than five (5) nor more than fifteen (15). The number of directors may be increased or decreased within the aforementioned limits by action of the Board; provided, however, that no decrease in the number of directors shall have the effect of shortening the term of any incumbent director. Unless otherwise required by law, the Certificate of Incorporation or these Bylaws, a director need not be a member of the Corporation. A paid employee of the Corporation is not eligible to serve as a director until one (1) year after such

employment relationship has ceased, except that such employee may serve as an *ex-officio*, non-voting, member of the Board.

Section 2.03. Election and Term of Directors. The Directors shall be elected at the annual meeting of the Board of Directors by a majority of the Directors then in office, and each shall continue in office for a term of **two (2)** years. The terms of office of Directors shall be staggered so that the term of no more than **one-third** of the Directors shall expire in any single year.

Section 2.04. Term Limits for Directors. No person shall serve more than **three (3)** complete consecutive terms (i.e., no more than six [6] consecutive years); provided however, that if a Director is elected to be an officer of the Corporation during the last year of her last complete term, said term may be extended one time only for a period not to exceed one (1) year. Any person who has served **three (3)** such complete consecutive terms (plus the extension referenced herein, if applicable) shall be eligible for reelection after a one (1) year absence.

Section 2.05. Vacancies and Newly-Created Directorships. Vacancies and newly-created directorships, resulting from any increase in the authorized number of Directors, may be filled by a majority vote of the Directors then in office, or by a sole remaining Director. A Director elected to fill a vacancy shall hold office until the expiration of the term of the vacant directorship being filled and until her successor is elected and qualified or until her death, resignation, or removal. If the remaining term of the vacant directorship equals or exceeds one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall constitute one complete term. If the remaining term is less than one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall not constitute one complete term.

Section 2.06. Removal of Directors. Any one or more of the Directors may be removed, with or without cause, by at least two-thirds vote of the Directors then in office at any duly convened special or regular meeting of the Directors.

Section 2.07. Resignations. Any Director may resign at any time by giving written notice to the President of the Board of Directors. Such resignation shall take effect at the time

specified therein (or immediately if no time is specified), and unless otherwise specified therein no acceptance of such resignation shall be necessary to make it effective.

Section 2.08. Quorum of Directors and Action of the Board. Unless a greater proportion is required by law or by the Certificate of Incorporation or these Bylaws, a majority of the total number of Directors then in office, shall constitute a quorum for the transaction of business, at any meeting of the Board of Directors.

Section 2.09. Meetings of the Board. An annual meeting of the Board of Directors shall be held each year at such time and place as shall be fixed by the Board of Directors, for the election of Officers and Directors and for the transaction of such other business as may properly come before the meeting. The Board of Directors shall meet no less frequently than once each calendar quarter. The Board of Directors may provide, by resolution, the time and place for the holding of additional regular meetings without notice other than the notice provided by such resolution. Special meetings of the Board may be held at any time whenever called by the President, or any two Directors. Meetings of the Board of Directors may be held at such places within or without the State of Delaware as may be fixed by the Board for annual and regular meetings and in the notice of meeting for special meetings.

Section 2.10. Notice. Notice of any special meeting shall be given at least seven (7) days prior thereto by written notice delivered personally or mailed to each Director at her business address, or by facsimile or similar means of visual data transmission, or by e-mail. If mailed, such notice shall be deemed to be delivered three (3) days after being deposited in the United States mail so addressed, with postage thereon prepaid. If notice is provided by facsimile or similar means of visual data transmission, or by e-mail, such notice shall be deemed to be delivered when transmitted for delivery to the recipient. The notice of any special meeting shall set forth the purpose, time and place of such meeting. Any Director may waive notice of any meeting. The attendance of a Director at a meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting expressly to object, at the beginning of the meeting, to the manner in which the meeting was called or convened.

Section 2.11. Action of Directors Without a Meeting; Meetings by Conference Telephone. Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws,

any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if all of the members of the Board of Directors consent thereto in writing, and the writing or writings are filed with the minutes of proceedings of the Board.

Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws, any one or more members of the Board may participate in a meeting of such Board by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 2.12. Compensation of Directors, Reimbursement of Expenses. The Corporation shall not pay any compensation to directors for services rendered to the Corporation as a Director. Directors may nonetheless be reimbursed for reasonable expenses incurred in the performance of their duties to the Corporation, including expenses for attendance at meetings of the Board of Directors, in reasonable amounts as approved by a majority of the Directors voting at a meeting with a quorum. Members of Committees of the Board may, by appropriate resolution of the Board of Directors, be allowed similar reimbursement of expenses.

Section 2.13. Proxies. A Director may not confer by proxy the authority to attend any meeting and vote on such Director's behalf.

ARTICLE III Members

Membership. The Corporation may have one or more classes of members. The Board of Directors shall set forth the rights and benefits of membership provided, however, that, no class of member shall have the power to vote on any matter regarding the governance or affairs of the Corporation.

ARTICLE IV
Officers, Agents, and Employees

Section 4.01. Officers. The Officers of the Corporation shall minimally consist of a President, a Secretary, and a Treasurer. The Corporation shall have such other assistant officers as the Board of Directors may deem necessary, and such Officers shall have the authority prescribed by the Board. One person shall not hold two offices with the exception of the Secretary-Treasurer, which may be filled by the same person.

Section 4.02. Election of Officers. The Officers of the Board of Directors shall be elected by the Directors at the annual meeting of the Board of Directors.

Section 4.03. Term of Office; Vacancies; Removal. Subject to the limitations set forth in Section 2.05 herein, each Officer shall hold office for a term of **two years** and until her successor is elected or appointed and qualified or until her earlier death, resignation, or removal. All Officers shall be elected or appointed at the annual meeting of the Board of Directors. Vacancies resulting from any resignation or removal may be filled by the Board of Directors. An Officer appointed or elected to fill a vacancy shall hold office for the unexpired term of her predecessor in office, and until her successor is elected and qualified. If the remaining term of the vacant office equals or exceeds one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall constitute a complete term. If the remaining term is less than one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall not constitute a complete term. Any Officer may be removed by the Board, with or without cause at any time, whenever in its judgment the best interests of the Corporation would be served thereby. Election or appointment as an Officer or agent of the Corporation shall not in and of itself create any contract rights.

Section 4.04. Resignation. Any officer may resign at any time by giving written notice to the President of the Board. Unless otherwise specified in the written notice, the resignation shall be effective upon delivery to the President and no acceptance of such resignation shall be necessary to make it effective.

Section 4.05. Powers and Duties of Officers of the Board. Subject to the control of the Board of Directors, all Officers of the Board as between themselves and the Corporation shall

have such authority and perform such duties in the management of the Corporation as may be provided by the Board and, to the extent not so provided, as generally pertain to their respective offices.

A. President. The President shall serve as the principal officer of the corporation. The President shall give direction and exercise oversight pertaining to all affairs of the Corporation. She may sign contracts or other instruments, which the Board of Directors has authorized to be executed, and shall perform all duties incident to the office of the President as may be prescribed by the Board of Directors. The President shall preside at all meetings of the Board of Directors. The President shall serve as an *ex-officio*, non-voting member of all committees of the Corporation.

B. Treasurer. The Treasurer shall be responsible for and oversee all fiscal affairs including all funds and securities of the Corporation. She shall ensure that the Corporation properly receives and gives receipts for monies due and payable to the Corporation and deposit all monies and other valuable property of the Corporation in the name and to the credit of the Corporation in such banks or depositories as the Board of Directors may designate. Whenever required by the Board of Directors, the Treasurer shall render financial statements, but in no event less than quarterly. She shall at all reasonable times exhibit the books and accounts to any Officer or Director of the Corporation, and shall perform all duties incident to the office of Treasurer, subject to the supervision of the Board of Directors, and such other duties as shall from time to time be assigned by the Board of Directors. The Treasurer shall, if required by the Board of Directors, give such bond or security for the faithful performance of her duties as the Board of Directors may require, for which she shall be reimbursed. The Treasurer shall satisfy such standards as may be set forth in the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation.

C. Secretary. The Secretary shall be responsible for ensuring that an accurate record of the proceedings of all meetings of the Board of Directors are kept, shall give or cause to be given all notices in accordance with these Bylaws or as required by law, and, in general, shall perform all duties customary to the office of Secretary.

Section 4.06. Agents and Employees. The Board of Directors may appoint other agents and employees (in instances where the Corporation has no Executive Director) who shall have such authority and perform such duties as may be prescribed by the Board. The Board may remove any agent or employee (if hired by the Board) at any time with or without cause. Removal without cause shall be without prejudice to such person's contract rights, if any.

Section 4.07. Compensation of Officers, Agents, and Employees. The Corporation shall not pay any compensation to Officers of the Board for their services rendered to the corporation as officers. Officers may nonetheless, be reimbursed for reasonable expenses incurred in the performance of their duties to the corporation. The Corporation may pay compensation in reasonable amounts to agents and employees for services rendered, such amount to be fixed by the Board or, if the Board delegates power to any officer or officers, then by such Officer or Officers. The Board may require Officers, agents, or employees to give security for the faithful performance of their duties.

ARTICLE V

Committees; Advisers

Section 5.01. Committees and Task Forces. The Board of Directors may, by resolution passed by a majority of Directors voting at a meeting with a quorum, create and appoint one or more committees or task forces, for such purpose or function as may be deemed appropriate. Such committees and task forces shall have the power and duties expressly designated by the Board of Directors, and shall give advice and make non-binding recommendations to the Board; provided, however, no committee (including the Executive Committee) shall have the power or the authority to: amend the Articles of Incorporation, amend these Bylaws, dissolve the corporation, sell, lease, or exchange corporate assets, adopt an agreement of merger or consolidation, fill any board vacancy, repeal any board action, or take any action required to be taken by the Board of Directors under the General Corporation Law of the State of Delaware. All committees and task forces are subject to the oversight of the Board of Directors. The designation of any such committee or task force and delegation thereto of authority shall not alone relieve any Director of her duty under law to the Corporation.

Section 5.02. Executive Committee. The Board of Directors may appoint an Executive Committee to serve at the direction of the Board. If the Board of Directors has an Executive Committee, such committee shall consist of no less than three (3) persons and no more than five (5) persons, all of whom shall be directors, and shall include the President, Secretary and Treasurer. The Executive Director shall serve as an *ex-officio*, non-voting member of the Executive Committee. The Executive Committee may act in place and stead of the Board of Directors between Board meetings on all matters, except those specifically reserved to the board by the Bylaws or state law. The Executive Committee shall report its actions to the Board at the next board meeting. Meetings of the Executive Committee may be called by the President or by the Executive Director.

Section 5.03. Committee Rules. In the absence of a contrary provision by the Board of Directors, a majority of the members of each committee shall constitute a quorum for the transaction of business. The vote of a majority of the committee members present at a meeting at the time of such vote if a quorum is then present shall be the act of such committee, and each committee shall otherwise conduct its business in the same manner as the Board of Directors conducts its business under Article II of these Bylaws.

Unless otherwise restricted by the Certificate of Incorporation or these Bylaws, any action required or permitted to be taken at any meeting of such committee may be taken without a meeting if all members of such committee consent in writing to the adoption of a resolution authorizing the action. The resolution and the written consents thereto by the members of the committee shall be filed with the minutes of proceedings of such committee.

Any one or more members of such committee may participate in a meeting of the committee by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 5.04. Committee Vacancies; Changes; Discharge. Each committee of the Board of Directors, and each member thereof, shall serve at the pleasure of the Board and the Board shall have the power at any time to fill vacancies in, to change the membership of, or to discharge any committees or any member thereof, with or without cause.

Section 5.05. Committee Records. Minutes shall be kept of each meeting of each committee. Copies of the minutes of each such meeting shall be filed with the corporate records and supplied to each member of the Board of Directors.

Section 5.06. Advisers to the Corporation. The Corporation may have one or more Advisory Councils, which shall serve solely in an advisory capacity to the Corporation and which shall function in the manner provided for directors in Article II hereof. The Board of Directors, by resolution adopted by a majority of Directors in office, may elect or appoint any person or persons to act in any other advisory capacity to the Corporation, including, but not limited to, advisory councils, or in any honorary capacity with respect to the Corporation.

ARTICLE VI Transactions of the Corporation

Section 6.01. Checks; Notes; Contracts; Deposits. The Board of Directors shall determine who shall be authorized from time to time on the Corporation's behalf: (a) to sign checks, drafts, or other orders for payment of money; (b) to enter into contracts; or (c) to execute and deliver other documents and instruments. All funds of the Corporation shall be deposited to the credit of the Corporation in banks, trust companies, or other depositories that are selected by the Board of Directors.

Section 6.02. Contributions to and by the Corporation. The Board of Directors, or its designee, may solicit and accept on behalf of the Corporation any contribution, gift, bequest, or devise for the general purposes or for any particular purpose of the Corporation set forth in Section 1.04 hereof; provided, however, that no restricted contribution shall be accepted on behalf of the Corporation until the Board of Directors has determined that acceptance of the restricted contribution is in the best interest of the Corporation and is in accordance with the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation. The Board of Directors may make gifts, contributions, and grants to the extent not prohibited by these Bylaws, the Certificate of Incorporation, Affiliate Policies and Affiliation Agreement, state law, or any requirements for maintaining the Corporation's status as an organization described in the Code section 501(c)(3).

Section 6.03. Loans to Directors, Officers, and Advisers. The Corporation shall make no loans to its Officers, Directors, or advisers; provided, however, that the Corporation shall not be prohibited from making advances to cover the costs of expenses incurred on behalf of the Corporation to the extent such advances are consistent with policies and procedures established by the Board of Directors.

Section 6.04. Participation of Directors, Officers, and Advisers, in Related Businesses. Unless otherwise provided by contract or resolution of the Board of Directors, and subject to the disclosure obligations set forth in the Corporation's Code of Ethics described in Section 6.05 below, Officers, Directors, and advisers of the Corporation may hold any position as Officers and Directors of other corporations, whether for-profit or not-for-profit, in related businesses, and their efforts to advance the interests of those corporations shall not create a breach of fiduciary duty to this Corporation in the absence of bad faith.

Section 6.05. Code of Ethics. The Corporation shall adopt a code of ethics for every Director, Officer, employee, grant reviewer, Race director, committee chair, and committee member described from time to time in the Affiliation Agreement with the Komen Foundation (the "Code of Ethics").

Section 6.06. Distribution of Assets on Dissolution of the Corporation. Upon the dissolution of the Corporation, its assets shall be distributed in accordance with the Corporation's Certificate of Incorporation.

ARTICLE VII Miscellaneous

Section 7.01. Fiscal Year. The fiscal year of the Corporation shall be from April 1st through March 31st annually.

Section 7.02. Books and Records. The Corporation shall keep at its office correct and complete books and records of account, the activities and transactions of the Corporation, minutes of the proceedings of the Board of Directors and any committee of the Board of Directors, and a current list of the members, Directors, and Officers of the Corporation and their residence addresses. Any of the books, minutes, and records of the Corporation may be in

written form or in any other form capable of being converted into written form within a reasonable time.

Section 7.03. Amendment of Certificate of Incorporation and Bylaws. The Certificate of Incorporation of the Corporation may be amended in whole or in part with consent of the Komen Foundation and a two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent) pursuant to the procedure outlined in Title 8, Section 242(b)(3) of the Delaware General Corporation Law. The Bylaws of the Corporation may be adopted, amended, or repealed in whole or in part with the consent of the Komen Foundation and two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent). Solely for these purposes, to the extent required under Delaware law, the Komen Foundation shall be treated as a voting member of the Corporation.

Section 7.04. Waiver of Notice. Whenever any notice is required by law, the Certificate of Incorporation, or by these Bylaws, a waiver thereof in writing, signed by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed the equivalent thereto.

Section 7.05. Limitation on Liability and Indemnification. Limitations on liability and indemnification of Officers and Directors of the Corporation shall be as provided in the Corporation's Certificate of Incorporation.

Section 7.06. Gender. Words of either gender used in these Bylaws shall be construed to include the other gender, unless the context requires otherwise.

By: SUSAN G. QUISENBERRY
(Printed Name)

Name: Susan G. Quisenberry
(Signature)

Its: President

SWORN TO and Subscribed before me by Susan G. Quisenberry on this the 17th day of April, 2019.

[Signature]
Notary in and for the State of Virginia
County of Henrico

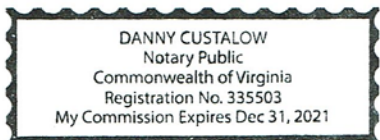


Exhibit C

Board of Directors of the Komen Central Virginia Affiliate

1. Susan Quisenberry
2. Du'Neika Easley
3. Katrina Forrest
4. Billy Irvin
5. Vicki Mirandah
6. Lisa Chandler
7. Nicole Kint
8. Beryl Love
9. Shannon Satterwhite
10. Susan Stanitski
11. Jen Miller

Exhibit D

Governance Transition Guidelines

[To be attached]

Governance Transition Guidelines

May 2, 2019

The purpose of this document is to summarize the outcomes of the merger exploration process. These outcomes act as the negotiated terms and agreement of merger between both affiliates. The Board of Directors (BOD) alignment and plan timeline is designed to successfully transition the two legacy organizations BOD into one functioning entity with representation from each legacy affiliate as possible. The aligned BOD and eventual succession plan should align all elements of Board functions and allow for proper representation and effective governance.

Governance:

Bylaws: The bylaws of the Central Virginia Affiliate (soon to be Central & Eastern Virginia AKA CEVA) affiliate have been updated to reflect the HQ model bylaws template, total maximum board members, officer terms and the fractional roll off permitted for healthy attrition.

Board of Director roles:

- **Officers:**
 - Central Virginia officers who are mid-term will remain in place through the end of FY20, and any additional openings will be open to all Tidewater and Central VA board members of interest and fit.
 - Election of officer terms beginning April 2021 not dependent upon geography, however every effort should be made to have officer positions reflective of legacy affiliate service areas when possible.
 - President – 2 year term
 - Vice President – 2 year term
 - Secretary – 2 year term
 - Treasurer – 2 year term
 - Or combined Secretary/Treasurer – 2 year term
- **Board Membership:**
 - 15 board seats established for the board according to updated bylaws.
 - Encouraged to seek representation from all legacy areas, however emphasis should be placed on board skillset inventory and committee needs.
 - Board members from legacy and surviving affiliates continuing on to the CEVA board will need to have terms realigned in order to accomplish appropriate board attrition, according to updated and proposed bylaws.
- **Board Governance Structuring**
 - Both boards were in joint agreement on the board committees to move forward for the integrated board. They are as follows:
 - Board Development Committee
 - Fund Development Committee
 - Finance Committee
 - Strategic Mission Committee
 - Committee descriptions, work tasks and work timeline to be the focus of board capacity building and governance work by end of 5/31.
 - The board will conduct a full strategic planning session to set the direction for the combined affiliate in mission and fund development during the Summer of 2019.

Board Meetings dates (update as appropriate):

- **Dates of Meeting for remainder of FY19 for Komen Central & Virginia (CEVA)**
 - April 17, 2019 Board Meeting 5:30 – 7:00 pm EDT

- June, 2019 Board Meeting TBD
 - July or August 2019 Board Retreat TBD
 - September, 2019 Board Meeting TBD
 - November, 2019 Board Meeting TBD
 - February, 2020 Board Meeting TBD
 - March, 2020 Board Meeting TBD
- Dates and times will be determined based on the result of a survey of all CEVA Board members.
 - Phone / skype information provided prior to meeting along with meeting materials
 - Board meeting schedule will prioritize at least 2 in person meetings (retreat or otherwise) to alternate a more central location for all to have an opportunity to engage together.
 - Board meetings to alternate board committee and full board starting June 2019.
 - In months of full board meetings, board members should meet together in their respective areas and participate in video conferencing as area groups.

Board Term Alignment: Term alignment will be addressed by the Board Development Committee after legal filing.

Board Seat	# of Terms Fulfilled	Current Term Expires	Term Extension	Board Member	Position (Officer or Member at Large)	Service Area
1	3 of 3	2019		Susan Quisenberry	President	Central VA
2	1 of 2	2020		Lisa Chandler	Vice President	Tidewater
3	1 of 3	2020		Du'Neika Easley	Treasurer	Central VA
4	X of 2	2021		Shannon Satterwhite	Secretary	Tidewater
5	X of 2	2020		Beryl Love	At Large	Tidewater
6	2 of 3	2019		Billy Irvin	At Large	Central VA
7	3 of 3	2019		Jen Miller	At Large	Central VA
8	3 of 3	2019		Katrina Forrest	At Large	Central VA
9	X of 2	2020		Nicole Kint	At Large	Tidewater
10	X of 2	2020		Susan Stanitski	At Large	Tidewater
11	1 of 3	2020		Vicki Mirandah	At Large	Central VA
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						

Mission:

Every effort should be made to maintain a distribution/award based on priority need across entire service area; with the highest quality of the grant applications fully funded, as opposed to partial funding for geographic coverage.

- In FY19 prior to merger - There will be separate RFA's and peer review committees to review the specific geographic grant applications.
- In FY20

- Grants area alignment of RFA and mission investment will be a strategic board conversation. A consolidated RFA should be drafted with target communities across the new service area in order to identify areas of greatest need and ensure appropriate funding. Every effort should be made to ensure only the highest quality of the grant applications are funded.
- Expanding scope of mission service to achieve strategic mission investment and evaluating maximum impact in mission programs beyond grants should be a priority conversation for the board.
- FY20 and beyond - Distribution of funding to address highest need across the state might mean a slight disproportion of dollars to each former service area versus dollars raised, however, priority of funds raised in each former service area will be given for investment in that area when possible. The focus should continue to be on the integration of the newly combined service area.

Fund Development:

A strategic fund development plan should be drafted and approved by the board in FY20. Priorities for strategy in fund development as identified by the two groups were stated in priority order as follows:

1. Data evaluation for revenue stream ROI determination.
2. Stabilization of Race/Walk revenue through best practice Peer to Peer fundraising and conversion to More Than Pink Walk .
3. Diversify revenue streams for sustainable revenue through individual giving – annual funds, major gifts and planned giving.

**TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.
D/B/A SUSAN G. KOMEN TIDEWATER**

UNANIMOUS WRITTEN CONSENT OF THE BOARD OF DIRECTORS

Effective: April 8, 2019

WHEREAS, the undersigned, constituting all of the members of the Board of Directors (the "**Board**") of Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Susan G. Komen Tidewater, a Delaware non-stock, non-profit corporation (the "**Merging Affiliate**") hereby unanimously consent to the adoption of the following resolutions.

1. **Approval of Agreement and Plan of Merger**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Merging Affiliate that the Merging Affiliate and Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., d/b/a Central Virginia Affiliate of Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation (the "**Surviving Affiliate**"), pursuant to the provisions of the General Corporation Law of the State of Delaware (the "**Delaware Act**"), merge into a single corporation, with the Surviving Affiliate continuing as the surviving corporation resulting from such merger (the "**Merger**") and operating under the fictitious name Central and Eastern Virginia Affiliate;

RESOLVED, that in connection with the Merger, the Board deems it advisable and in the best interests of the Merging Affiliate that the Merging Affiliate enter into the Agreement and Plan of Merger (the "**Agreement**"), in substantially the form attached hereto as Exhibit A;

FURTHER RESOLVED, that the proper officers of the Merging Affiliate shall be, and each acting singly hereby is, authorized, empowered and directed for and on behalf of, and in the name of, the Merging Affiliate to execute, deliver and perform the Agreement and such further instruments, documents, certificates and filings, with such changes in the terms and provisions thereof as the officer executing the same, upon consultation with counsel, shall deem necessary and appropriate, and to do and perform such acts and deeds as they or any of them deem necessary or appropriate in order to effectuate the Merger and the other purposes and intents of this unanimous consent;

FURTHER RESOLVED, that the proper officers of the Merging Affiliate are hereby directed at the closing of the Merger to file or cause to be filed the certificate of merger prepared by the Merging Affiliate's legal counsel with the Delaware Division of Corporations upon the closing of the Merger in accordance with the terms of the Agreement;

FURTHER RESOLVED, that the Board hereby adopts, ratifies and confirms all actions taken and things done by the directors or officers of the Merging Affiliate in connection with the Merger and the Agreement, including all actions taken by the directors and such officers in good faith and in the reasonable belief that such actions were or would be in the best interests of the

Merging Affiliate, and including all actions and elections by the directors at all meetings, whether or not such meetings were properly called, whether or not a quorum was present, whether or not such actions and elections were taken or made by the requisite number of directors, whether or not directors and officers were properly elected and qualified, and whether or not such actions and elections were otherwise irregular; and

FURTHER RESOLVED, that each officer of the Merging Affiliate, any one of whom may act without the joinder of any of the others, be, and hereby is, authorized, empowered, and directed for, on behalf of the Merging Affiliate, to (i) submit the Agreement to the sole voting member of the Merging Affiliate for its consideration and approval with the recommendation of the Board that the Agreement be approved, and (ii) seek and attain any other consent required by the Delaware Act.

2. **Expansion of Service Area**

WHEREAS, the Board has determined that it is advisable and in the best interests of the Merging Affiliate to enter into the Agreement as the Merger will result in efficiency, cost savings and expansion in the Surviving Affiliate's delivery of charitable services in the geographical areas currently separately served by the Merging Affiliate and the Surviving Affiliate (collectively, the "**Expanded Service Area**").

RESOLVED, that upon the consummation of the Merger, the Surviving Affiliate shall provide services in the Expanded Service Area.

3. **General Authorization**

RESOLVED, that the officers of the Merging Affiliate be, and each of them hereby is, authorized, empowered, and directed (any one of them acting alone) to take any and all such further actions, and to execute, and deliver all such further instruments and documents, for and in the name and on behalf of the Merging Affiliate, and to pay all such expenses as in their discretion appear to be necessary, proper, or advisable, to carry into effect the purposes and intentions of this resolution and each of the foregoing resolutions, and each hereby is, authorized and empowered to waive, in his, her or their discretion, as the case may be, any condition or conditions to the obligations of the Merging Affiliate to consummate the transactions contemplated above, the authority for such actions to be conclusively evidenced hereby.

4. **Ratification of Past Actions**

RESOLVED, that any actions previously taken on behalf of the Merging Affiliate in furtherance of the above resolutions by any officers, employees, agents or affiliates of the Merging Affiliate be, and each of them hereby is, authorized, ratified and approved.

5. **General**

RESOLVED, that this unanimous consent may be executed in counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument. An executed copy of this unanimous consent may be delivered by one or more

parties hereto by facsimile, .PDF or other electronic means, and such execution and delivery shall be considered valid, binding and effective for all purposes as of the date hereof.

[Remainder of Page Intentionally Left Blank]

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:



Lisa Chandler

Nicole Kint

Beryl Love

Kim Phillips

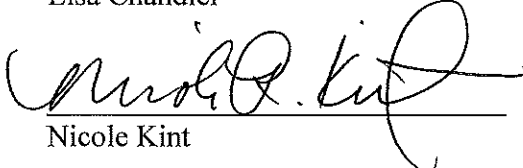
Shannon Satterwhite

Susan Stanitski

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Lisa Chandler



Nicole Kint

Beryl Love

Kim Phillips

Shannon Satterwhite

Susan Stanitski

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Lisa Chandler

Nicole Kint


Beryl Love

Kim Phillips

Shannon Satterwhite

Susan Stanitski

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Lisa Chandler

Nicole Kint

Beryl Love

Kim Phillips

Kim Phillips

Shannon Satterwhite

Susan Stanitski

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

Lisa Chandler

Nicole Kint

Beryl Love

Kim Phillips



Shannon Satterwhite

Susan Stanitski

IN WITNESS WHEREOF, each of the undersigned has executed this unanimous consent as of the date first set forth above.

BOARD OF DIRECTORS:

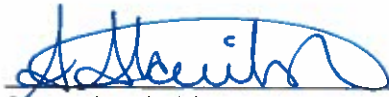
Lisa Chandler

Nicole Kint

Beryl Love

Kim Phillips

Shannon Satterwhite

 4/1/19

Susan Stanitski

EXHIBIT A

Agreement and Plan of Merger

Please see attached.

AGREEMENT AND PLAN OF MERGER

THIS AGREEMENT AND PLAN OF MERGER, dated as of April 8, 2019 (this “**Agreement**”), is entered into by and between Greater Richmond Virginia Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Central Virginia Affiliate**”), and Tidewater Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc., a Delaware non-stock, non-profit corporation (the “**Komen Tidewater Affiliate**”).

WITNESSETH:

WHEREAS, (1) the Certificate of Incorporation of the Komen Central Virginia Affiliate was filed with the Delaware Division of Corporations on October 4, 1999; and (2) the Certificate of Incorporation of the Komen Tidewater Affiliate was filed with the Delaware Division of Corporations on April 13, 2000;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is an affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. d/b/a Susan G. Komen for the Cure, a Delaware non-stock, non-profit corporation (“**Komen**”), which is an organization exempt from federal taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “**Code**”);

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is organized and operated exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the Code;

WHEREAS, each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is a nonprofit corporation and does not have authority to issue capital stock;

WHEREAS, the business and affairs of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate is managed and all of the powers of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate are exercised by the Board of Directors of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate, respectively;

WHEREAS, the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate has declared it advisable, desirable and in the best interests of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to merge the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, with the Komen Central Virginia Affiliate being the surviving corporation, pursuant to the provisions of the Delaware General Corporation Law (the “**Delaware Act**”) and upon the terms and conditions hereinafter set forth;

WHEREAS, Komen has approved the merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate upon the terms and conditions set forth in this Agreement;

WHEREAS, the Merger (as defined below) will encourage efficiency and cost savings in the delivery of charitable services by the Komen Central Virginia Affiliate in the parishes currently separately served by the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate;

WHEREAS, as of the Effective Time (as defined below), the Komen Central Virginia Affiliate will receive all of the assets of the Komen Tidewater Affiliate and will use these assets in the conduct of its charitable activities;

WHEREAS, the Merger will be a one-time transfer of the assets of the Komen Tidewater Affiliate, all the assets involved in the transfer will be devoted to the promotion of the Komen Central Virginia Affiliate's exempt purposes, and such transfer will be "substantially related" (within the meaning of Treasury regulations § 1.513-1(d)) to the exempt charitable purposes of the Komen Central Virginia Affiliate;

WHEREAS, the Komen Tidewater Affiliate has no liabilities other than those listed on Exhibit A attached hereto and is not engaged in an unrelated trade or business;

WHEREAS, the Komen Central Virginia Affiliate will, by operation of law, assume all liabilities of the Komen Tidewater Affiliate as of the Effective Time;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate approved and adopted new Bylaws of the Komen Central Virginia Affiliate (the "**Bylaws**") attached hereto as Exhibit B;

WHEREAS, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, has increased the size of its Board of Directors by 4 for a total of 11 directors and elected the individuals listed on Exhibit C attached hereto to serve on the Board of Directors of the surviving corporation as of the Effective Time (as defined below);

WHEREAS, in connection with the Merger, the Boards of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate have worked together to establish a set of governance guidelines to guide the transition period following the Merger (the "**Governance Transition Guidelines**") attached hereto as Exhibit D;

WHEREAS, after the Merger, the Board of Directors of the Komen Central Virginia Affiliate, as the surviving corporation, agrees to continue to act in accordance with the Governance Transition Guidelines;

WHEREAS, after the Merger, the Komen Central Virginia Affiliate, as the surviving corporation, will continue to aid, support and make contributions, donations and grants to charitable or benevolent organizations that are primarily concerned with research, education, screening, detection, prevention, treatment or study of breast cancer and will continue to operate primarily for charitable purposes under Section 501(c)(3) of the Code and the Treasury regulations promulgated thereunder, and in accordance with the Komen Central Virginia Affiliate's Second Amended and Restated Affiliation Agreement with Komen, as further amended from time to time.

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Incorporation of Recitals**. The Recitals are incorporated into this Agreement by this reference.

2. **Effective Time**. Effective as of April 1, 2019 (the “**Effective Time**”), the Komen Tidewater Affiliate shall be merged with and into the Komen Central Virginia Affiliate (the “**Merger**”), with the Komen Central Virginia Affiliate being the surviving corporation in the Merger.

3. **Komen Central Virginia Affiliate as the Surviving Corporation**. As of the Effective Time, all of the properties, rights, privileges, immunities, and powers of the Komen Tidewater Affiliate shall vest in the Komen Central Virginia Affiliate, as the surviving corporation, and all debts, liabilities, obligations and duties of the Komen Tidewater Affiliate shall become the debts, liabilities, obligations and duties of the Komen Central Virginia Affiliate, as the surviving corporation. For the avoidance of doubt, as of the Effective Time, all trade names of the Komen Tidewater Affiliate shall be transferred and owned by the Komen Central Virginia Affiliate. From and after the Effective Time, the Komen Central Virginia Affiliate, which is sometimes hereinafter referred to as the “surviving corporation,” shall exist under the doing business as name of Central and Eastern Virginia Affiliate. The separate existence of the Komen Tidewater Affiliate shall cease at the Effective Time in accordance with the provisions of the Delaware Act.

4. **Articles of Incorporation of the Surviving Corporation**. The Articles of Incorporation of the Komen Central Virginia Affiliate in effect immediately prior to the Effective Time, shall continue to be the Articles of Incorporation of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

5. **Bylaws of the Surviving Corporation**. The current Bylaws of the Komen Central Virginia Affiliate shall continue to be the bylaws of the surviving corporation and shall continue in full force and effect until amended or changed in the manner prescribed by the Delaware Act.

6. **Officers of the Surviving Corporation**. The officers of the Komen Central Virginia Affiliate immediately prior to the Effective Time shall be the officers of the Komen Central Virginia Affiliate, as the surviving corporation, from and after the Effective Time until their successors have been duly elected, appointed or qualified or until the earlier of their death, resignation or removal in accordance with the Bylaws of the surviving corporation.

7. **Effectuating the Merger**. Each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate agrees that it will cause to be executed, filed and recorded any document or documents prescribed by the laws of the State of Delaware and the State of Virginia, and that it will cause to be performed all necessary acts within the

State of Delaware and the State of Virginia and elsewhere to effectuate the transactions herein provided.

8. **Termination or Abandonment.** At any time prior to the filing of the Certificate of Merger with the Delaware Division of Corporations, this Agreement may be terminated and abandoned by action of the Board of Directors of each of the Komen Central Virginia Affiliate and the Komen Tidewater Affiliate to the extent permitted by the laws of Delaware, as applicable, notwithstanding the approval of the Merger by Komen.

9. **Consent to Service of Process.** The Komen Central Virginia Affiliate, as the surviving corporation, agrees that it may be served with process in the State of Virginia and the State of Delaware, as applicable, in any proceeding for enforcement of any obligation of the Komen Tidewater Affiliate in either state, as applicable, as well as for enforcement of any obligation of the surviving corporation, and irrevocably appoints CSC-Lawyer Incorporating Services in the State of Virginia and the State of Delaware as its agent to accept service of process in any such suit or proceeding. A copy of such process shall be mailed to the surviving corporation at the following addresses, as applicable:

For service of process in the State of Virginia:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
100 Shockoe Slip
2nd Floor
Richmond, VA 23219

For service of process in the State of Delaware:

Central and Eastern Virginia Affiliate
c/o Corporation Service Company
251 Little Falls Drive
Wilmington, DE 19808

With a copy to:

Central and Eastern Virginia Affiliate
1433 Johnston Willis Drive
Richmond, VA 23235

10. **Miscellaneous.**

a. This Agreement, along with the Certificate of Merger of the Komen Tidewater Affiliate with and into the Komen Central Virginia Affiliate, constitute the entire understanding between the parties with respect to the transaction this Agreement contemplates.

b. The captions and headings are only for convenience of reference, are not a part of this Agreement, and will not limit or construe the provisions to which

they apply. All references in this Agreement to the singular usage will be construed to include the plural and the masculine and neuter usages to include the other and the feminine.

c. This Agreement may be executed in multiple counterparts, which may be delivered by an exchange of original signature pages or of facsimiles, email attachments or other similar means of electronic transmission, all of which taken together will constitute one single agreement between the parties hereto.

d. This Agreement shall be construed in accordance with the laws of the State of Delaware.

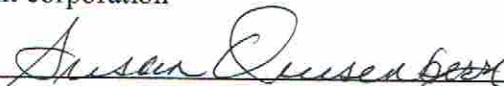
e. This Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective successors and permitted assigns.

f. This Agreement may only be amended, modified or supplemented by an agreement in writing signed by each party hereto. No waiver by any party of any of the provisions hereof shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Agreement, no failure to exercise, or delay in exercising, any rights, remedy, power or privilege arising from this Agreement shall operate or be construed as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof, or the exercise of any other right, remedy, power or privilege.

g. If any term or provision of this Agreement is invalid, illegal or unenforceable in any jurisdiction, such invalidity, illegality, or unenforceability shall not affect any other term or provision of this Agreement or invalidate or render unenforceable such term or provision in any other jurisdiction. Upon such determination that any term or other provision is invalid, illegal or unenforceable, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated hereby be consummated as originally contemplated to the greatest extent possible.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation

By: 
Name: Susan Quisenberry
Title: President

TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation

By: _____
Name: Lisa Chandler
Title: President

IN WITNESS WHEREOF, the undersigned have executed this Agreement as of the date first written above.

**GREATER RICHMOND VIRGINIA AFFILIATE
OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.**, a Delaware non-stock, non-
profit corporation

By: _____
Name: Susan Quisenberry
Title: President

**TIDEWATER AFFILIATE OF THE SUSAN G.
KOMEN BREAST CANCER FOUNDATION,
INC.**, a Delaware non-stock, non-profit corporation

By: *Lisa Chandler* _____
Name: Lisa Chandler
Title: President

Exhibit A

Komen Tidewater Affiliate Liabilities

None.

Exhibit B

Bylaws of the Komen Central Virginia Affiliate

[To be attached]

**BYLAWS
OF THE
CENTRAL & EASTERN VIRGINIA AFFILIATE
OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.**

(a Delaware nonstock, nonprofit corporation)

Table of Contents

ARTICLE I Name, Organization, Offices, and Purposes 1

 Section 1.01 Name 1

 Section 1.02 Organization 1

 Section 1.03 Offices; Registered Agent 1

 Section 1.04 Purposes 1

ARTICLE II Board of Directors 2

 Section 2.01 Power and Duties of Board 2

 Section 2.02 Number and Qualification of Directors 2

 Section 2.03 Election and Term of Directors 3

 Section 2.04 Term Limits for Directors 3

 Section 2.05 Vacancies and Newly-Created Directorships 3

 Section 2.06 Removal of Directors 3

 Section 2.07 Resignations 3

 Section 2.08 Quorum of Directors and Action of the Board 4

 Section 2.09 Meetings of the Board 4

 Section 2.10 Notice 4

 Section 2.11 Action of Directors Without a Meeting; Meetings by Conference
 Telephone 4

 Section 2.12 Compensation of Directors, Reimbursement of Expenses 5

 Section 2.13 Proxies 5

ARTICLE III Members 5

Membership 5

ARTICLE IV Officers, Agents, and Employees 6

 Section 4.01 Officers 6

 Section 4.02 Election of Officers 6

 Section 4.03 Term of Office; Vacancies; Removal 6

 Section 4.04 Resignation 6

 Section 4.05 Powers and Duties of Officers of the Board 7

 A. President 7

 B. Vice Presidents 7

 C. Treasurer 7

 D. Secretary 8

 Section 4.06 Agents and Employees 8

 Section 4.07 Compensation of Officers, Agents, and Employees 8

ARTICLE V Committees; Advisers 9

 Section 5.01 Committees and Task Forces 9

Section 5.02 Executive Committee.....9
Section 5.03 Committee Rules..... 9-10
Section 5.04 Committee Vacancies; Changes; Discharges10
Section 5.05 Committee Records.....9
Section 5.06 Advisers to the Corporation10

ARTICLE VI Transactions of the Corporation10
Section 6.01 Checks; Notes; Contracts; Deposits..... 10-11
Section 6.02 Contributions to and by the Corporation10
Section 6.03 Loans to Directors, Officers, and Advisers.....11
Section 6.04 Participation of Directors, Officers, and Advisers in Related
Businesses11
Section 6.05 Code of Ethics.....11
Section 6.06 Distribution of Assets on Dissolution of the Corporation11

ARTICLE VII Miscellaneous11
Section 7.01 Fiscal Year11
Section 7.02 Books and Records12
Section 7.03 Amendment of Certificate of Incorporation and Bylaws.....11
Section 7.04 Waiver of Notice..... 12-13
Section 7.05 Limitation on Liability and Indemnification13
Section 7.06 Gender.....12

**BYLAWS
OF THE
CENTRAL & EASTERN AFFILIATE OF THE
SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC.
(a Delaware nonstock, nonprofit corporation)**

ARTICLE I
Name, Organization, Offices, and Purposes

Section 1.01. Name. This corporation shall be known as the Central & Eastern Affiliate of The Susan G. Komen Breast Cancer Foundation, Inc. (the “Corporation”).

Section 1.02. Organization. The Corporation is incorporated in Delaware as a nonstock, nonprofit corporation that is organized and operated exclusively for charitable, scientific, and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as now in effect or as may hereafter be amended, or the corresponding section of any future tax code (collectively, the “Code”).

Section 1.03. Offices; Registered Agent. The principal office of the Corporation shall be located within or without the State of Delaware, at such place as the Board of Directors shall from time to time designate. The Corporation may maintain additional offices at such other places as the Board of Directors may designate. The Corporation shall have and maintain within the State of Delaware and within any jurisdiction in which it is doing business a registered agent whose business address is identical with the registered office of the Corporation in that jurisdiction. The Board of Directors may from time to time as it sees fit change the Corporation’s registered agent in any jurisdiction.

Section 1.04. Purposes. In furtherance of the purposes set forth in Section 1.02 hereof, the Corporation may receive property by gift, devise or bequest, invest or reinvest the same, and apply the income and principal thereof, as the Board of Directors may from time to time determine, either directly or through contributions to any charitable organization or organizations, exclusively for charitable, scientific, or educational purposes provided such purposes are substantially related to the support of education, research, detection, prevention and treatment or study of breast cancer and to support services for people affected by breast cancer in the service area described in the Corporation’s Affiliation Agreement with the Susan G. Komen

Breast Cancer Foundation, Inc., (a Texas nonprofit charitable corporation) (the “Komen Foundation”), and engage in any lawful activity for which corporations may be organized under the Delaware General Corporation Law that are incidental to the foregoing purposes or may be otherwise necessary or appropriate to more fully accomplish the foregoing purposes of the Corporation, and which are not inconsistent with its qualification under Code Section 501(c)(3).

ARTICLE II Board of Directors

Section 2.01. Power and Duties of Board. The business and affairs of the Corporation shall be managed by or under the direction of its Board of Directors, except as otherwise expressly provided by law, the Articles of Incorporation of the Corporation, or these Bylaws.

The duties of the Board:

- Ensure effective organizational planning;
- Ensure legal, ethical, moral and fiduciary integrity and maintains accountability;
- Determine, monitor, and strengthen the programs and services of the organization;
- Ensure adequate financial resources, approve financial plans, and oversee financial management;
- Hire, support and evaluate the performance of the Executive Director, if any; and
- Recruit, orient, and train board members and assess overall board performance.

Section 2.02. Number and Qualification of Directors. The number of directors constituting the entire Board of Directors shall be fixed by the Board of Directors and, except as otherwise set forth below, shall be neither less than five (5) nor more than fifteen (15). The number of directors may be increased or decreased within the aforementioned limits by action of the Board; provided, however, that no decrease in the number of directors shall have the effect of shortening the term of any incumbent director. Unless otherwise required by law, the Certificate of Incorporation or these Bylaws, a director need not be a member of the Corporation. A paid employee of the Corporation is not eligible to serve as a director until one (1) year after such

employment relationship has ceased, except that such employee may serve as an *ex-officio*, non-voting, member of the Board.

Section 2.03. Election and Term of Directors. The Directors shall be elected at the annual meeting of the Board of Directors by a majority of the Directors then in office, and each shall continue in office for a term of **two (2)** years. The terms of office of Directors shall be staggered so that the term of no more than **one-third** of the Directors shall expire in any single year.

Section 2.04. Term Limits for Directors. No person shall serve more than **three (3)** complete consecutive terms (i.e., no more than six [6] consecutive years); provided however, that if a Director is elected to be an officer of the Corporation during the last year of her last complete term, said term may be extended one time only for a period not to exceed one (1) year. Any person who has served **three (3)** such complete consecutive terms (plus the extension referenced herein, if applicable) shall be eligible for reelection after a one (1) year absence.

Section 2.05. Vacancies and Newly-Created Directorships. Vacancies and newly-created directorships, resulting from any increase in the authorized number of Directors, may be filled by a majority vote of the Directors then in office, or by a sole remaining Director. A Director elected to fill a vacancy shall hold office until the expiration of the term of the vacant directorship being filled and until her successor is elected and qualified or until her death, resignation, or removal. If the remaining term of the vacant directorship equals or exceeds one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall constitute one complete term. If the remaining term is less than one-half of the total term of said directorship at the time a Director is elected to fill the vacancy, the remaining term shall not constitute one complete term.

Section 2.06. Removal of Directors. Any one or more of the Directors may be removed, with or without cause, by at least two-thirds vote of the Directors then in office at any duly convened special or regular meeting of the Directors.

Section 2.07. Resignations. Any Director may resign at any time by giving written notice to the President of the Board of Directors. Such resignation shall take effect at the time

specified therein (or immediately if no time is specified), and unless otherwise specified therein no acceptance of such resignation shall be necessary to make it effective.

Section 2.08. Quorum of Directors and Action of the Board. Unless a greater proportion is required by law or by the Certificate of Incorporation or these Bylaws, a majority of the total number of Directors then in office, shall constitute a quorum for the transaction of business, at any meeting of the Board of Directors.

Section 2.09. Meetings of the Board. An annual meeting of the Board of Directors shall be held each year at such time and place as shall be fixed by the Board of Directors, for the election of Officers and Directors and for the transaction of such other business as may properly come before the meeting. The Board of Directors shall meet no less frequently than once each calendar quarter. The Board of Directors may provide, by resolution, the time and place for the holding of additional regular meetings without notice other than the notice provided by such resolution. Special meetings of the Board may be held at any time whenever called by the President, or any two Directors. Meetings of the Board of Directors may be held at such places within or without the State of Delaware as may be fixed by the Board for annual and regular meetings and in the notice of meeting for special meetings.

Section 2.10. Notice. Notice of any special meeting shall be given at least seven (7) days prior thereto by written notice delivered personally or mailed to each Director at her business address, or by facsimile or similar means of visual data transmission, or by e-mail. If mailed, such notice shall be deemed to be delivered three (3) days after being deposited in the United States mail so addressed, with postage thereon prepaid. If notice is provided by facsimile or similar means of visual data transmission, or by e-mail, such notice shall be deemed to be delivered when transmitted for delivery to the recipient. The notice of any special meeting shall set forth the purpose, time and place of such meeting. Any Director may waive notice of any meeting. The attendance of a Director at a meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting expressly to object, at the beginning of the meeting, to the manner in which the meeting was called or convened.

Section 2.11. Action of Directors Without a Meeting; Meetings by Conference Telephone. Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws,

any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if all of the members of the Board of Directors consent thereto in writing, and the writing or writings are filed with the minutes of proceedings of the Board.

Unless otherwise restricted by law, the Certificate of Incorporation or these Bylaws, any one or more members of the Board may participate in a meeting of such Board by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 2.12. Compensation of Directors, Reimbursement of Expenses. The Corporation shall not pay any compensation to directors for services rendered to the Corporation as a Director. Directors may nonetheless be reimbursed for reasonable expenses incurred in the performance of their duties to the Corporation, including expenses for attendance at meetings of the Board of Directors, in reasonable amounts as approved by a majority of the Directors voting at a meeting with a quorum. Members of Committees of the Board may, by appropriate resolution of the Board of Directors, be allowed similar reimbursement of expenses.

Section 2.13. Proxies. A Director may not confer by proxy the authority to attend any meeting and vote on such Director's behalf.

ARTICLE III Members

Membership. The Corporation may have one or more classes of members. The Board of Directors shall set forth the rights and benefits of membership provided, however, that, no class of member shall have the power to vote on any matter regarding the governance or affairs of the Corporation.

ARTICLE IV
Officers, Agents, and Employees

Section 4.01. Officers. The Officers of the Corporation shall minimally consist of a President, a Secretary, and a Treasurer. The Corporation shall have such other assistant officers as the Board of Directors may deem necessary, and such Officers shall have the authority prescribed by the Board. One person shall not hold two offices with the exception of the Secretary-Treasurer, which may be filled by the same person.

Section 4.02. Election of Officers. The Officers of the Board of Directors shall be elected by the Directors at the annual meeting of the Board of Directors.

Section 4.03. Term of Office; Vacancies; Removal. Subject to the limitations set forth in Section 2.05 herein, each Officer shall hold office for a term of **two years** and until her successor is elected or appointed and qualified or until her earlier death, resignation, or removal. All Officers shall be elected or appointed at the annual meeting of the Board of Directors. Vacancies resulting from any resignation or removal may be filled by the Board of Directors. An Officer appointed or elected to fill a vacancy shall hold office for the unexpired term of her predecessor in office, and until her successor is elected and qualified. If the remaining term of the vacant office equals or exceeds one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall constitute a complete term. If the remaining term is less than one-half of the total term of said office at the time the Board fills the vacancy, the remaining term shall not constitute a complete term. Any Officer may be removed by the Board, with or without cause at any time, whenever in its judgment the best interests of the Corporation would be served thereby. Election or appointment as an Officer or agent of the Corporation shall not in and of itself create any contract rights.

Section 4.04. Resignation. Any officer may resign at any time by giving written notice to the President of the Board. Unless otherwise specified in the written notice, the resignation shall be effective upon delivery to the President and no acceptance of such resignation shall be necessary to make it effective.

Section 4.05. Powers and Duties of Officers of the Board. Subject to the control of the Board of Directors, all Officers of the Board as between themselves and the Corporation shall

have such authority and perform such duties in the management of the Corporation as may be provided by the Board and, to the extent not so provided, as generally pertain to their respective offices.

A. President. The President shall serve as the principal officer of the corporation. The President shall give direction and exercise oversight pertaining to all affairs of the Corporation. She may sign contracts or other instruments, which the Board of Directors has authorized to be executed, and shall perform all duties incident to the office of the President as may be prescribed by the Board of Directors. The President shall preside at all meetings of the Board of Directors. The President shall serve as an *ex-officio*, non-voting member of all committees of the Corporation.

B. Treasurer. The Treasurer shall be responsible for and oversee all fiscal affairs including all funds and securities of the Corporation. She shall ensure that the Corporation properly receives and gives receipts for monies due and payable to the Corporation and deposit all monies and other valuable property of the Corporation in the name and to the credit of the Corporation in such banks or depositories as the Board of Directors may designate. Whenever required by the Board of Directors, the Treasurer shall render financial statements, but in no event less than quarterly. She shall at all reasonable times exhibit the books and accounts to any Officer or Director of the Corporation, and shall perform all duties incident to the office of Treasurer, subject to the supervision of the Board of Directors, and such other duties as shall from time to time be assigned by the Board of Directors. The Treasurer shall, if required by the Board of Directors, give such bond or security for the faithful performance of her duties as the Board of Directors may require, for which she shall be reimbursed. The Treasurer shall satisfy such standards as may be set forth in the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation.

C. Secretary. The Secretary shall be responsible for ensuring that an accurate record of the proceedings of all meetings of the Board of Directors are kept, shall give or cause to be given all notices in accordance with these Bylaws or as required by law, and, in general, shall perform all duties customary to the office of Secretary.

Section 4.06. Agents and Employees. The Board of Directors may appoint other agents and employees (in instances where the Corporation has no Executive Director) who shall have such authority and perform such duties as may be prescribed by the Board. The Board may remove any agent or employee (if hired by the Board) at any time with or without cause. Removal without cause shall be without prejudice to such person's contract rights, if any.

Section 4.07. Compensation of Officers, Agents, and Employees. The Corporation shall not pay any compensation to Officers of the Board for their services rendered to the corporation as officers. Officers may nonetheless, be reimbursed for reasonable expenses incurred in the performance of their duties to the corporation. The Corporation may pay compensation in reasonable amounts to agents and employees for services rendered, such amount to be fixed by the Board or, if the Board delegates power to any officer or officers, then by such Officer or Officers. The Board may require Officers, agents, or employees to give security for the faithful performance of their duties.

ARTICLE V

Committees; Advisers

Section 5.01. Committees and Task Forces. The Board of Directors may, by resolution passed by a majority of Directors voting at a meeting with a quorum, create and appoint one or more committees or task forces, for such purpose or function as may be deemed appropriate. Such committees and task forces shall have the power and duties expressly designated by the Board of Directors, and shall give advice and make non-binding recommendations to the Board; provided, however, no committee (including the Executive Committee) shall have the power or the authority to: amend the Articles of Incorporation, amend these Bylaws, dissolve the corporation, sell, lease, or exchange corporate assets, adopt an agreement of merger or consolidation, fill any board vacancy, repeal any board action, or take any action required to be taken by the Board of Directors under the General Corporation Law of the State of Delaware. All committees and task forces are subject to the oversight of the Board of Directors. The designation of any such committee or task force and delegation thereto of authority shall not alone relieve any Director of her duty under law to the Corporation.

Section 5.02. Executive Committee. The Board of Directors may appoint an Executive Committee to serve at the direction of the Board. If the Board of Directors has an Executive Committee, such committee shall consist of no less than three (3) persons and no more than five (5) persons, all of whom shall be directors, and shall include the President, Secretary and Treasurer. The Executive Director shall serve as an *ex-officio*, non-voting member of the Executive Committee. The Executive Committee may act in place and stead of the Board of Directors between Board meetings on all matters, except those specifically reserved to the board by the Bylaws or state law. The Executive Committee shall report its actions to the Board at the next board meeting. Meetings of the Executive Committee may be called by the President or by the Executive Director.

Section 5.03. Committee Rules. In the absence of a contrary provision by the Board of Directors, a majority of the members of each committee shall constitute a quorum for the transaction of business. The vote of a majority of the committee members present at a meeting at the time of such vote if a quorum is then present shall be the act of such committee, and each committee shall otherwise conduct its business in the same manner as the Board of Directors conducts its business under Article II of these Bylaws.

Unless otherwise restricted by the Certificate of Incorporation or these Bylaws, any action required or permitted to be taken at any meeting of such committee may be taken without a meeting if all members of such committee consent in writing to the adoption of a resolution authorizing the action. The resolution and the written consents thereto by the members of the committee shall be filed with the minutes of proceedings of such committee.

Any one or more members of such committee may participate in a meeting of the committee by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting by such means shall constitute presence in person at the meeting.

Section 5.04. Committee Vacancies; Changes; Discharge. Each committee of the Board of Directors, and each member thereof, shall serve at the pleasure of the Board and the Board shall have the power at any time to fill vacancies in, to change the membership of, or to discharge any committees or any member thereof, with or without cause.

Section 5.05. Committee Records. Minutes shall be kept of each meeting of each committee. Copies of the minutes of each such meeting shall be filed with the corporate records and supplied to each member of the Board of Directors.

Section 5.06. Advisers to the Corporation. The Corporation may have one or more Advisory Councils, which shall serve solely in an advisory capacity to the Corporation and which shall function in the manner provided for directors in Article II hereof. The Board of Directors, by resolution adopted by a majority of Directors in office, may elect or appoint any person or persons to act in any other advisory capacity to the Corporation, including, but not limited to, advisory councils, or in any honorary capacity with respect to the Corporation.

ARTICLE VI Transactions of the Corporation

Section 6.01. Checks; Notes; Contracts; Deposits. The Board of Directors shall determine who shall be authorized from time to time on the Corporation's behalf: (a) to sign checks, drafts, or other orders for payment of money; (b) to enter into contracts; or (c) to execute and deliver other documents and instruments. All funds of the Corporation shall be deposited to the credit of the Corporation in banks, trust companies, or other depositories that are selected by the Board of Directors.

Section 6.02. Contributions to and by the Corporation. The Board of Directors, or its designee, may solicit and accept on behalf of the Corporation any contribution, gift, bequest, or devise for the general purposes or for any particular purpose of the Corporation set forth in Section 1.04 hereof; provided, however, that no restricted contribution shall be accepted on behalf of the Corporation until the Board of Directors has determined that acceptance of the restricted contribution is in the best interest of the Corporation and is in accordance with the Affiliate Policies and Affiliation Agreement of and with the Komen Foundation. The Board of Directors may make gifts, contributions, and grants to the extent not prohibited by these Bylaws, the Certificate of Incorporation, Affiliate Policies and Affiliation Agreement, state law, or any requirements for maintaining the Corporation's status as an organization described in the Code section 501(c)(3).

Section 6.03. Loans to Directors, Officers, and Advisers. The Corporation shall make no loans to its Officers, Directors, or advisers; provided, however, that the Corporation shall not be prohibited from making advances to cover the costs of expenses incurred on behalf of the Corporation to the extent such advances are consistent with policies and procedures established by the Board of Directors.

Section 6.04. Participation of Directors, Officers, and Advisers, in Related Businesses. Unless otherwise provided by contract or resolution of the Board of Directors, and subject to the disclosure obligations set forth in the Corporation's Code of Ethics described in Section 6.05 below, Officers, Directors, and advisers of the Corporation may hold any position as Officers and Directors of other corporations, whether for-profit or not-for-profit, in related businesses, and their efforts to advance the interests of those corporations shall not create a breach of fiduciary duty to this Corporation in the absence of bad faith.

Section 6.05. Code of Ethics. The Corporation shall adopt a code of ethics for every Director, Officer, employee, grant reviewer, Race director, committee chair, and committee member described from time to time in the Affiliation Agreement with the Komen Foundation (the "Code of Ethics").

Section 6.06. Distribution of Assets on Dissolution of the Corporation. Upon the dissolution of the Corporation, its assets shall be distributed in accordance with the Corporation's Certificate of Incorporation.

ARTICLE VII Miscellaneous

Section 7.01. Fiscal Year. The fiscal year of the Corporation shall be from April 1st through March 31st annually.

Section 7.02. Books and Records. The Corporation shall keep at its office correct and complete books and records of account, the activities and transactions of the Corporation, minutes of the proceedings of the Board of Directors and any committee of the Board of Directors, and a current list of the members, Directors, and Officers of the Corporation and their residence addresses. Any of the books, minutes, and records of the Corporation may be in

written form or in any other form capable of being converted into written form within a reasonable time.

Section 7.03. Amendment of Certificate of Incorporation and Bylaws. The Certificate of Incorporation of the Corporation may be amended in whole or in part with consent of the Komen Foundation and a two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent) pursuant to the procedure outlined in Title 8, Section 242(b)(3) of the Delaware General Corporation Law. The Bylaws of the Corporation may be adopted, amended, or repealed in whole or in part with the consent of the Komen Foundation and two-thirds of the Directors voting at a meeting with a quorum (or by unanimous written consent). Solely for these purposes, to the extent required under Delaware law, the Komen Foundation shall be treated as a voting member of the Corporation.

Section 7.04. Waiver of Notice. Whenever any notice is required by law, the Certificate of Incorporation, or by these Bylaws, a waiver thereof in writing, signed by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed the equivalent thereto.

Section 7.05. Limitation on Liability and Indemnification. Limitations on liability and indemnification of Officers and Directors of the Corporation shall be as provided in the Corporation's Certificate of Incorporation.

Section 7.06. Gender. Words of either gender used in these Bylaws shall be construed to include the other gender, unless the context requires otherwise.

By: SUSAN G. QUISENBERRY
(Printed Name)

Name: Susan G. Quisenberry
(Signature)

Its: President

SWORN TO and Subscribed before me by Susan G. Quisenberry on this the 17th day of April, 2019.

[Signature]
Notary in and for the State of Virginia
County of Henrico

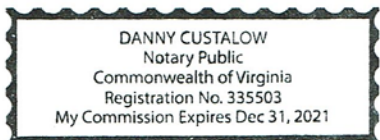


Exhibit C

Board of Directors of the Komen Central Virginia Affiliate

1. Susan Quisenberry
2. Du'Neika Easley
3. Katrina Forrest
4. Billy Irvin
5. Vicki Mirandah
6. Lisa Chandler
7. Nicole Kint
8. Beryl Love
9. Shannon Satterwhite
10. Susan Stanitski
11. Jen Miller

Exhibit D

Governance Transition Guidelines

[To be attached]

Governance Transition Guidelines

May 2, 2019

The purpose of this document is to summarize the outcomes of the merger exploration process. These outcomes act as the negotiated terms and agreement of merger between both affiliates. The Board of Directors (BOD) alignment and plan timeline is designed to successfully transition the two legacy organizations BOD into one functioning entity with representation from each legacy affiliate as possible. The aligned BOD and eventual succession plan should align all elements of Board functions and allow for proper representation and effective governance.

Governance:

Bylaws: The bylaws of the Central Virginia Affiliate (soon to be Central & Eastern Virginia AKA CEVA) affiliate have been updated to reflect the HQ model bylaws template, total maximum board members, officer terms and the fractional roll off permitted for healthy attrition.

Board of Director roles:

- **Officers:**
 - Central Virginia officers who are mid-term will remain in place through the end of FY20, and any additional openings will be open to all Tidewater and Central VA board members of interest and fit.
 - Election of officer terms beginning April 2021 not dependent upon geography, however every effort should be made to have officer positions reflective of legacy affiliate service areas when possible.
 - President – 2 year term
 - Vice President – 2 year term
 - Secretary – 2 year term
 - Treasurer – 2 year term
 - Or combined Secretary/Treasurer – 2 year term
- **Board Membership:**
 - 15 board seats established for the board according to updated bylaws.
 - Encouraged to seek representation from all legacy areas, however emphasis should be placed on board skillset inventory and committee needs.
 - Board members from legacy and surviving affiliates continuing on to the CEVA board will need to have terms realigned in order to accomplish appropriate board attrition, according to updated and proposed bylaws.
- **Board Governance Structuring**
 - Both boards were in joint agreement on the board committees to move forward for the integrated board. They are as follows:
 - Board Development Committee
 - Fund Development Committee
 - Finance Committee
 - Strategic Mission Committee
 - Committee descriptions, work tasks and work timeline to be the focus of board capacity building and governance work by end of 5/31.
 - The board will conduct a full strategic planning session to set the direction for the combined affiliate in mission and fund development during the Summer of 2019.

Board Meetings dates (update as appropriate):

- **Dates of Meeting for remainder of FY19 for Komen Central & Virginia (CEVA)**
 - April 17, 2019 Board Meeting 5:30 – 7:00 pm EDT

- June, 2019 Board Meeting TBD
 - July or August 2019 Board Retreat TBD
 - September, 2019 Board Meeting TBD
 - November, 2019 Board Meeting TBD
 - February, 2020 Board Meeting TBD
 - March, 2020 Board Meeting TBD
- Dates and times will be determined based on the result of a survey of all CEVA Board members.
 - Phone / skype information provided prior to meeting along with meeting materials
 - Board meeting schedule will prioritize at least 2 in person meetings (retreat or otherwise) to alternate a more central location for all to have an opportunity to engage together.
 - Board meetings to alternate board committee and full board starting June 2019.
 - In months of full board meetings, board members should meet together in their respective areas and participate in video conferencing as area groups.

Board Term Alignment: Term alignment will be addressed by the Board Development Committee after legal filing.

Board Seat	# of Terms Fulfilled	Current Term Expires	Term Extension	Board Member	Position (Officer or Member at Large)	Service Area
1	3 of 3	2019		Susan Quisenberry	President	Central VA
2	1 of 2	2020		Lisa Chandler	Vice President	Tidewater
3	1 of 3	2020		Du'Neika Easley	Treasurer	Central VA
4	X of 2	2021		Shannon Satterwhite	Secretary	Tidewater
5	X of 2	2020		Beryl Love	At Large	Tidewater
6	2 of 3	2019		Billy Irvin	At Large	Central VA
7	3 of 3	2019		Jen Miller	At Large	Central VA
8	3 of 3	2019		Katrina Forrest	At Large	Central VA
9	X of 2	2020		Nicole Kint	At Large	Tidewater
10	X of 2	2020		Susan Stanitski	At Large	Tidewater
11	1 of 3	2020		Vicki Mirandah	At Large	Central VA
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						

Mission:

Every effort should be made to maintain a distribution/award based on priority need across entire service area; with the highest quality of the grant applications fully funded, as opposed to partial funding for geographic coverage.

- In FY19 prior to merger - There will be separate RFA's and peer review committees to review the specific geographic grant applications.
- In FY20

- Grants area alignment of RFA and mission investment will be a strategic board conversation. A consolidated RFA should be drafted with target communities across the new service area in order to identify areas of greatest need and ensure appropriate funding. Every effort should be made to ensure only the highest quality of the grant applications are funded.
- Expanding scope of mission service to achieve strategic mission investment and evaluating maximum impact in mission programs beyond grants should be a priority conversation for the board.
- FY20 and beyond - Distribution of funding to address highest need across the state might mean a slight disproportion of dollars to each former service area versus dollars raised, however, priority of funds raised in each former service area will be given for investment in that area when possible. The focus should continue to be on the integration of the newly combined service area.

Fund Development:

A strategic fund development plan should be drafted and approved by the board in FY20. Priorities for strategy in fund development as identified by the two groups were stated in priority order as follows:

1. Data evaluation for revenue stream ROI determination.
2. Stabilization of Race/Walk revenue through best practice Peer to Peer fundraising and conversion to More Than Pink Walk .
3. Diversify revenue streams for sustainable revenue through individual giving – annual funds, major gifts and planned giving.

**WRITTEN CONSENT OF THE SOLE VOTING MEMBER
OF THE
TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC.
(a Delaware non-stock, non-profit corporation)**

March 29, 2019

The undersigned, being the sole voting member (“*Member*”) of the TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation (“*Tidewater Affiliate*”), consents to and approves the following and each and every action effected thereby:

Approval of Agreement and Plan of Merger

WHEREAS, the Board of Directors (the “*Board*”) of the Tidewater Affiliate has determined that it is advisable and in the best interests of the Tidewater Affiliate that the Tidewater Affiliate and The GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, a Delaware non-stock, non-profit corporation (“*Greater Richmond Affiliate*”), pursuant to the General Corporate Law of the State of Delaware, merge into a single corporation, with the Greater Richmond Affiliate continuing as the surviving corporation resulting from such merger (the “Merger”);

WHEREAS, as of the date hereof, the Board approved that certain Agreement and Plan of Merger (the “*Agreement*”), in substantially the form attached hereto as Exhibit A, and authorized, empowered and directed the officers to submit such Agreement to the Member for said Member’s consideration and approval with the recommendation of the Board that the Agreement be approved; and

WHEREAS, pursuant to the Bylaws of the Tidewater Affiliate, the Member is treated as the sole voting member of the Tidewater Affiliate for the purpose of approving certain extraordinary actions.

NOW, THEREFORE, THE MEMBER HEREBY CONSENTS THAT:

1. The Agreement, the performance thereof, and the consummation of the transactions contemplated thereby, including the Merger, be and hereby are, authorized and approved in all respects; and

2. The Tidewater Affiliate is authorized and directed to take any and all actions, including without limitation, the execution and delivery of all other documents and certificates pursuant to or contemplated by the Agreement as may be necessary, appropriate or desirable to consummate the transactions contemplated by the Agreement.

[Remainder of Page Intentionally Left Blank; Signature Page Follows.]

IN WITNESS WHEREOF, the undersigned, being the sole voting member of the Tidewater Affiliate, has executed this written consent to be effective as of the date first set forth above.

THE SUSAN G. KOMEN BREAST
CANCER FOUNDATION, INC. (d/b/a Susan
G. Komen), a Texas non-profit corporation


By: 
Name: Ria Williams
Title: Chief Financial Officer

Exhibit A

Agreement and Plan of Merger

**WRITTEN CONSENT OF THE SOLE VOTING MEMBER
OF THE
GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN
BREAST CANCER FOUNDATION
(a Delaware non-stock, non-profit corporation)**

March 29, 2019

The undersigned, being the sole voting member (“*Member*”) of the GREATER RICHMOND VIRGINIA AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC. a Delaware non-stock, non-profit corporation (the *Greater Richmond Affiliate*), consents to and approves the following and each and every action effected thereby:

Approval of Agreement and Plan of Merger

WHEREAS, the Board of Directors (the “*Board*”) of the Greater Richmond Affiliate has determined that it is advisable and in the best interests of the Greater Richmond Affiliate that the Greater Richmond Affiliate and the TIDEWATER AFFILIATE OF THE SUSAN G. KOMEN BREAST CANCER FOUNDATION, INC., a Delaware non-stock, non-profit corporation, pursuant to the General Corporate Law of the State of Delaware, merge into a single corporation, with the Greater Richmond Affiliate continuing as the surviving corporation resulting from such merger (the “*Merger*”);

WHEREAS, as of the date hereof, the Board approved that certain Agreement and Plan of Merger (the “*Agreement*”), in substantially the form attached hereto as Exhibit A, and authorized, empowered and directed the officers to submit such Agreement to the Member for said Member’s consideration and approval with the recommendation of the Board that the Agreement be approved; and

WHEREAS, pursuant to the Bylaws of the Greater Richmond Affiliate, the Member is treated as the sole voting member of the Greater Richmond Affiliate for the purpose of approving certain extraordinary actions.

NOW, THEREFORE, THE MEMBER HEREBY CONSENTS THAT:

1. The Agreement, the performance thereof, and the consummation of the transactions contemplated thereby, including the Merger, be and hereby are, authorized and approved in all respects; and
2. The Greater Richmond Affiliate is authorized and directed to take any and all actions, including without limitation, the execution and delivery of all other documents and certificates pursuant to or contemplated by the Agreement as may be necessary, appropriate or desirable to consummate the transactions contemplated by the Agreement.

[Remainder of Page Intentionally Left Blank; Signature Page Follows.]

IN WITNESS WHEREOF, the undersigned, being the sole voting member of the Greater Richmond Affiliate, has executed this written consent to be effective as of the date first set forth above.

THE SUSAN G. KOMEN BREAST CANCER
FOUNDATION, INC. (d/b/a Susan G. Komen), a
Texas non-profit corporation


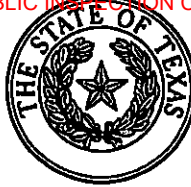
By: 
Name: Ria Williams
Title: Chief Financial Officer

Exhibit A

Agreement and Plan of Merger



Office of the Secretary of State

July 19, 2019

CT Corporation System
701 Brazos, Ste. 720
Austin, TX 78701 USA

RE:

North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc. (File Number: 117556601)

It has been our pleasure to approve and place on record the filing instrument effecting a merger. The appropriate evidence of filing is attached for your files. Payment of the filing fee is acknowledged by this letter.

If we can be of further service at any time, please let us know.

Sincerely,

Corporations Section
Business & Public Filings Division
(512) 463-5555

Enclosure



Office of the Secretary of State

CERTIFICATE OF MERGER

The undersigned, as Deputy Secretary of State of Texas, hereby certifies that a filing instrument
merging

Lubbock Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.
Domestic Nonprofit Corporation
[File Number: 141047201]

Into

North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.
Domestic Nonprofit Corporation
[File Number: 117556601]

has been received in this office and has been found to conform to law.

Accordingly, the undersigned, as Deputy Secretary of State, and by the virtue of the authority vested in the secretary by law, hereby issues this certificate evidencing the acceptance and filing of the merger on the date shown below.

Dated: 07/18/2019

Effective: 07/18/2019



A handwritten signature in black ink, appearing to be "Jose A. Esparza", written over a horizontal line.

Jose A. Esparza
Deputy Secretary of State

Form 624
(Revised 12/15)
Return in duplicate to:
Secretary of State
P.O. Box 13697
Austin, TX 78711-3697
512 463-5555
FAX: 512 463-5709
Filing Fee: see instructions



**Certificate of Merger
for Nonprofit Corporations**

This space reserved for office use.

FILED
In the Office of the
Secretary of State of Texas
JUL 18 2019
Corporations Section

Parties to the Merger

Pursuant to chapter 10 and Title 2 of the Texas Business Organizations Code, the undersigned parties submit this certificate of merger.

The name, organizational form, state of incorporation, and file number, if any, issued by the secretary of state for each organization that is a party to the merger are as follows:

Party 1

North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.

Name of Organization

The organization is a nonprofit corporation. It is organized under the laws of:

TX USA The file number, if any, is 0117556601
State Country Texas Secretary of State file number

Its principal place of business is 6130 W. Parker Road, Ste 312 Plano TX
Address City State

The organization will survive the merger. The organization will not survive the merger.

The plan of merger amends the name of the organization. The new name is set forth below.

Name as Amended

Party 2

Lubbock Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.

Name of Organization

The organization is a nonprofit corporation. It is organized under the laws of:

TX USA The file number, if any, is 0141047201
State Country Texas Secretary of State file number

Its principal place of business is 1500 Broadway Ste 1205 Lubbock TX
Address City State

The organization will survive the merger. The organization will not survive the merger.

The plan of merger amends the name of the organization. The new name is set forth below.

Name as Amended

Party 3

Name of Organization

The organization is a nonprofit corporation. It is organized under the laws of:

The file number, if any, is _____
State Country Texas Secretary of State file number

Its principal place of business is _____
Address City State

- The organization will survive the merger. The organization will not survive the merger.
- The plan of merger amends the name of the organization. The new name is set forth below.

Name as Amended

Plan of Merger

- The plan of merger is attached.

If the plan of merger is not attached, the following statements must be completed.

Alternative Statements

In lieu of providing the plan of merger, each domestic nonprofit corporation certifies that:

1. A plan of merger is on file at the principal place of business of each surviving, acquiring, or new domestic or foreign nonprofit corporation that is named in this form as a party to the merger or an organization created by the merger.
2. On written request, a copy of the plan of merger will be furnished without cost by each surviving, acquiring, or new domestic or foreign nonprofit corporation to any member of any domestic nonprofit corporation that is a party to or created by the plan of merger and, if the certificate of merger identifies multiple surviving domestic nonprofit corporations or non-code organizations, to any creditor or obligee of the parties to the merger at the time of the merger if a liability or obligation is then outstanding.

Item 3A is the default selection. If the merger effected an amendment to, a restatement of, or an amendment and restatement of the certificate of formation of a surviving filing entity, you must select and complete one of the options shown below. Options 3B and 3C require the submission of the described attachment.

3A. No amendments to the certificate of formation of any surviving nonprofit corporation that is a party to the merger are effected by the merger.

3B. No amendments to the certificate of formation of any surviving nonprofit corporation are being effected by the merger or by the restated certificate of formation of the surviving nonprofit corporation named in the attached restated certificate of formation.

3C. The plan of merger effected an amendment and restatement of the certificate of formation of a surviving nonprofit corporation. The amendments being made and the name of the surviving entity restating its certificate of formation are set forth in the attached restated certificate of formation containing amendments.

3D. The plan of merger effected amendments or changes to the following surviving nonprofit corporation's certificate of formation.

Name of filing entity effecting amendments

Amendment Text Area

4. Organizations Created by Merger

The name, jurisdiction of organization, principal place of business address, and entity description of each domestic or foreign nonprofit corporation to be created pursuant to the plan of merger are set forth below. The certificate of formation of each new domestic nonprofit corporation to be created is being filed with this certificate of merger.

<i>Name of New Organization 1</i>	<i>Jurisdiction</i>	<i>Entity Type (See instructions)</i>
<i>Principal Place of Business Address</i>	<i>City</i>	<i>State Zip Code</i>
<i>Name of New Organization 2</i>	<i>Jurisdiction</i>	<i>Entity Type (See instructions)</i>
<i>Principal Place of Business Address</i>	<i>City</i>	<i>State Zip Code</i>
<i>Name of New Organization 3</i>	<i>Jurisdiction</i>	<i>Entity Type (See instructions)</i>
<i>Principal Place of Business Address</i>	<i>City</i>	<i>State Zip</i>

Approval of the Plan of Merger

The plan of merger has been approved as required by the laws of the jurisdiction of formation of each organization that is a party to the merger and by the governing documents of those organizations.

The approval of the members of _____
Name of domestic nonprofit corporation
 was not required by the provisions of the BOC.

Effectiveness of Filing (Select either A, B, or C.)

- A. This document becomes effective when the document is accepted and filed by the secretary of state.
- B. This document becomes effective at a later date, which is not more than ninety (90) days from the date of signing. The delayed effective date is: _____
- C. This document takes effect on the occurrence of the future event or fact, other than the passage of time. The 90th day after the date of signing is: _____

The following event or fact will cause the document to take effect in the manner described below:

Text Area

[Empty rectangular box for text area]

Tax Certificate

- Attached hereto is a certificate from the comptroller of public accounts that all taxes under title 2, Tax Code, have been paid by the non-surviving filing entity.
- In lieu of providing the tax certificate, one or more of the surviving, acquiring or newly created organizations will be liable for the payment of the required franchise taxes.

Execution

The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument. The undersigned certifies that the statements contained herein are true and correct, and that the person signing is authorized under the provisions of the Business Organizations Code, or other law applicable to and governing the merging entity, to execute the filing instrument.

Date: July 16, 2019

North Texas Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.

Merging Entity Name



Signature and title of authorized person (see instructions)

Dennis Stolkey, President

Printed or typed name of authorized person

Lubbock Area Affiliate of the Susan G. Komen Breast Cancer Foundation, Inc.

Merging Entity Name


Signature and title of authorized person (see instructions)

Jamie Mills, President

Printed or typed name of authorized person

Merging Entity Name

Signature and title of authorized person (see instructions)

Printed or typed name of authorized person